

Australia	54.20	Indonesia	31.00	Philippines	20.20
Belgium	100.00	Italy	100.00	Portugal	100.00
Canada	100.00	Japan	100.00	S. Korea	100.00
Denmark	100.00	Malaysia	100.00	Spain	100.00
France	100.00	Thailand	100.00	Sweden	100.00
Germany	100.00	Taiwan	100.00	Switzerland	100.00
Greece	100.00	UK	100.00	USA	100.00
Hong Kong	100.00	USSR	100.00		
India	100.00				

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday January 22 1987

No. 30,140

D 8523 B

Not much room for manoeuvre in trade war, Page 6

World news

Business summary

Moscow stops jamming the BBC

Twelve people, including seven children, were shot dead by unknown gunmen in a South African black township near the Indian Ocean resort of Amanzimtoti. Page 4

Township death toll

China said it would resume talks next month on its border dispute with the Soviet Union for the first time since 1977 but said there had been no substantive improvement in political relations.

Sino-Soviet talks

Chad claims control All Libyan command posts in the Zouar area of north-western Chad have been captured after renewed fighting in the rugged Tibesti mountains, Chad's official radio said. Chad was ready for direct talks with Libya to end the conflict, its Paris embassy said.

Chad claims control

Frank Forster, a West German who faced the death penalty if convicted of trafficking in cannabis resin under Malaysia's strict anti-drug laws, was acquitted by the Penang High Court after spending three years in jail awaiting trial.

Penang acquittal

About 500 Afghan tribesmen, said to be guerrillas responding to Kabul's peace proposals, were felled by representatives of the Soviet-backed government in a colourful ceremony on the outskirts of the capital.

Afghan rebels feted

Suspected Polisario guerrillas, manning six rubber dinghies, machine-gunned a Portuguese trawler off the coast of Western Sahara, killing three Moroccan escort soldiers on board and wounding three others.

Trawler attacked

Three people were killed and up to 10 others are unaccounted for after a gas explosion destroyed a four-storey apartment block in Nuremberg. A search for the missing was hindered by the danger of a wall collapsing.

Nuremberg gas blast

Ugandan Government troops claim to have killed 350 northern rebels last Sunday in the fiercest engagement since fighting began last August. They admitted 38 of their own soldiers died and 116 were wounded in the six-hour battle.

Fierce Uganda battle

Swedish Finance Minister Kjell-Olaf Feldt proposed sweeping reforms of the country's taxation system aimed at lowering its high income tax rates and simplifying regulations. Page 2

Sweden may cut tax

An Amman military court has sentenced a Palestinian to death and three others to prison terms for the 1984 murder there of Fakh al-Kawasmeh, a Palestine Liberation Organisation executive, a high-ranking Jordanian official said.

Palestinian to die

Five people, including a brigadier general, died when a small plane collided in mid-air with a US Army aircraft near Independence, Missouri...

Briefly

Five people, including a brigadier general, died when a small plane collided in mid-air with a US Army aircraft near Independence, Missouri...

Benetton buys stake in Italian insurer

BENETTON, Italian clothing company which last year announced plans to diversify into financial services, has acquired 27 per cent of the Italian associate company of Prudential Corporation, leading UK insurance and financial services group. Page 20

VOLVO, Swedish automobile, energy and food group, saw operating profits fall 15 per cent in the first quarter while full-year operating profits dropped 3.5 per cent to SKr 8,269m (\$94m). Page 21

GENENTECH, San Francisco biotechnology company and one of Wall Street's prime glamour stocks, reported net losses of \$389,4m in the fourth quarter - about 10 times revenues - because of a write-off on research spending. Page 21

BMW, West German maker of luxury cars, has highlighted the weakness of the dollar as the main risk element in 1987, which it otherwise expects to be a favourable year. Page 21

UNISYS, recently formed combination of Burroughs and Sperry computer companies, lost \$42.4m, or 81.3 per cent, in 1986 as a result of \$280m in special charges stemming from layoffs and asset consolidations following the merger.

WALL STREET: The Dow Jones industrial average closed down 10.4 at 2,094.01. Page 42

LONDON retreated over the Government's inquiry into insider trading. The FT Ordinary index fell 12.3 to 1,386.7 and the FT-SE 100 fell 12.3 to 1,781.6. Page 42

TOKYO hit its fourth record in a row with a 213.06 jump in the Nikkei market average to 18,428.18 in heavy volume. Page 42

DOLLAR rose in London to DM 1.9470 (DM 1.8380); to Y153.90 (Y153.60); to Sfr 1.5505 (Sfr 1.5410); to FFf 6.1825 (FFf 6.14). On Bank of England figures the dollar's index rose to 105.0 from 104.7. Page 35

STERLING fell in London to \$1.5170 (\$1.5200); but rose to DM 2.0025 (DM 2.0025); to Y233.50 (Y233.00); to Sfr 2.3525 (Sfr 2.3425); to FFf 6.3475 (FFf 6.3325). The pound's exchange rate index rose to 68.2 from 68.0. Page 35

GOLD fell \$8 to \$407 on the London bullion market. It also fell in Zurich to \$407.25 (\$414.75). Page 34

BORING announced orders from China's national airline and from Air Mauritius worth a total of \$255m.

WALT DISNEY, US leisure and entertainment group, reports profits up more than 150 per cent in the first quarter thanks to strong performances from all its businesses, particularly theme parks and resorts. Page 21

NBC, US television network, is joining Independent Newspapers, of Ireland, and American Express, financial services group, in a pan-European satellite news service to be launched this year. Page 3

BRISTOL-MYERS and SmithKline Beckman, US diversified drug companies, reported double-figure increases in third-quarter earnings despite having to make good losses in market position caused by tampered products earlier in the year. Page 21

ALSTHOM, the heavy engineering group controlled by France's Cernat, has won an order worth FFf 500m (\$81.9m) to supply eight gas turbines for two power plants to East Germany.

GULF Resources, small US company controlled by US investing twins David and Frederick Barclay, has announced it is scrapping plans to acquire Imperial Continental Gas, parent company of Calor Gas. Page 20

BANKERS TRUST, leading New York money centre bank, reported a \$1.2m rise in fourth-quarter net income to \$97.5m and a 15 per cent rise in full-year net income to \$427.5m, or \$0.01 per share. Page 21

Guinness provided £5.8m for Heron to buy up shares

BY CLIVE WOLMAN IN LONDON

MR GERALD RONSON, controller of Heron International, private UK group with interests in property and motor-related services, yesterday admitted that his company had been paid £5.8m (\$8.7m) by Guinness to buy up to £25m of Guinness shares during the takeover battle for Distillers, the UK drinks group. This was part of a possibly illegal operation to manipulate the UK brewing company's share price.

In a published letter to Sir Norman Macfarlane, the new Guinness chairman, Mr Ronson implicated the leading City of London stockbroker firm, Cazenove and Co, in the arrangements, which appear to be criminal breaches of several sections of the Companies Act.

In another development, it emerged yesterday that the investigation of the Department of Trade and Industry into Guinness, which prompted the mounting tide of accusations - was initiated as a result of illegal payments by Guinness to Mr Ivan Bosky, the disgraced US arbitrator.

As part of a plea-bargaining process, Mr Bosky told the US Securities and Exchange Commission about the payments, which were made in addition to the \$100m that Guinness placed with his investment fund. The SEC then informed

the DTI under an exchange of information agreement signed in September.

The DTI had already opened a file on Guinness in the summer as a result of complaints arising from the breach of a commitment to appoint Sir Thomas Rink as chairman of the combined Guinness Distillers company. However, the DTI considered that it was unable to act until it received decisive evidence of criminal wrongdoing, which the SEC provided.

In a letter published last Friday, Sir Norman had said that the auditors had identified invoices for fees of £25m paid by Guinness possibly in return for illegal share-buying activity during the takeover bid.

A substantial part of that sum is accounted for by the fees paid to two subsidiaries of Heron International, which was admitted yesterday, and to Mr Bosky. However, the Guinness board, which met yesterday afternoon, said that it had not yet been able to reach any conclusions about the nature of the other payments.

Under the Companies Act, it is illegal for a company to give financial assistance to the purchasers of its own shares, except in limited circumstances.

Mr Ronson's letter encloses cheques reimbursing the £5.8m, but

does not offer to pay any interest on the use of the money. The letter says that last January "a representative of eminent brokers acting for Guinness called on me." Guinness had two stockbroking firms acting for it, Wood Mackenzie, which played a minor role in the bid and which has denied any involvement with Mr Ronson, and Cazenove, the firm which has by far the largest list of blue-chip corporate clients of any UK stockbroker.

Cazenove said last night that it was "dumbfounded" by the allegations and would make no further comment.

Mr Ronson says he was told that the Argyll Group, the rival bidder for Distillers, would try to drive down the Guinness share price artificially. Guinness's friends were therefore being persuaded to buy shares in the market as a legitimate corrective," Mr Ronson says. He was assured that he would be compensated for any loss and he agreed to spend £10m on buying Guinness shares.

At a date before April 3, Mr Ronson was asked to give further support by spending up to £25m. He was offered an additional fee of £10m. Continued on Page 20

Brazil agrees \$4bn debt rescheduling with creditors

BY GEORGE GRAHAM IN PARIS

BRAZIL last night reached agreement with creditors on the rescheduling of \$4bn of its direct country debt.

The agreement - reached after three days of talks at the Paris Club debt negotiating group - is believed to be the first signed without a parallel agreement with the International Monetary Fund (IMF) but does not cover the full amount sought by Brazil.

Mr Alvaro Alcencar who led the Brazilian delegation at the talks said last night that the accord would definitely be enough to ensure the success of separate negotiations on the rescheduling of Brazil's much larger debts with commercial banks.

Repayments of interest and principal due in 1985 and 1986, totalling \$3,274m, will be rescheduled over six years with a three year grace period, Mr Alcencar said. Principal payments due in the first half of 1987, totalling around \$500m, will be spread over the same period.

In addition, moratorium payments, totalling \$348m, will be made in three instalments starting on June 30, 1988.

Mr Alcencar said that the only two conditions demanded by the creditor nations in the Paris Club were the continuation of the enhanced information contacts with the IMF agreed last year and a promise to inform them when agreements were reached with other creditors, principally the commercial banks.

The signing of the pact should put Brazil "back into cover" with export credit agencies as agreed in talks in December, Mr Alcencar said.

The accord leaves \$1,290m of debts on which no rescheduling agreement could be reached, plus some \$800m of interest and principal payments falling due in 1987 which are not covered.

Agreement on these debt payments will depend on the speed with which the country's foreign trade balance can recover after its

slide in last quarter of 1986, Mr Alcencar said.

He said there were already clear signs of an improvement. Brazil is forecasting a \$10.2bn foreign trade surplus for the whole of 1987.

The country will still record a current account deficit, Mr Alcencar said, and the resources gap in 1987 is expected to be between \$3.2bn and \$4bn.

Mr Alcencar said that the lack of an agreement with the IMF need not serve as a precedent for other debt negotiations, but that in Brazil's case there was no need for IMF resources or an IMF adjustment programme.

"We have our own readjustment model. We believe in the success of this model," he said in Paris last night.

"It is not the first time in international affairs that a good argument well presented has finally come to be accepted."

TI sells Raleigh for £18m

BY ARTHUR SMITH IN LONDON

TI RALEIGH, the company that took the bicycle to the British Empire in the early decades of this century, is to be sold to an American-led consortium, Derby International, for £18m.

The Raleigh marque has played such a dominant role in the industry that bicycles are known in parts of Africa simply as "Raleighs".

The deal marks the end of repeated efforts since 1970 by TI, whose interests also include domestic appliances and engineering, to halt losses at Raleigh.

The Nottingham-based company has 45 per cent of the UK bicycle market but has cut its production from 2m a year in the 1970s to fewer than 1m today as export markets have disappeared and imports come to Britain. The labour force has gone from 6,000 to little more than 1,300.

The book value of the assets being sold, which include Raleigh's interest in Holland, Canada, Australia and South Africa, amounts to around £30m.

TI is making a \$45m extraordinary write-off as a result of the deal.

Mr Christopher Lewinton, chief executive and deputy chairman of TI Group, said disposal of the loss-making bicycle operation marked another stage in developing a coherent strategy for the group. He hoped to make an announcement about expansion plans "in the not too distant future."

On the question of where TI would be seeking acquisitions, he said: "It would be inappropriate of me to say but in an operation like ours we are always exploring opportunities."

Mr Lewinton said the sale of TI Raleigh followed an approach to TI last year by Shearson Lehman Brothers, the US securities house. He said the specially created consortium had attracted leading figures in the world bicycle industry.

He added: "They are totally committed to the Raleigh bike business. They are going to grow it. They are really going to make it hum."

Mr Lewinton argued that while substantial improvements were being made at Raleigh the environment of an international engineering group was not ideal for the business. To succeed Raleigh must be established as "a freestanding proprietor-managed business."

Derby claims to be backed by leading UK institutions and to have a strong British and international team. Senior managers at Raleigh will be offered shares by Derby.

Mr Lewinton said since he had taken over at TI last July he had to decide which horses would be the winners. TI Raleigh had suffered losses for 7 years - £31m at the trading level between 1981 and 1985.

Mr Lewinton said disposal of Raleigh removed the loss-making unit of the TI Group. Derby International is paying £18m for all TI's bicycle interests, met partly in cash and partly by taking over borrowings which were approximately £14.5m at the end of 1986.

Second German feared kidnapped in Beirut

By Peter Bruce in Bonn

A SECOND West German is feared to have been kidnapped by Shia radicals in Beirut, increasing already severe terrorist pressure on the Bonn Government, which is facing what is arguably its most delicate international test since it came to power in late 1982.

The man, named as Mr Alfred Schmidt, was apparently taken from outside his hotel in Beirut on Tuesday.

This was just days after another West German, Mr Rudolf Cordes, was kidnapped by members of a pro-Lebanese group in Beirut in retaliation for the arrest at Frankfurt airport last week of a suspected terrorist, Mr Ali Hamadeh.

Mr Hamadeh, said to be the brother of one of the leaders of the radical Islamic group, Hizbollah, has been identified by US intelligence officials as one of the men who hijacked a TWA airliner in the Middle East in June 1985, during which a US Navy diver was murdered.

Washington, which claims its evidence helped catch Mr Hamadeh as he tried to pass into West Germany on Tuesday last week carrying three bottles of liquid explosive, has asked for his extradition and quickly agreed to a West German demand that the man not be threatened with the death penalty once in the US.

Bonn, meanwhile, is believed to be in contact with Mr Cordes' captors but will not identify them. Mr Friedrich-Ost, the Government's chief spokesman, speaking after a cabinet meeting yesterday, would not say yesterday whether the Government had answered demands that Mr Hamadeh be returned to freedom in exchange for Mr Cordes, a senior manager with the Hoechst chemicals group.

The fear now is that Mr Schmidt's life may be added to the demand. Mr Ost said yesterday though that it was not yet clear that Mr Schmidt, who works for the electrical group Siemens, had been taken, and referred indirectly to an unconfirmed report that the West German had left Lebanon by ship.

Bonn's acute difficulty now, compounded by the fact that the country goes to the polls in a general election on Sunday, is that it risks angering its American allies if it tries to free German hostages by releasing Mr Hamadeh or by at least frustrating his extradition.

The US has already placed formal extradition documentation with the Germans, who said yesterday

Continued on Page 20

Volcker warns of 'dangerous' dollar decline

BY STEWART FLEMING AND WILLIAM HALL

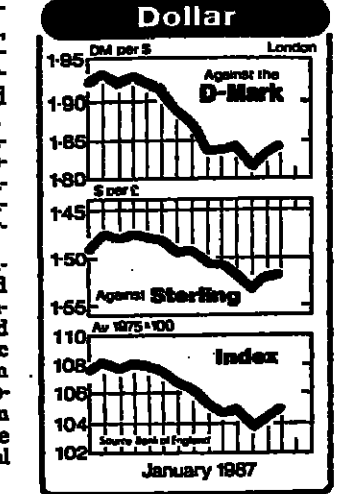
MR PAUL VOLCKER, the US Federal Reserve Board chairman, warned yesterday that a further decline of the dollar could be dangerous and that the US currency had nearly reached a competitive level.

Mr Volcker told the Senate Banking Committee there were "obvious dangers in continuing devaluation" and added: "I think we're reasonably close to a competitive level."

Mr Volcker's comments in testimony on Capitol Hill came amid mounting expectation in the financial markets of official action aimed at easing the tension over economic policy between the US and its main trading partners. This has contributed to the recent sharp decline in the value of the dollar against the currencies of other major industrial countries.

The Bundesbank, the West German central bank, is widely expected to decide today to cut its discount rate from the current 3.5 per cent level at its regular council meeting. Such a move would be welcomed by the Reagan Administration, which has expressed deepening concern about West Germany's growth prospects and frustration with Bonn's refusal to take steps to stimulate the economy.

Meanwhile in Washington yesterday Mr James Baker, the US Treasury Secretary, and Mr Kiichi Miyazawa, the Japanese Finance Minister, were scheduled to meet to discuss the recent decline in the dollar



against the yen. Their meeting had been called at short notice because of deepening concern by the Japanese Government that the slump in the dollar's value could trigger a recession.

Some private economists were suggesting yesterday that Mr Baker and Mr Miyazawa would seek to reaffirm their understanding of last October, aimed at stabilising the yen/dollar relationship, perhaps underscoring the agreement with a

Continued on Page 20
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Money markets, Page 35

Multi-currency share issue planned in UK

BY DAVID LASCELLES IN LONDON

SCANDINAVIAN BANK, the consortium bank which has pioneered the use of multi-currency capital in the UK, is considering a listing for its shares on the London Stock Exchange.

If approved, the listing would be in a unique form of capital currency units (CCUs) consisting of a basket of four currencies, sterling, dollars, D-Marks and Swiss francs. The units would probably be quoted in sterling, and their value would reflect both the performance of the bank and the changing currency parities.

Mr Garrett Bouton, Scandinavian's chief executive, said yesterday that he had held discussions with the stock exchange, which had agreed in principle to the listing. He said it was too soon to be precise about the size and timing of the proposed listing, but it would probably

consisting of a mixture of existing and new shares.

Scandinavian Bank is the 12th largest bank in the UK. It is owned by five Scandinavian banks and provides a comprehensive range of banking services. Last month, it obtained High Court permission for its plan to convert its capital from sterling into four currencies, to protect itself against changes in sterling's value. The CCU is denominated 50 per cent in dollars, 20 per cent in sterling and 15 per cent each in D-Marks and Swiss francs.

Mr Bouton said the planned listing stemmed from management's wish to have access to more capital to develop the business.

If successful, the listing would break important new ground in the trend towards internationalisation of capital.

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EUROPEAN NEWS

Ministers agree on trafficking priorities

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

MINISTERS from 18 European countries agreed in London yesterday to step up their co-operation in fighting drug abuse and illicit trafficking, but failed to take any concrete new measures.

The most significant step taken by the Pampidou Group of the Council of Europe, set up in 1971 by the French president who is now deceased, was to identify priority areas for joint action over the next two years. Among the most important of these proposed actions is the effective implementation of legislation in the participating countries for the confiscation of drug traffickers' assets.

So far, Britain has the most far-reaching legislation to deprive con-

victed drug traffickers of their profits, having introduced new legislation to order the confiscation of their funds held in banks.

However, Mr David Mellor, the British Home Office Minister who chaired the two-day conference, said most of the other participating countries either already had some form of legislation in this field or were proposing to introduce it.

The Swiss, in particular, were determined that their system of bank secrecy should not be used to protect drug traffickers' assets.

Switzerland already had arrangements with the US and Australia for the confiscation of convicted drug traffickers' assets in Swiss banks.

Swedish tax reform proposals may become key election issue

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

MR KJELL-OLOF FELDT, Sweden's Finance Minister, yesterday put forward proposals for sweeping reforms of the Swedish taxation system which could become a key element in next year's general election campaign.

Sweden has the heaviest burden of taxation and one of the most highly developed welfare systems in the Western world. Despite recent changes it still has a marginal income tax rate of about 77 per cent.

The reforms suggested by Mr Feldt would be aimed at lowering income tax rates at the cost of reducing basic allowances and other tax-deductible items. At the same time tax regulations would be simplified and there would be a un-

iform system for the taxation of capital income and capital gains.

The proposals from the Finance Minister were presented yesterday as a discussion programme. There is still a long way to go before a reform package could be presented to the Riksdag, the Swedish Parliament.

Sweden's Social Democratic Party, which has ruled Sweden for 49 of the past 55 years, will draw up stronger guidelines at the party congress in September in preparation for the general election in September 1988.

Mr Feldt accepts that the present Swedish taxation system with its very high tax levels is an "invitation to tax evasion and tax avoidance. It

leads to an increased informal or 'grey' economy with the exchange of services and low productivity in personal employment. It leads to difficulties in wage negotiations and adds to the problems of fighting inflation."

Mr Feldt suggested that income tax rates should be reduced to only three levels - at about 33 per cent, 45 per cent and 60 per cent.

In order to finance the reforms, Mr Feldt suggests widening the base for wealth tax and for corporate taxation; widening the base for value added tax; raising energy taxation and introducing purchase tax on certain consumer durables beyond the present categories of cars and video recorders.

Danes worried by UK review of defence force's role

BY HILARY BARNES IN COPENHAGEN AND DAVID BUCHAN IN LONDON

A DANISH delegation is to visit London for talks with Mr George Younger, the UK Defence Secretary, about Britain's decision to reassess its plans for wartime reinforcement of Denmark.

The discussions follow Britain's reappraisal of the role of the 15,000 strong UK Mobile Force (UKMF) plays in reinforcing the Baltic approaches—Denmark and the northern Schleswig-Holstein part of West Germany—in time of crisis or war.

Mr John Stanley, the UK armed forces minister, explained this week that because it "is a self-sufficient expeditionary force, with a large number of deployment and employment options, it has a disproportionately high level of support units."

But Britain had no intention of changing unilaterally its Nato-designated commitment to the Baltic region.

The UKMF has a high ratio of "tail" (in the form of a 4,500-strong logistic unit) to "teeth" (composed of 8,000 infantry), because it has to get across the North Sea, usually on chartered ferries, and deploy, with the help of an RAF helicopter detachment, once in Denmark or Schleswig-Holstein.

However, the cost is reduced by the fact that 70 per cent of the force's logistic units and 20 per cent of its infantry brigade are drawn from the part-time Territorial Army.

The British reappraisal is widely seen in Denmark as further criticism of its defence effort.

Mr Lasse Budtz, foreign affairs spokesman of the opposition Social Democrats, said that if Britain was no longer prepared to risk its troops in reinforcing Denmark, the basis on which Denmark belonged to Nato would be undermined. The 11 Danish politicians who will see Mr Younger and other defence officials in March, are drawn from the Social Democrats and the four governing parties—the Conservatives, Liberals, Centre Democrats and the Christian People's Party.

The current level of Danish defence spending is sustained by a consensus among these five parties. In March they are due to start inter-party negotiations on a new medium term defence budget for 1988-92.

Mr Hans Engell, the Danish defence minister, is seeking annual increases of Dkr 800m (£76m) on the 1987 defence budget of Dkr 12.9bn (£1.2bn).

as the minimum necessary to prevent further erosion of defence strength. But the Social Democrats say they cannot agree to any defence budget increase above the inflation rate.

Nato and Britain have particularly criticised the fact that Denmark only spends 15-16 per cent of its defence budget on equipment, and may thus be unable to protect properly the ports and airfields which British reinforcements would use.

Scandal threatens French politicians

By David Housego in Paris

THE FRENCH Government and the Socialist opposition stand to be embarrassed by the rare independence and determination of a magistrate investigating what is known here as the *Carrefour du Développement* scandal.

Over the past 24 hours Mr Jean Pierre Michau has sent Mr Christian Nucci, the former Socialist Minister for Co-operation for trial before the High Court—a judicial body composed of his fellow parliamentarians which has only been called to pass judgment on one other minister in the history of the Fifth Republic.

The magistrate has issued a warrant for the arrest of Mr Jacques Delebois, one of France's most senior police officials, who is also a close friend of Mr Charles Pasqua, the Interior Minister.

Mr Delebois is charged with ordering the secret services to provide a false passport for the director of Mr Nucci's private office who subsequently claimed that Mr Nucci had embezzled state funds.

The French daily newspaper *Le Monde* has alleged that Mr Delebois was acting under instructions from Mr Pasqua, both a senior minister and one close to Mr Chirac. Mr Pasqua has denied the charge but has refused to allow Mr Delebois to resign to fight the case.

The scandal first emerged last autumn when accusations of embezzlement were made against Mr Nucci and officials connected with him over the financing of the 1984 Franco-African summit at Bujumbura. Some of the funds were made available through an organisation created by Mr Nucci called *Carrefour du Développement*. Mr Nucci was also accused of financing his March 1986 election campaign out of official funds.

Mr Jacques Chirac's government at first seemed ready to encourage the charges as damaging to the Socialists. But the affair began to turn against it when Mr Pasqua was implicated by *Le Monde*.

Mr Michau's determination to stick to his task in spite of political pressures has won him increasing praise in a country where the judiciary are not always able to maintain their independence.

FitzGerald launches party's poll campaign

BY HUGH CARNegie IN DUBLIN

THE IRISH Prime Minister, Dr Garret FitzGerald, formally launched the campaign for the February 17 general election yesterday by outlining his Fine Gael party's free market long-term economic plan. It includes selling off share in state-owned companies.

Earlier, he had asked President Patrick Hillery to dissolve Parliament following the collapse of the four-year-old coalition on Tuesday when the Labour Party withdrew from Government.

Fine Gael's election manifesto, called "breaking out of

the vicious circle," expands on the party's budget proposals already announced which included a range of severe spending cuts this year to restrict large deficits in the public finances and curb the country's huge debt burden.

Dr FitzGerald said Ireland had to achieve "a more efficient, lower cost economy" than its competitors. The first priority was to tackle the national debt, equivalent to nearly 150 per cent of gross national product. Through spending cuts, Fine Gael intended to reduce the ratio of the annual public sector borrow-

ing requirement to GNP by 1.5 per cent a year from the present level of 13.5 per cent. This would stimulate growth and bring down unemployment, currently at 19.3 per cent of the workforce, by reducing interest rates.

Fine Gael favoured selling up to 49 per cent of state companies such as Aer Lingus, the national stud, Irish Telecom and the gas board to fund their expansion, he said. Reforms were needed to free up the labour market, including lower starting salaries and transferable pensions. Wider share ownership should

be achieved, with an increase from 20,000 to 100,000 in the number of worker shareholders by 1990. Fine Gael also proposed introducing a self-assessment system for income tax collection on the US model.

Mr Charles Haughey's Flanna Fail, early favourites to win the election, is not due to open its campaign or reveal its detailed economic plan until next week. Dr FitzGerald said he believed the election could contain surprises as people would support Fine Gael's tough proposals rather than "buddies and dodges" from the opposition.

World steel output falls slightly

By William Dawkins in Brussels

WORLD STEEL output fell slightly in 1986.

The 714.2m tonne total for last year represented a 0.7 per cent decline from the previous 12 months' 719.1m tonnes, according to figures released by the International Iron and Steel Institute.

Production advances in developing countries, up 4.3 per cent to a record 79m tonnes, failed to offset shrinking demand in Western steel markets still burdened with overcapacity.

European Community output fell by 7.3 per cent to 126.5m tonnes, while US production slipped by 7.9 per cent to 73.8m tonnes and Japan ended the year 6.7 per cent down at 106.5m tonnes.

Among major steel-producing countries, China scored the strongest percentage gain, up 11.1 per cent to 51.9m tonnes. The Soviet Union and other Comecon countries saw their output climb by 3.5 per cent over the year to 220.9m tonnes.

Dutch record output

Dutch industrial production rose less than 1 per cent to a record index level of 113 in November (1980=100) from 112 the preceding month, according to seasonally adjusted figures, writes Laura Raun in Amsterdam.

Plumb fires inaugural broadside at the US

BY QUENTIN PEEL IN STRASBOURG

SIR HENRY PLUMB, leader of the British Conservative MEPs and first British president of the European Parliament following his election yesterday with a strong attack on US behaviour in the latest farm trade dispute—and a firm commitment to European causes.

In a speech clearly designed to reinforce his EEC credentials, he called for further development of the Parliament's powers, greater democratic control over Community legislation and finance, and full use

of its new influence under the Single European Act.

In his criticism of Washington, he said: "The Americans would be well advised to recognise that if there is to be a punch-up in the playground, they will get a bloody nose as well as ourselves." He urged the Parliament to support the European Commission "in any retaliatory action that is necessary to defend our interests."

The US was threatening to tax European gin and brandy more than Russian vodka in its disputes over lost maize sales to Spain. "The American

Administration should be challenged to state whether they prefer a united Western Europe, or a united Eastern Europe," he said.

The Single European Act, the reform of the Treaty of Rome due to come into effect as soon as it is ratified by all 12 member states, gave more power of initiative to the Parliament, he said, but progress would be limited to the "slowest permitted rate" by the member states.

He underlined the growing alliance between the Parliament and the Commission, often

in opposition to the Council of Ministers, with a glowing tribute to Mr Jacques Delors, the Commission president. "Jacques Delors has been a staunch ally of this Parliament and a true honest broker in the institutional structure," he said.

Sir Henry warned his fellow MEPs that they must prove themselves worthy of greater responsibility. The Parliament had to prove to European electors that it was their Parliament, voting in their name and not in the name of the governments of the member states.

B & I lays off 1,000 staff as disputes halt ferries

BY OUR DUBLIN CORRESPONDENT

IRELAND'S STATE-OWNED passenger and freight shipping company, B & I Line, laid off 1,000 of its 1,400-strong workforce yesterday after failing to resolve two lengthy labour disputes which have halted most of its Irish Sea ferry services and half its freight services.

The latest in a series of talks with unions are due to start today.

The loss-making company is apparently near to closure des-

pite an injection of £630m (£29m) from the Government last year. The company says agreement must be reached on the disputes and a cost-reduction package within two weeks to secure its future.

The company has been crippled recently by a wave of cheap air fares which have drawn thousands of passengers off the cross-channel ferries on to the airlines. Loss of revenue since last June is estimated at £150m.

Mr Jacques Chirac's government at first seemed ready to encourage the charges as damaging to the Socialists. But the affair began to turn against it when Mr Pasqua was implicated by *Le Monde*.

Mr Michau's determination to stick to his task in spite of political pressures has won him increasing praise in a country where the judiciary are not always able to maintain their independence.

August 20, 1986: a turning point in aviation history.



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OVERSEAS NEWS

China's economic policy under renewed attack

By Robert Thomson in Peking

CONSERVATIVES in the Chinese Communist Party yesterday intensified their campaign to turn the country's economy around and to adopt the more ideologically pure policies of the 1950s.

A commentary in the influential Economic Daily called for the "struggle and thrift" that characterised "the first years after the founding of the people's republic" in 1949.

The article also made the rare admission that inflation has soared in recent years. The change in mood since the end of the student protests early this month has been remarkable.

Conservatives have attacked the material incentives at the very heart of economic reforms, and are working to imbue the country with a spirit of "selflessness in place of the present alleged selfishness."

Commentaries in the Chinese press this week have called for an increase in central planning, and a renewed emphasis on grain production, a longtime conservative cause with roots in the famines of the late 1950s and Cultural Revolution of 1966-76.

The Economic Daily report yesterday said that wages had

increased too quickly since 1984, and criticised officials who ignore the "need to enable consumption to suit the growth of productivity... the people's appetite for consumption was roused as if China had already become wealthy."

Despite the obvious signs that the leadership is debating the course of economic policy, a Foreign Ministry spokesman said yesterday the forced resignation last week of the party general secretary, Hu Yaobang, would not affect the "country's stability and unity."

He also said that the changes would not affect the future of Hong Kong, and emphasised that the "open door" would remain open: "We will continue to improve the investment climate in China for foreign businessmen."

The Foreign Ministry spokesman said that there had been no improvement in political relations between the two, despite a significant improvement in trade and cultural ties, and the recent Soviet announcement that it would withdraw one of its five divisions in Mongolia.

"The key to the normalisation of Sino-Soviet relations lies in removing the three major obstacles, especially the Soviet support for the Vietnamese invasion of Kampuchea," the spokesman said.

China will be represented at the talks by Qian Qichen, a Vice Minister of Foreign Affairs.

Twelve die in black township attack

By Jim Jones in Johannesburg

TWELVE civilians, including five young children, were shot dead in the early hours of yesterday morning in an attack on a house in the black township of Kwamakhulu near the Natal town of Amanzimtoti. South African police reports said the house was first petrol-bombed and the occupants were gunned down by suspected terrorists armed with Soviet-made AK-47 rifles.

Mr Willie Ntuli, who lived in the house and who was killed in the shooting, was a member of Inkatha, the predominantly Zulu political organisation. In recent weeks the homes of several Inkatha members have been attacked with petrol bombs and hand grenades.

The last in Kwamakhulu was on New Year's Day when Mr R. M. Dlamini, a member of the Kwazulu legislature, died after his house was petrol-bombed.

Young Sinhalese face Sri Lanka plot charges

By Our Colombo Correspondent

TWENTY young, educated Sinhalese, including some university lecturers, have been charged with the leader of one of the main Tamil separatist guerrilla groups of conspiring to overthrow the Sri Lankan government by "use of violence and armed revolution."

The accused include one woman, Miss Pulara Jayasinghe, an assistant lecturer in Western classics at the Kelaniya University. The Tamil leader is Mr K. P. Jayaraman, who heads the EPRF, a guerrilla group based in Madras, South India.

The state-run Daily News said that several of the accused were in custody while some had gone "underground." The detention of Miss Jayasinghe, a human rights activist, provoked strong protests from women's groups in Sri Lanka.

Mr Anura Kumaranatunga, leader of the opposition, criticised the police for the manner in which she had been treated when taken for interrogation.

Richard Gourlay reports from Manila on an issue which fuels the country's conflicts

Philippines' land reform runs into the sand

THE Philippines Government is asking Western creditor nations for an urgent \$300m (£197m) of extra aid during the current meeting of the Paris Club to enable it to proceed with possibly the most sensitive and pressing political issue—the land reform programme. This has slowly been grinding to a halt since Mrs Corason Aquino became President 11 months ago.

Mr Jaime Ongpin, the Finance Minister, is asking governments in Paris for debt rescheduling talks to make the extra payment urgently as land reform is now widely seen as the key to bringing long-lasting peace in the country's 17-year-old insurgency, currently the subject of a shaky ceasefire.

Starved of funds and political impetus, land reform is the single real issue that communist rebels and the government agree they should be discussing in the current negotiations for a lasting peace and yet the two sides are not speaking the same language.

Peasant organisations are now openly questioning whether President Corason Aquino's promise of a wealthy land-owning family, will change anything.

"How can we have a genuine land reform when the people making the laws are the land owners?" said Mr Alberto Alvarez, the president of a peasant association in Cavite, some 25 miles south of Manila. One of Mrs Aquino's election promises last year was to make land reform more meaningful.



Jaime Ongpin: seeking more cash

tenants over the 230,000 hectares so far covered by Mr Marcos's programme.

The Government admits that the first lands to be transferred were the least fertile and the poorest irrigated. "There is considerable landlord resistance," Mr Vistan said. Peasant farmers have complained that they are often physically harassed by landlords.

In addition, the owners resist by breaking up land into small plots, changing the crops so that the land is no longer covered, refusing to agree a price or tying up the land with mortgages.

One limitation on Mrs Aquino moving faster on land reform

is the fear of alienating the large landowners. They could swiftly turn to the new opposition, Mr Juan Ponce Enrile, the former defence minister, if she tries to push land reform too fast.

The Land Bank, for its part, offers even the upstanding landlords rotten compensation — 25-year bonds with payments that can be discounted today at only 23 per cent of their face value, according to Mr Vistan.

The Government is aiming to complete the rice and corn programme by 1988. But there appears little chance of achieving that unless the landowners are offered cash compensation. The \$300m needed to do this is not currently available in the budget and the Government is turning to foreign aid donors for help.

Farmer groups disenchanted with the lack of apparent action often eye Mrs Aquino's family lands. She steadfastly refuses to consider land reform for the 5,000 hectares Hacienda Luisita, that is managed by her powerful brother.

Peasant leader, Mr Alvarez also points to Mrs Aquino's recent visit to Isabela Province on the campaign trail for a new constitution where she distributed some 5,000 land titles to tenants.

This, Mr Alvarez fears is an old Marcos trick—before the 1986 elections he changed the law to allow transfer of land title before the tenants had completed payment. Mr Marcos

also handed out certificates of land transfer, a piece of paper signifying future land tenure, before a plebiscite ratifying a new constitution in 1973.

The National Democratic Front which represents the NPA in the current peace talks claims to be operating its own land reform programme. In the 17 per cent of the country where the government admits the NPA has an influence or presence, the rebels claim to reduce rentals, raise agricultural wages and stop usurious interest rates.

NDF leaders also emphasise that while the government only talks about land reform the revolutionary movement is actually implementing it. Whether this is as widespread as the NDF claims is unclear, but the government can find in its record little to crow about.

The government is, however, trying to revitalise the 800 moribund rural banks to stamp out the notorious informal credit market.

In the Marcos years the owners of these banks often used them to tap subsidised finance from the central bank which was not passed on to farmers. The allocated sum of \$15m is hopelessly inadequate to deal with the lack of rural credit. But more than cheaper credit the idea that is most alive in the minds of farmers is land reform. "Marcos was only a headache but the sickness of the government is cancer—the lack of land reform," Mr Alvarez said.

Talks on Sino-Soviet border dispute to resume

By Our Peking Correspondent

CHINA and the Soviet Union will begin talks on February 9 in Moscow aimed at settling their long-running border dispute, a Chinese Foreign Ministry spokesman announced yesterday.

The talks, which are to resume after a nine-year lapse and will focus on disputed northern and western borders, could prompt the Soviet Union to withdraw more troops from the border areas.

China lists three obstacles to normal relations with the Soviet Union—Soviet support for the Vietnamese occupation of Kampuchea, the numbers of Soviet troops on the Chinese border, and the invasion of Afghanistan.

The Foreign Ministry spokesman said that there had been no improvement in political relations between the two, despite a significant improvement in trade and cultural ties, and the recent Soviet announcement that it would withdraw one of its five divisions in Mongolia.

"The key to the normalisation of Sino-Soviet relations lies in removing the three major obstacles, especially the Soviet support for the Vietnamese invasion of Kampuchea," the spokesman said.

China will be represented at the talks by Qian Qichen, a Vice Minister of Foreign Affairs.

Iraqi jets 'launch raid on Qom'

IRAQI AIRFORCE jets yesterday struck hard at Qom, seat of Iran's religious hierarchy, and three other cities after its ground forces halted an Iranian advance on Basra, an Iraqi military spokesman said.

Iranian military communiques, broadcast by Tehran's Islamic Republic News Agency, reported heavy ground combat east of Basra, but reported no major advances toward Iraq's second largest city, AP reports from Niassa.

Iran said overnight combat left 1,500 more Iraqis killed or wounded, bringing Iraqi casualties since the push toward Basra began to 33,000.

Baghdad's state radio said that fighter-jets launched a "devastating raid" on Qom, 60 miles south of Tehran, at daybreak.

It said jets simultaneously bombed the western cities of Hamadan and Dezful, and Isfahan in the south, reducing their targets to rubble.

The Iraqi military spokesman, who was not identified by the Broadcast, monitored in Niassa, said the air strikes were designed "to punish the criminal enemy for its recent ugly crimes."

He did not elaborate, but his remark was believed to be a reference to the firing of a surface-to-surface missile at Baghdad on Monday. The missile, Iraq said, crashed in a residential area of the capital, claiming civilian victims.

The Iraqi air force, which has maintained supremacy in the skies since the Gulf war broke out in September 1980, has struck at Qom several times since the launching of the present Iranian offensive, code-named Karbala-5.

But the military spokesman said yesterday's raid "should have taught the charlatans in Qom a real lesson."

Qom is where most of Iran's leading clerical figures have their homes. Revolutionary patriarch Ayatollah Ruhollah Khomeini, according to Tehran sources, has been spending most of his time at his residence in Jamaran, north of Tehran.

Machel crash inquiry told of radio operator's error

By Jim Jones

INCORRECT INSTRUCTIONS by the aircraft's radio operator contributed to the crash in which Mozambican President Samora Machel died on October 19, the public inquiry into the crash was told in Johannesburg's Rand supreme court yesterday.

According to evidence from the flight recorder, Maputo airport's flight information service had given the aircraft instructions to make a visual approach to the runway and told the aircraft to turn left.

However, the aircraft's radio operator told the pilot to turn right. "When the turn had been made nothing made sense to the crew in the cockpit any more," said Col. Desmond Lynch, the South African Air Force officer who analysed the content of the flight recorder.

At that stage "they did not seem to be following anything," Col. Lynch added. The crew believed that they were flying over Maputo and that none of the aircraft's navigational equipment was working.

Col. Lynch said it appeared that the crew had not been using the radar to assess the rough terrain. The captain did not slow the aircraft's rate of descent, even though the ground proximity alarm had sounded.

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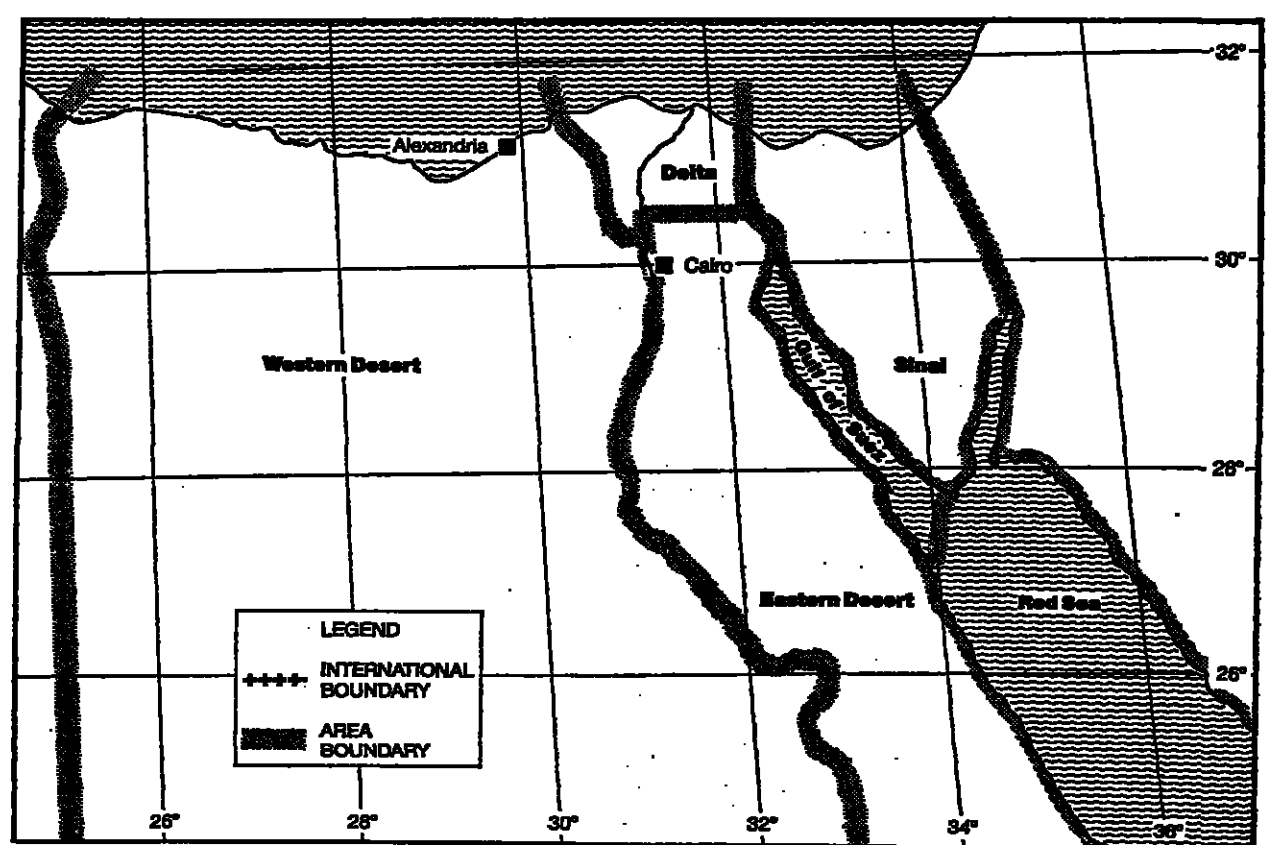
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- Red Sea (Offshore) " " " end October 1987.

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AMERICAN NEWS

Higher growth has yet to win private sector confidence, reports Joe Mann
Mixed fortunes for Venezuela's economy

THE Government of President Jaime Lusinchi is aiming for a modest expansion of the economy this year, buoyed by an unexpectedly strong recovery in the Venezuelan economy in 1986.

There has been an agreeable degree of surprise at the way the economy last year was able to grow 3.1 per cent against 0.3 per cent in 1985 and absorb a serious decline in vital oil income to the tune of \$5bn (\$3.3bn).

The Lusinchi Administration, now entering its third year of office, has decided to raise public spending in 1987 from \$16.6bn to \$21.2bn. This will mean deficit financing, though on a limited scale. But the Government is hoping to obtain new loans from the international banks to finance some of the priority projects.

It is also hoped that last year's reform of foreign investment regulations will reverse the trend of previous years when most foreign investment was reinvestment of retained earnings by companies already operating in Venezuela.

In spite of the administration's sense of achievement at having transformed an ailing economy burdened by foreign debt, private sector confidence is still lacking. In recent years Venezuelans have moved more than \$25bn to offshore accounts, on the President's own admission.

Little of these funds, equivalent to the total public sector foreign debt, has been repatriated. The considerably over-valued parity of the bolivar against the dollar is a major constraint.

The nationalised petroleum industry still remains the backbone of the economy, generating in 1986 \$7.2bn of the \$8.7bn export total.

The most impressive development, however, has been in import substitution. In spite of difficulties over foreign exchange and obtaining raw materials, manufacturing activity (excluding petroleum) expanded 4.8 per cent and agricultural production was up 6.8 per cent last year.

With the government stimulating a limited recovery imports continued at around \$7.6bn, the same level as the previous year. Reserves nevertheless fell from \$13.7bn to \$9.8bn, reflecting the commitment to service principal and interest of the public sector foreign debt. These debt service payments amounted to \$1.7bn in principle and \$2.1bn in interest.

The bolivar weakened considerably in the free market since 1986, falling from bolivars 17 to the dollar at the beginning of the year to 23.50 at year-end. The Government announced a new exchange rate structure



Lusinchi—modest expansion

Last December, keeping the controlled rate of 7.5 a dollar for a limited range of imports, government transactions and certain foreign debt and establishing a rate of 14.5 for most of the nation's commercial transactions and other foreign debt.

The free exchange market remained active and the bolivar was in the range of BS 25 to 25 in the dollar in the first half of January.

The cost of living was kept under control in 1986, reaching 11.5 per cent, while unemployment dropped from 12.1 per cent at year-end 1985 to 10.5 per cent for December 1986.

For the coming year oil sector investments will be increased slightly to \$2.6bn and



Venezuela—oil monopoly

the state oil monopoly, Petroleos de Venezuela is moving ahead with a variety of important projects. Strongly important projects have made the Government's income projections look better for 1987. PDVSA expects oil exports in 1987 to average 1.52m barrels a day at an average price of \$15.58 a barrel, up almost \$3 a barrel from 1986.

Oil export revenues are projected to be \$1.1bn higher in 1987 (about \$8.6bn). In addition to oil and central government investment budgets, other state-controlled enterprises (aluminium, steel, mining) are moving ahead with important investment projects and new public works.

Last year the Government finished work on the last stage of the multi-billion dollar Guri Hydroelectric complex, one of the world's largest hydro-dams with generating capacity of 10,000 megawatts.

Economic measures announced by the president last December, including a partial devaluation of the bolivar, a plan for aiding private companies to repay foreign debt, subsidies and certain benefits for workers and businesses, were designed to attack a variety of economic and social problems and to give business a clearer set of rules that will supposedly be in force until the Government leaves office in early 1989.

The Government must face greater inflationary pressures after the recent devaluation (this usually means more price controls) and private debtors must now begin to cope with repayment of billions of dollars in long-delayed foreign debts.

Also businesses are still grumbling about problems such as widespread government interference in the economy, abrupt policy changes and corruption.

If the private sector does not increase investment, the Government will have to rely on its own resources, particularly oil income and new foreign loans, in order to maintain economic growth for its remaining two years in office.

Nasa tries to calm space station fears

By Peter Marsh in Washington

OFFICIALS AT THE US National Aeronautics and Space Administration (Nasa) are attempting to calm fears that an increased interest by the Pentagon in using a proposed international space station will put at risk involvement in the project by Western Europe, Canada and Japan.

Mr Andrew Stefan, head of Nasa's space station office, said he "did not think anything would change" as a result of the Defence Department's decision in December to call for a review of US policy over the station.

As a result of the review, being conducted by officials from several US Government departments including Nasa, the Pentagon and the State Department, negotiations over the station with the foreign partners have been postponed by a month to early February.

The station is due to accommodate eight people and to include three laboratories—one each provided by the US, Japan and the 13-nation European Space Agency—for experiments in areas such as low gravity, materials processing.

Canada's role is to provide robotics equipment to help build the structure.

According to Nasa's schedule, the base will be built in stages from 1993 and should be complete by 1997. Total cost, including about \$5bn from the overseas partners, is envisaged at \$15bn by 1993, with a further \$5bn or so being spent over the next five years.

International negotiations over the base, which started three years ago, are due to lead to agreements by May or June committing all the countries to proceed with the project and to fix their contributions. This would precede a start on full-scale development, in which Nasa would play a lead role, later this year.

The Pentagon interest has prompted concern that the space station could switch from being primarily a civilian project to being a base for military activities.

Reagan urged to tackle budget deficit

BY STEWART FLEMING, US EDITOR IN WASHINGTON

DEMOCRATIC congressmen have renewed their call for President Ronald Reagan to participate in a top-level meeting to discuss how to tackle the federal budget deficit. This follows the publication of figures by the Congressional Budget Office (CBO) indicating that the budget deficit estimate submitted at the beginning of the year by Mr Reagan is too low.

The non-partisan Congressional Budget Office was set up in part to provide Congress with an independent assessment of the budget outlook.

In his budget message to Congress Mr Reagan claimed to have met the legally mandated deficit target of \$108bn for the fiscal year 1988 which begins in October of this year.

The CBO says that according to its calculations the budget deficit implied by Mr Reagan's proposal is not \$108bn, but \$135bn and \$140bn. The difference, it says, is accounted for in part by White House overestimation of revenues and an underestimation of the likely spending pattern for items such as farm support, health care and interest payments.

Congress and the White House have so manipulated the budget estimates in recent years

that the credibility of the budget making process has begun to disintegrate. Last year for example Congress resorted to accounting gimmicks in order to meet the \$154bn deficit target for 1987 set by the Gramm-Rudman-Hollings budget process reform law passed in 1985. President Reagan has also earlier manipulated the figures to reach that target.

One consequence of the devaluation of the process is that the progress which is being made towards lowering the deficit is being overlooked because the deficit always turns out to be significantly higher than the White House and Capitol Hill say. This year for example most private economists estimate that the deficit will be between \$190-200bn, not the \$144-154bn estimated earlier.

The President has refused to negotiate with Congress about the broad outlines of the budget because he is not prepared to address the issue of some form of tax increase in order to reduce the deficit.

Mr James Miller, the White House budget director, yesterday acknowledged that the Administration's goal of a \$108bn budget deficit for fiscal 1988 may be missed. He said chances of hitting the goal are "barely over 50-50."

US inflation in 1986 lowest in 25 years

BY NANCY DUNNE IN WASHINGTON

THE US inflation rate crawled up just 1.1 per cent in 1986, the smallest increase in a quarter of a century, according to the US Labor Department.

The minute annual advance in the Consumer Price Index (CPI) follows inflation increases of about 4 per cent in each of the preceding four years. The nearly 20 per cent drop in energy prices accounts for nearly all of last year's price deceleration.

If the decline in energy costs were excluded, the CPI would have increased 3.8 per cent in 1986. The cost of food rose

about 3.8 per cent during the year and the cost of shelter increased about 4.6 per cent. The CPI rose only 0.2 per cent in December, but on a seasonally adjusted basis, new housing construction jumped 13.7 per cent. The sudden rise, after three months of decline, cannot be considered a trend, particularly since the new tax law is expected to discourage investment in multi-unit construction.

The December jump in housing starts—the largest of 1986—was the annual increase to 3.7 per cent, a welcome improvement on the 1.9 per cent in 1985. The cost of food rose

French President plans visit to Canada in May

BY BERNARD SIMON IN TORONTO

MR Francois Mitterrand, France's President, is to make a four-day trip to Canada in May—the first visit by a French head of state since President Charles de Gaulle made his ringing call for a free Quebec in 1967.

President Mitterrand's visit is unlikely to generate the controversy caused by General de Gaulle's shout of *vive le Quebec libre* from the balcony of the Montreal city hall. The Canadian External Affairs official said yesterday that the visit would be largely ceremonial, with the aim of cementing commercial ties.

The only discordant note may be a technical dispute on fishing quotas involving the French-owned islands of St Pierre and Miquelon off the coast of Newfoundland.

Besides Ottawa, President Mitterrand's itinerary is expected to include Quebec, which retains special ties with France as the only predominantly French-speaking region in North America. The French and Quebec governments are examining ways of pooling their resources to strengthen French culture in the province, including computer software industries.

General de Gaulle's surprise call for an enormous boost to the nascent separatist movement in Quebec in the late 1960s and strained relations for several years between France and the Federal Government in Ottawa.

But the independence issue has faded since the separatist Parti Quebecois was defeated in a referendum in 1980 and in provincial elections

Contadora peace hopes fade

A HIGH-LEVEL Latin American

diplomatic mission has completed a two-day peace tour of Central America but has given no hint of specific progress in efforts to bring the regional nations together in peace talks, Reuters reports from Mexico.

Mr Bernardo Sepulveda, Mexican Foreign Minister, said the peace group was now seeking common denominators in the various countries' positions.

He said all five leaders in the countries the mission visited—Costa Rica, Nicaragua, Guatemala, Honduras and El Salvador—had expressed "grave pre-occupations" over increasing tension in the region.

But he said the key differences that have so far prevented a peace dialogue still remained. The delegates included Mr Javier Perez de Cuellar, UN Secretary-General, Mr Joao Bessa Soares, Organisation of American States chief, the four

foreign ministers of the Contadora peace-keeping group and their counterparts from the four-nation Latin American "support group."

They are finishing the tour with meetings in Mexico to study the results of the whirlwind tour around the troubled region.

Mr Sepulveda's cautious comments indicated the peace process had moved little since last summer when efforts to push through a regional peace treaty collapsed.

Delegates said privately that yesterday's meetings in Honduras and El Salvador were "very tough," but that the two US allies were as harsh as ever in criticising Nicaragua's leftist government, which they and the US see as the basic cause of the region's problems.

San Salvador, Mr Perez de Cuellar said he saw no quick solution to the turmoil in Central America.

The US did not take part in the peace effort.

Mr Simon Alberto Consuelo, Venezuelan Foreign Minister, said the talks with the five presidents "allow us to think that the basis exists for renewal of the dialogue" to bring about a Central American peace treaty.

Mr Ortega told them "not to spare efforts" in trying to bring the US and Nicaragua together in talks aimed at normalising relations.

Nicaragua and the US held nine rounds of talks before President Reagan suspended them in January 1985.

WORLD TRADE NEWS

Air fare war breaks out on Copenhagen New York route

BY HILARY BARNES IN COPENHAGEN

A transatlantic air fare price war broke out on the Copenhagen-New York route after a decision yesterday by the Scandinavian governments to approve hefty fare reductions until next October.

The first travellers using the new cheap fares will leave for New York tomorrow with North West Orient Airlines, paying Kr 2,499 for a seven-day round trip.

Almost immediately, SAS, the Scandinavian airline, announced that it will offer the same fare Copenhagen-New York from Denmark and will also introduce mid-fare on its Copenhagen-Chicago and Copenhagen-Seattle routes.

The present standard business class fare with SAS is Dkr 11,500 and the cheapest Apex fare until today was Dkr 4,945. Tower Air, a US-based independent, was also given approval to fly Copenhagen-New York, charging a return fare of Dkr 1,995. The Tower Air flights will start on March 1.

Tower Air's price application was submitted during the

Christmas holiday, in co-operation with Tjaereborg, the Danish travel group.

The Tjaereborg plan provoked the Danish Government into action by advertising its low fare offer, promising to repay customers if the Government turned down the price application.

The Danish Ministry of Transport said that applications from other companies wishing to introduce low fares to New York will be given positive consideration.

The Ministers of Transport for the three Scandinavian countries have agreed that the low fares will only be extended after next autumn if the Scandinavian governments can obtain approval from the US for additional destinations for SAS.

At present, SAS flies to New York, Chicago, Seattle and Los Angeles.

Spanish tourism revenue leaps by nearly 48%

BY DAVID WHITE IN MADRID

SPAIN'S revenue from tourism jumped by almost 48 per cent last year to a record \$12.05bn (\$8.6bn) despite a sharp fall in the number of US tourists in the wake of the Libya crisis.

The additional \$3.89bn earned by the holiday business during the year more than cancelled out the losses in Spain's merchandise trade balance in its first year of EEC membership.

Mr Abel Caballero, Minister of Transport, Tourism and Communications, described it as a "really spectacular year," marked by the arrival of 1.4m more British holidaymakers than the year before, a strong growth in the Scandinavian market, and increases both in the average length of stay and the average amount spent by the foreign visitors.

In pesetas, the rise in tourist income was a more modest 21.3 per cent and in real terms 11.8 per cent. The total number of

visitors increased by 9.6 per cent to 47.3m, of whom genuine tourists—staying more than 24 hours—made up 29.8m, a rise of 8.5 per cent over 1985.

For this year, the authorities foresee more modest growth of 2 per cent both in the number of visitors and about another 1m—and income depending on exchange rates.

US tourists were the prime exception to last year's trend, with 255,000 fewer visiting Spain than the year before, a drop of almost 25 per cent. However, Mr Caballero said the authorities had maintained their promotion effort in the US, and December figures showed a recovery despite the fall in the value of the dollar.

Spain kept its place as the UK's top holiday destination, with a 27.8 per cent rise in the number of British visitors to 6.43m. This offset a 16.5 per cent drop the year before.

DEADLINE LOOMS IN US-EEC TRADE CLASH

Room for manoeuvre limited, says De Clercq

BY QUENTIN PEEL IN STRASBOURG

MR WILLY De Clercq, the European Commissioner responsible for external trade, warned yesterday that his room for manoeuvre in the current EEC-US farm trade dispute over \$400m (£285m) feed exports to Spain was limited, and prospects for a deal remain slim.

"I am still not too optimistic about the chances for agreement—but not yet pessimistic," he said on the eve of his departure for last-ditch negotiations in Washington to resolve the looming conflict.

The US has threatened to impose punitive tariffs at the end of the month of up to 200 per cent on more than \$400m of EEC feed and feed exports in retaliation for lost sales of maize and sorghum—and the Community has promised to counter that move with stiff duties on maize gluten feed and rice.

Mr De Clercq, who will represent the EEC with Mr Frans Andriessen, Agriculture Commissioner, spent out the Community case in the dispute—and called on the US Administration to recognise the benefits it had gained from Spanish membership of the EEC, as well

as the trade damage suffered. "When you discuss trade damage, you also have to take positive effects into account, but the Americans refuse to do this," he said.

He stated that reduced tariff access for both soya beans and maize gluten feed on the Spanish market as positive benefits, in addition to reduced duties on industrial products which come over a period of time and political advantages from an enlarged EEC.

Mr De Clercq said the EEC did not dispute the US case for some compensation for the loss of "really tough" feed exports but it rejects the amounts they are demanding in the form of preferential access to the EEC market.

He also deeply resented the unilateral imposition of deadlines by Washington, and the announcement of retaliation in the midst of negotiations, which he being held under Article 24.6 of the General Agreements on Tariffs and Trade (GATT).

He spent out three key areas to be resolved in the Washington talks:

• The gap between US demands and the EEC's response on maize and sorghum;

• How to accommodate rising sales of other feedgrain substitutes;

• Compensation on further agricultural and industrial products to flesh out the package.

The US has demanded preferential access for some 4m tonnes of maize and sorghum from all sources—out of which the US itself would expect to supply some 2.5m tonnes.

The Community is prepared to take only 1.6m tonnes from all sources of which the US would be lucky to supply much more than 1m tonnes.

Mr De Clercq insisted yesterday that the US demand was actually to supply more than the total Spanish requirement for EEC feed imports, put by the Commission at some 3.2m tonnes.

"That means we would have a maize mountain, in addition to the rest," he said.

He also failed to take account of the rising sales of substitutes, such as maize gluten and citrus pellets, which would be included in the EEC offer of 1.6m tonnes.

The political problem behind the negotiations is that the US is demanding the bulk of compensation for the feedgrain products



Mr Willy De Clercq

ducers on maize and sorghum. The EEC point out that such a settlement would hit one member-state more than any other: France. Paris insists that the burden should be more evenly shared.

"The central issue is maize and sorghum and that is why it is so difficult," Mr De Clercq said. "I am very limited in what I can accept as a preferential scheme, due to the circumstances in the Community, and the particular needs of individual member-states."

He warned that the member-states themselves were adopting a tougher stance than the Commission—as revealed by their decision to set higher retaliatory tariffs for maize gluten and rice (between Ecu 63 and Ecu 55 per tonne) than the Commission had suggested.

"I want a settlement, but I don't want to capitulate," he said. "Every sensible person wants a settlement. If there is ever a trade war, there will be no winners, only losers."

He warned of the negative effects of a conflict on the negotiations for a new round of trade liberalisation in the Gatt, in which farm trade will be a key issue.

"If the two best pupils in the class start fighting in front of the others, the impression on the rest of the class cannot be good."

Mr De Clercq recognised the political problem for the US Administration which is facing a clamour for greater protectionism from the Congress.

"Maybe they are in a more difficult position because of the trade deficit. That is not a reason to hit the rest of the world."

He argued that Washington had until now kept within Gatt rules by directing its measures

Yeutter warns on farm trade row

By Nancy Dunne in Washington

MR CLAYTON YEUTTER, US Trade Representative, has warned that if the US and the EEC fail to settle their agricultural trade dispute this weekend, the "chain of reaction" will start next week that could encompass industrial trade in a second round of US retaliation.

The two sides agreed to a six-month interim pact last July, but Mr Yeutter said no further delays can be accepted.

"I don't consider it a lost cause, but D-Day is January 30," he said, referring to the due date for US tariffs which go into effect on European grain, white wine, cheese and other products if no agreement is reached in talks with EEC officials scheduled for Friday and Saturday.

If the EEC counter-retaliates, then the US will act again, and may prefer to target some industries, he said.

Although Mr Yeutter has agreed to accept some compensation in advantages granted US industrial products, he said the "severe damage" has been suffered by the American feed grains sector.

He insisted that he had little room to manoeuvre because the cabinet-level Economic Policy Council has voted to insist on \$400m (£285m) in compensation and the President agreed.

The US took less than full compensation in past accessions, but it did not then have a \$300m trade deficit with Europe, he said.

"If I took less than \$400m in compensation, how would I explain it to the American agricultural sector or anyone else?" Mr Yeutter asked.

The US is reported to have agreed in principle, to accept as part of a pact increased sales of maize gluten to Spain.

US \$10m order for Ericsson

Ericsson, the Swedish telecom-

munications and electronics group, has received an order for mobile telephone systems from Cellular One, a mobile telephone supplier in the US, Sara Webb writes.

The order is valued at \$10m (£7.1m) and is for two Ericsson CMS8500 systems to be used by mobile telephone companies in Central California.

World's top three chip companies are Japanese

BY DAVID THOMAS

THE WORLD'S top three semiconductor companies, measured in dollar sales, are for the first time all Japanese, according to a report on the world semiconductor market in 1986, by Datquest, the US-based market research group.

The strong performance by Japanese semiconductor companies last year was mainly

due to the increased value of the yen against the dollar, though Japanese companies also increased their already big share of the Japanese market.

Last year, NEC retained its position as the world's largest semiconductor company, increasing its dollar sales by a third, according to Datquest. Hitachi moved up into second

place with a 36 per cent increase in sales, and Toshiba moved into third place with a 54 per cent increase.

They displaced two US companies, Motorola and Texas Instruments, whose dollar sales increased by 10.7 per cent and 4.5 per cent last year respectively.

Philips of the Netherlands, ranked in the world's top 10 semiconductor companies, coming sixth, the same position as in 1985.

In dollar terms, the world semiconductor market grew by 26 per cent last year, but in local currency terms, it was virtually stagnant, Datquest says.

Only one European company, Philips of the Netherlands, ranked in the world's top 10 semiconductor companies, coming sixth, the same position as in 1985.

This decline was offset by an increase in Japanese companies' share of their home market from 72.9 per cent to 75.5 per cent. Datquest, 103 Oxford St, London W1.

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Company Notices

SENNAN RUBBER COMPANY PLC
46 Bedford Row, London WC1R 4LJ

The shareholders are requested to attend an Extraordinary General Meeting of the Company which will be held at 3.00 pm on Friday, February 6 1987, at 4 Avenue Guillaume, Luxembourg, for the purpose of discussing the following agenda:

The removal from office of the director, Monsieur Francis de Seroux.

For bearer shareholders to be entitled to attend the Extraordinary General Meeting the share certificates are requested to deposit their share certificates no later than January 30 1987 at:

Caisse Prête Banque SA
2 Place du Champ de Mars
1050 Brussels
23 Lange Klantenstraat
2000 Antwerp

Registered shareholders on record at the date of the meeting are entitled to vote on five proxies. Proxies should arrive at the above address not later than 24 hours before the meeting.

By Order of the Board of Directors
(Industrial and Financial)
Secretariat Limited
Secretaries

GENFINANCE N.V.

US\$100,000,000 Floating Rate
Notes due 1994

In accordance with the terms and conditions of the notes, notice is hereby given that for the six month interest period from January 22 1987 to July 22 1987 the notes will carry an interest rate of 6 1/2 per cent (inclusive 1/2 per cent margin). The coupon amount to be calculated will be US\$317.38.

Banque Generale du Luxembourg
Societe Anonyme
Agent Bank

THE KOREA DEVELOPMENT BANK

ECU 50,000,000
Floating Rate Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from January 22 1987 to July 22 1987 the Notes will carry an interest rate of 7.500% per annum. The interest amount payable on the relevant interest payment date which will be July 22 1987 is ECU 399.08 for each Note of ECU 10,000.

GENERALE BANK, Agent Bank

Notice to the Holders of

BANCA SERRIN S.N.C.
SUBORDINATED
CAPITAL NOTES

Copies of the Annual Report of Banca Serrin S.N.C. can be obtained on request from:

International Division,
Banca Serrin S.N.C.,
18 de Septiembre 28,
Mexico 1, D.F. MEXICO.

Art Galleries

MALL FAIR OF SPECIALISED ANTIQUES
(Eastern Antiques and Antique Textiles),
Mall Galleries (Mr. Admiralty Arch), Tel:
01-530 6844 Jan 23 - Jan 25. Open
10.30 am - 7 pm. Adm £3 including
delivered.

BRISA AUTO ESTRADAS DE PORTUGAL S.A.R.L.

Emprunt de ECU 15,000,000 8 1/2% 1974/1987

We inform holders of obligations that the 6th February 1987 redemption for the amount of ECU 1,500,000, has been carried out by drawing 500. The lots drawn on 6th January 1987 in the presence of Mrs. Jeanne HOUSSER, Public Officer, Luxembourg, for 1,500 obligations of ECU 1,000 each which carry the numbers:

252 to 1538
Inclusive, taking account of numbers already drawn for preceding instalments, will be reimbursed at par, with coupon due 6th February 1988 and interest coupons attached, from 6th February 1987, date at which they cease to accrue interest.

These obligations will be redeemable and interest to 6th February 1987 paid at the following banks:

CREDIT LYONNAIS, Luxembourg; CREDIT LYONNAIS, Paris; KREDBANK S.A., Luxembourg; CREDIT LYONNAIS, Commerce Bank A.G., Frankfurt am Main; BANQUE BRUXELLES LAURENT S.A., Brussels; AMSTERDAM ROTTERDAM BANK N.V., Amsterdam.

We recall that the following obligations from earlier drawings have not yet been presented for redemption:

6th February 1983: No. 5455, 5485 to 5487, 5504 to 5506, 6240.
6th February 1984: No. 7752 to 7753, 8061 to 8063, 8300 to 8304, 8570 to 8571.
6th February 1985: No. 8582 to 8583, 8585 to 8586, 8729, 8950 to 8951, 9300 to 9301.
6th February 1986: No. 11780, 11811 to 11812, 11829 to 11830, 11889 to 11890, 12249 to 12250, 12278 to 12279, 12478 to 12479, 12547 to 12548, 12578 to 12579, 12729 to 12730, 12758 to 12759, 12778 to 12779, 12798 to 12799, 12821 to 12822, 12838 to 12839, 13012 to 13020, 13189 to 13190, 13211.

The amount remaining in circulation following this 13th redemption for ECU 3,000,000.

CREDIT LYONNAIS LUXEMBOURG
The Fiscal Agent

UNILEVER N.V.

Rotterdam, The Netherlands

Acquisition of Chesebrough-Pond's Inc.

In accordance with the rules of The Stock Exchange, London, Unilever PLC has issued a circular to shareholders describing the above transaction and the reason for it. Copies of this circular, which is in the English language, may be obtained free of charge on application to: Unilever PLC, External Affairs Department, P.O. Box 68, Unilever House, Blackfriars, London EC4P 4BQ.

Rotterdam, January 1987

Contracts & Tenders

Announcement From
EREGLI IRON AND STEEL WORKS INC. K
(ERDEMIR) TURKEY

- Approximately 450,000 metric tonnes of low volatile and 200,000 metric tonnes of high volatile coking coal to be imported to meet our works' requirement for the period of April 1987 to December 1987. This tender shall lead to a medium term supply contract.
- Tender documents for this inquiry may be obtained as of 20th January 1987 from the following offices:
(a) Eregli Demir Ve Celik Fabrikalari Tas., Dis Alimler Mudurlugu (Foreign Purchases), Uzunkum Cad., Kdz.Eregli/Turkey
(b) Eregli Demir Ve Celik Fabrikalari Tas., Samsunlu Mudurlugu, Gumussuyu Cad. Dersan Han Kat 4, Istanbul/Turkey
(c) Eregli Demir Ve Celik Fabrikalari Tas., Dis Alimler Mudurlugu, Ankara/Turkey
- Tender documents may also be obtained as of 20th January 1987 from Republic of Turkey, Ministry of Foreign Affairs, Turkish Embassy Department of Commercial Attache located in both Washington D.C./U.S.A. and London/U.K.
- Producers and/or the authorised sales agents on behalf of the producers may participate in this inquiry provided that in conformity with our technical specifications at least one million tonnes of coking coal is annually produced and half of this amount is exported by the producer. The contract will be executed with the producer company.
- The offers in a sealed envelope should be submitted to Eregli Demir Ve Celik Fabrikalari T.A.S. Dis Alimler Mudurlugu, Uzunkum Cad., Kdz.Eregli Turkey at the latest by 17.00 hours local Turkish time on 19th February 1987.
- Tender company reserves the right to place the order either partially or completely with any bidder or cancel the tender completely. The receipt of quotations shall in no way be binding upon our company.

Assurance
on plans
for naval
dockyard

By Ivor Owen

BRITAIN'S defence and commercial interests will not be jeopardised by the appointment of an American-dominated consortium to manage the Royal Naval Dockyard at Devonport in the west of England, Mr Archie Hamilton, Undersecretary for Defence Procurement, assured the House of Commons last night.

Concern about the implications if the management is handed over to the American-dominated consortium of Brown and Root (UK), Weir Group and Barclays de Zoete Wedd - the Government's preferred choice - was expressed from both sides of the House.

Mr Michael Foot, the former Labour leader and a former MP for Devonport, pressed in vain for an undertaking that if the contract continued to be opposed by the workforce at the yard, it would not take effect until after the general election.

He maintained that the British people would not be prepared to see Devonport Dockyard handed over to "profiteers" instead of being retained under the control of men whose families had served the nation for generations.

Refusing to give such an undertaking, Mr Hamilton said he did not share Mr Foot's "paranoia" about anything to do with America.

He insisted that the consortium - to be known as "Devonport Management Limited" (DML) - had "a great contribution to make".

Mr Keith Speed (Conservative), a former navy minister, stressed that in the US a non-American citizen was not allowed to have any contact with US Navy nuclear propulsion systems.

He envisaged that under the management contract for Devonport Dockyard it would be possible not only for US citizens but US companies to have direct contact with the Royal Navy's nuclear capability which would be disadvantageous both from the commercial and a defence point of view.

Mr Hamilton admitted that it was possible that US personnel might be involved in the manner suggested by Mr Speed but stressed that they would be "security cleared".

He also pointed out that Devonport Dockyard would benefit from the expertise of Brown and Root

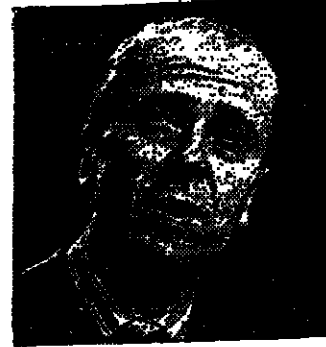
UK NEWS

Peter Riddell on Government efforts to halt the drip of bad news

City toughens its vocabulary



Mr Nigel Lawson



Mr Norman Tebbit

"THE SOONER we stop people talking about self-regulation the better. It's a statutory system - in many ways tougher than in the US," one senior minister commented, after Government discussions about how to limit the political damage from the latest City of London scandal.

The counter-attack has begun. As so often when a topic suddenly becomes a major political issue, the response combines presentation and substance. What has already been done is highlighted. Now, more cosmetic actions are launched, and language is toughened. Beyond that, ministers feel that nothing has happened to suggest that existing powers are insufficient.

Above all, ministers have decided that they must be seen to be taking the initiative, even if they have no control over what has actually happened, or over the pace of inquiries by Department of Trade and Industry inspectors. The word is that everything should be brought out into the open now, not least to avoid a slow drip of bad news.

Hence, as Mr Nigel Lawson, the Chancellor, made clear in the House of Commons on Tuesday, he and, more specifically, Mr Robin Leigh-Pemberton, the Governor of the Bank of England, as the head of the supervisory authority, have both set the terms of the inquiry at Morgan Grenfell and determined the extent of the changes.

The governor will decide whether further action is necessary. Even three months ago, no one would

have believed that the governor would now be calling the shots at one of Britain's leading merchant banks.

Similarly, there is emphasis on appointing inspectors whenever allegations are made meriting investigation. The snag is that the inquiries take time and while the pre-election mood requires the appearance of fast action, this is the "sooner someone is behind bars, the better" school of thought.

Ministers have, therefore, been emphasising that, should the Guinness inspectors uncover any evidence that would warrant a criminal prosecution, this will be passed on to the appropriate authorities, even if the inquiries have not been completed.

There is also a co-ordinated propaganda campaign. Mr Michael

Howard, the Under Secretary for Corporate and Consumer Affairs, has been popping up constantly, and effectively, on radio and television, and there have been daily speeches in the past week. The language has been deliberately strong. Words like "vigorous", "tough" and "draconian" recur. This is combined with attacks on Labour for smearing the whole City, rather than accepting that "it is only a tiny minority who are guilty".

Previously, the British system was described as more flexible than that in the US. Now, the word is that the British framework is tougher. Mr Lawson highlighted this on Tuesday, in saying that, while the system would be based on the traditional pattern of self-regulation, it is fully statutory and gives inspectors far more powers than the Securities and Exchange Com-

mission possesses in the US. Then there are the cosmetic initiatives to catch the headlines and to show that something is happening. The classic example is the proposed increase in the maximum penalty for those convicted of insider dealing from two to seven years. This is largely irrelevant to the issue of catching perpetrators and obtaining sufficient evidence to prosecute them, the problem in the past. There is also the question of whether a custodial sentence is appropriate for such offences.

The other strand in the counter-attack is to highlight what has been done, or is already proposed. Insider dealing has been made a criminal offence (after false starts under each of the main parties, before 1974 and 1979 elections). And there have been the Insolvency and Financial Services Acts.

Banking supervision is being overhauled in a bill now going through a Commons committee and the law and procedures on commercial fraud are being strengthened in the Criminal Justice Bill. This is an impressive list. While the strengthened powers of investigation are already in place, the new regulatory structure has not yet been put into operation. It is, therefore, necessary for ministers to talk, and appear to be, tough.

There is no doubt of their desire to do so. As Mr Norman Tebbit, the Conservative Party chairman, has said, "We will clean out the City, like we cleaned out the trade unions."

CBI relieved at withdrawal of BTR bid

BY RALPH ATKINS

MR DAVID NICKSON, President of the Confederation of British Industry (CBI), said yesterday that industry had a sigh of relief after BTR, the industrial conglomerate, abandoned its bid for Pilkington Brothers, the glass manufacturer.

Speaking after the monthly meeting of the CBI's ruling council, Mr Nickson said the takeover wave in the last few months had reached a "ridiculous" level. It meant companies were having to concentrate on short-term profitability rather than long-term growth. But he thought the BTR bid may have been a high water mark.

Let's hope people pause to reflect whether they are operating in the long-term interests of British industry," he said.

The council yesterday increased the membership of its City of London industry task force by two. The 20 member task force, about half from industry and half from the City institutions, was set up in November to review relations between City and industry.

Its brief will allow it to review the present wave of takeovers. It meets for the first time today.

The new members are Sir Jeremy Morse, chairman of Lloyds Bank, and Mr Graham Ross Russell, deputy chairman of the Stock Exchange.

The CBI also welcomed the defeat on Tuesday night of an opposition amendment to the Consumer Protection Bill that would have re-

moved the "development risks defence".

The bill will make producers strictly liable for defective goods, but the "development risks defence" allows companies to argue that the knowledge they had at the time the product was developed was not sufficient for them to realise its potential defects.

The defence has been criticised by the Consumers' Association, the Law Society, the Council for Europe and the Trades Union Congress (TUC). They believe that the defence would mean that the victims of another thalidomide disaster would be unable to claim compensation.

However, Mr Nickson said the CBI thought if the defence was re-

moved, innovation would be stifled. He argued that insurance could never be provided for development because the risks could not be quantified.

Mr Nickson urged the CBI's members to lobby MPs in support of the bill.

The council endorsed a report by its smaller firms council which recommends a scheme of marketing incentives, easing of some VAT restrictions and a £25,000 allowance from inheritance tax for business assets.

It also welcomed recent wage statistics showing settlements based on lower increases. "People are beginning to see 5 per cent as a ceiling," said Sir Terence Beckett, Director-General of the CBI.

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Ford expansion likely to create 1,000 new jobs

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD EXPECTS to have to expand capacity at its car assembly plants in Britain by more than 20 per cent after 1989, a move which would create 1,000 extra jobs, Mr Bill Hayden, Ford of Europe's vice-president, manufacturing, said yesterday.

The forecast assumed that Ford would keep about 28 per cent of the UK new car market and be exporting at least 50,000 cars a year, he added. But the company would not re-start car exports from Britain to continental markets this year.

Mr Hayden said output at the Dagenham, Essex, and Halewood, Merseyside, factories would rise from 380,000 last year to 400,000 in 1987 and by 1989-89 reach the 450,000 annual capacity.

Ford would "never put a new car assembly plant into Britain", but would open up bottle necks at the existing factories, particularly by providing extra painting capacity.

Giving evidence to the House of Commons' trade and industry select committee yesterday and at an impromptu press conference afterwards, Mr Hayden said that if all went according to plan Ford would provide about 75 per cent of the new cars it sold in the UK this year from the British factories, compared with 55 per cent in 1986 - the best level for 10 years. In that time the average had been 50 to 55 per cent.

However, Ford had not set a target date to break even on its UK balance of payments, said Mr Hayden. He revealed that last year Ford imported goods worth £254m more than it exported from the UK (exports were £1,080m and imports £1,334m).

In 1985 the adverse balance was £324m. Mr Hayden said £200m of the 1986 increase was caused by the 29 per cent fall in the value of the pound compared with the West German D-Mark.

He claimed that UK materials, labour and indirect costs accounted for an average of 82 per cent of the value of cars Ford built in Britain.

The drop in the value of the pound provided a good opportunity for the UK component companies to roll back imports, particularly from West Germany, and increase exports. But so far there were few signs that suppliers were taking advantage of this chance.

"If the UK suppliers, with a labour rate of \$9 an hour cannot compete with the West Germans who pay \$19, there is no hope for them," he said.

Steele sales target, Page 18

Eurotunnel investors may get better deal

BY ANDREW TAYLOR

FRESH STUDIES being completed by Eurotunnel, the Anglo-French consortium which a year ago won the concession to build a 31-mile rail tunnel under the Channel between England and France are expected to show a better rate of return for investors than previously forecast.

The consortium, which yesterday held a party at its London headquarters to celebrate its first birthday also said it had detected a much more positive response from investors towards the project in recent months.

Last October Eurotunnel struggled to raise £200m in an international share placing with investment institutions in Europe, Japan and North America.

Mr Michael Julien, Eurotunnel's deputy chief executive and former finance director of Midland Bank, said that studies identifying additional ways of raising income together with new traffic forecasts meant that revenue forecasts would be higher than those contained in its prospectus for the October issue.

One way of increasing revenue, said Eurotunnel, would be through the sale of advertising sites at its terminals. Previous traffic forecasts

had also been revised to take account of new traffic likely to be generated simply by the tunnel's existence.

Eurotunnel said it had recently had a series of encouraging meetings with institutional investors which had left it optimistic about the outcome for its crucial £750m share sale planned for this summer.

Lord Pennock, the consortium's British joint chairman, said Eurotunnel had made a number of significant advances in the past six months. A top independent management team had been put in place; the number of shareholders had increased from 15 to around 250, while the relationship between the founding banking and construction shareholders had been put on a sounder commercial footing with the signing of the main construction contract.

Political uncertainties surrounding the project in Britain should have been removed by the passing of the Channel Tunnel Bill by parliament by the time Eurotunnel came to raise the £750m, he said.

In the event of a general election the consortium would seek an assurance from all the main parties that the outcome would not affect the tunnel's construction.

Decision over nuclear power station expected

BY MAX WILKINSON, RESOURCES EDITOR

THE Government's decision on whether to build a new nuclear power station at Sizewell in Suffolk on the east coast of England is expected to be announced in the next two to three weeks.

All the indications are that Mr Peter Walker, the Energy Secretary, will agree that work should start on the new Pressurised Water Reactor (PWR) before the next election.

However, he is likely to attach a number of conditions to his approval along the lines suggested by the four year planning inquiry into the project by Sir Frank Layfield. It lasted 27 months, the longest on record.

Mr Walker has already made it clear that the lengthy report of the inquiry will be published at around the time of his decision. However, detailed arrangements for its publication have not yet been decided.

In spite of its length, the report appears not to raise any serious objections to the project, although it is likely to be critical of some of the assumptions which the Central Electricity Generating Board (CEGB) made when presenting its economic case for a new PWR.

The report will recognise, however, that the first of a new series of PWRs is bound to be more expensive than follow-on orders.

The CEGB has always said that it would like to build a family of about five PWRs rather than continuing to develop the British designed Advanced Gas-cooled Reactors (AGRs). The AGR design team is being kept together as an insurance, however, until the PWR programme gets under way.

Mr Walker is not expected to meet much opposition to the project from within the cabinet, especially as the Prime Minister is keen to go ahead. Mr Nigel Lawson, the Chancellor of the Exchequer, is likely to grumble about the cost, which on some estimates will be more than twice the cost of an equivalent station built in France.

Because of this, Mr Walker can be expected to give the CEGB a stern warning that it must build the reactor to budget and on time.

Some cabinet colleagues would probably prefer to shelve the project until after the election, but Mr Walker has made it clear that he is in a quasi-judicial position in relation to the planning enquiry, and must be allowed to decide the issue on the basis of the report without outside influence.

Consequently the report has been kept closely confidential and has not been generally available to ministers.

Telephone shareholders answer strike call

BY CHARLES LEADBEATER AND DAVID THOMAS

IT IS surely a paradox of our times that British Telecom should face a bitter industrial dispute with thousands of its shareholders.

The immediate cause of the dispute, which has escalated rapidly in the last few days, was the collapse of long running pay and productivity talks two weeks ago.

But the underlying source of the discontent among BT's engineers and clerical workers, many of whom bought shares in the company when it was privatised, are the widespread changes to industrial relations the company has been pushing in the past three years.

As Mr Ian Vallance, BT's chief executive says in a letter to major customers: "The issues at stake are essential if we are to give customers good service and value for money in the longer term."

In the face of union opposition, the company is attempting to disown the traditional industrial relations practices it inherited from the public sector. This traditional framework centred on the ethos of universal public service, wrapped in national agreements with the unions and substantial joint regulation.

BT wants to evolve an approach to dealing with its workers and unions, which will help deliver an efficient, innovative service to customers and maximise profits.

The most important change BT has introduced to meet these com-

mercial ends has been to decentralise management. The company's 30 district general managers, who are responsible for the performance of their profit centres, have been given considerable authority to introduce changes in working arrangements.

By moving the focus of negotiations to a local level BT is attempting to bypass the main stumbling block to change: the national negotiating framework, and the agreements it has produced, which the company inherited from the civil service. Decentralisation should give BT managers much greater freedom to manage.

However BT's central managers, at one remove from these negotiations, are able to exert considerable

influence through the budgetary targets they set for the regions.

In tandem BT is also reviewing all existing national agreements with the unions, to determine how they fit with the new industrial relations climate it wants to create.

Within this evolving framework, BT is pushing for widespread changes to working practices. In engineering, for instance, it wants to remove the established demarcations between staff who install, maintain and test equipment.

The company also wants to re-organise pay grades substantially, both to simplify them and ease labour mobility, but also to introduce special grades for recruitment.

These developments have wrong-footed the unions, particularly the

largest National Communications Union, which has spent the last couple of years recovering from the campaign against privatisation, which crippled it financially and exacerbated political differences within its ranks.

The unions gain their strength from the national agreement, as yet they are ill equipped to bargain locally.

However, the unions are adapting. Both the NCU, which represents engineers and clerical workers, and the Union of Communications Workers have committed themselves to negotiate productivity improvements. At the same time the NCU has been tuning up its industrial muscles.

The engineers' action, which

revealed that it had received more inquiries than normal from prospective customers in the past week.

Mr Colin Mitchell, telecommunications manager for ICI, said that ICI would be speeding up its decision to start using some Mercury services because of the dispute.

However, many of Mercury's services could also be vulnerable if the dispute spreads, because most calls on Mercury's public network go via BT for part of their journey.

right mix between localised and centralised negotiations.

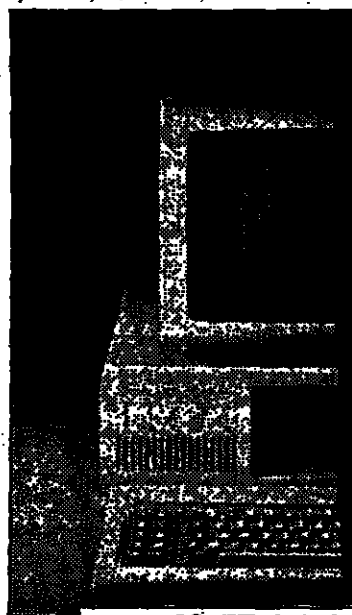
Many managers, particularly in engineering, who commonly regard services as technologically rather than commercially driven, are strongly attached to the traditional formalised framework. They sit uneasily with the younger managers who have been brought in to spruce up the company's marketing and sales performance.

Many of the changes BT has introduced have come from the lessons that a stream of managers have learnt on recent visits to US telecommunications companies. But according to Mr Simon Petch, the general secretary of the Society of Telecom Executives, which represents middle managers in BT, the company has only learnt half the lesson.

"The US companies have introduced new technology and widespread changes to working practices, they are much more commercial. But they combine this with a participative management style, where employees are consulted and involved in change," he says. "BT wants the first without the second, the managers do not have a coherent view of where they want to get to."

This may be the biggest challenge for BT's management: to develop a corporate culture which harmonises with the changes to working practices it needs, thereby making negotiations far less tortuous, and disputes far less likely.

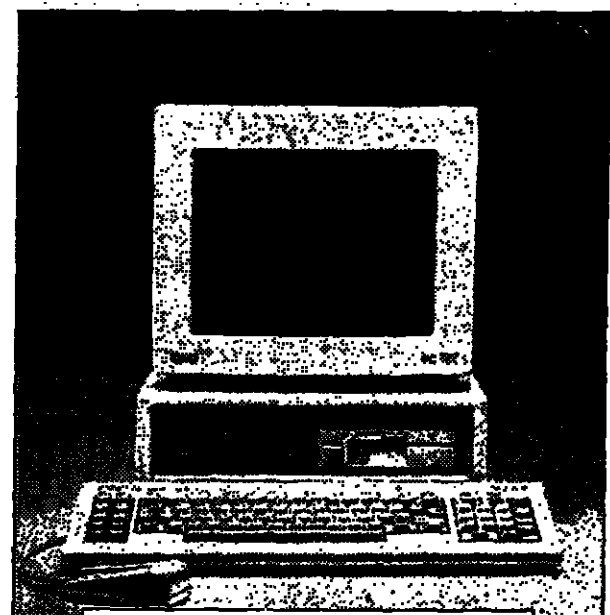
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UK NEWS

Supervisors join protest over Caterpillar closure

BY JIMMY BURNS, LABOUR STAFF

THE organised local challenge to Caterpillar, the US earthmoving equipment manufacturer over its plans to close its manufacturing plant at Uddingston, near Glasgow, broadened yesterday when over 100 middle managers joined the hundreds of workers occupying the factory.

The move by plant supervisors grouped in the white collar union Astms means that the local workforce many decide at a mass meeting today to resume production at the plant without the participation of senior management, who yesterday continued to be locked out.

"We want to prove that we have the experience to produce high quality and cost effective goods at this factory with or without our US bosses," said Mr David Knight, a senior official of the engineering union AEU.

Production is expected to focus, as it did before the occupation, on the D6H crawler tractor using some of the highly sophisticated purpose-built equipment installed as part of the company's recent renovation of the plant.

An estimated 400 workers have been occupying the plant since last Wednesday when Caterpillar announced its closure, along with that of two other plants in Iowa and Oregon, to cut costs and improve efficiency in its worldwide operations.

The workers' apparent determination to step up their industrial action coincides with growing pressure on the US company from the British Government to reverse its decision.

Mr Malcolm Rifkind, the Scottish Secretary, told Mr Peter Donis, Caterpillar Corporation president, this week in London that the British Government would not accept the company's explanation for closure less than four months after its announcement of a \$1bn, 10-year investment programme. Of this \$22m was to have been earmarked for the Uddingston plant.

The British Government has told Caterpillar that it will consider increasing assistance to the company if it drops its closure plans.

The occupation of the Uddingston plant has reportedly involved union officials who are veterans of closure

battles at other plants in Central Scotland, including the closed British Leyland factory at Bathgate and Timex in Dundee. But support for the action appears to have cut across strictly union and political lines. Earlier this week the local Glasgow Evening Times ran the unusual headline: "Maggie joins the factory fight."

Caterpillar's announcement, due to take effect next year, is widely perceived as a serious blow to the Scottish economy, which has come as an embarrassment to the Government.

The plant's 1,200 workers represent about 2 per cent of employment in the local mechanical engineering industry, and about 28 per cent of engineering in the depressed Motherwell area. The same number of jobs stand to be affected among the plant's Scottish subcontractors.

Local political groups and trade union groups believe that Caterpillar's announcement has highlighted the vulnerability of the local economy in its reliance on branch plants owned by multinationals.

Ulster production weakness likely to dull growth outlook

BY OUR BELFAST CORRESPONDENT

NORTHERN IRELAND will benefit far less than any other UK region from the anticipated growth in the British economy this year, according to the report from Coopers and Lybrand, the accountancy group.

The firm's annual review of the Ulster economy, published yesterday, said the main reason for the failure to share fully in national growth was the weakness of its manufacturing sector, which now accounts for only 22 per cent of total employment.

The report said Northern Ireland had lost 62,300 manufacturing jobs, a fall of a third, since 1975 and that manufacturing output had been broadly flat since 1981.

In addition, the economy was heavily dependent on public spending. In 1986 public expenditure represented 73 per cent of gross domestic product.

Mr Noel Stewart, senior partner of Coopers and Lybrand in Belfast, said "The decline in manufacturing industry has reached such proportions that I believe we have become a non-manufacturing economy. Based on the picture is, it would be even worse but for the support of the

Government's industrial development agencies."

These agencies were promoting around 7,000 jobs a year, but the figure would have to rise to 20,000 annually even to prevent unemployment rising further.

The report forecasts that seasonally adjusted unemployment, at present at 128,000, would increase by between 2,000 and 4,000 this year. Output, which fell 2 per cent last year, would recover but would be less than the 3.4 per cent rise in manufacturing output forecast for the UK as a whole.

Consumer demand would grow by about 4 per cent, helped by the real growth in planned public spending and the rising real disposable income of those in work.

Mr Stewart said: "In the final analysis I believe all of us are paying the cost of not having a stable government within Northern Ireland since 1972 to bring together our politicians in a forum where they can deal constructively with economic problems. In consequence, economic difficulties have taken second place to other issues."

Ford's new Sierra aims for 30,000 extra sales

BY JOHN GRIFFITHS IN LIMASSOL, CYPRUS

FORD HAS spent \$350m developing a new Sierra model range which it expects to increase annual sales in the UK by 30,000, almost entirely at the expense of Austin Rover and Vauxhall.

Mr Derek Barron, Ford UK's chairman, said here at a preview of the new models - to be launched in March - that Ford expected the new Sierras to be accounting for 8 per cent of total UK new car sales within 18 months.

This would lift annual sales of the Sierra, built at Dagenham, east of London, to around 145,000 units, compared with about 115,000 units - just over 6 per cent - last year.

Mr Walter Hayes, vice-chairman of Ford of Europe, also disclosed that Ford was forging much closer links with Cosworth, the UK Grand Prix engineering company, under which "George-building" high performance versions of all Ford cars would be developed. These would include Cosworth versions of even small cars, including the Fiesta replacement due within the next year.

Mr Barron said he expected 35 to 40 per cent of future Sierra sales to be accounted for by a version with a boot. Since its 1982 launch, the Sierra has been sold only in the hatchback or estate car versions. "But 40 per cent of Sierra's market is for models with a boot like the Cavalier and Montego," said Mr Barron.

Mr Barron said a valuable opportunity "window" has opened up for it this year, caused by fading fleet interest in the Vauxhall Cavalier, whose fleet sales dropped by 12,000 in 1986, and for which a successor is unlikely to appear before 1988-89, and the failure of the Rover Group's Montego seriously to penetrate the fleet market.

In contrast, Ford has almost doubled Sierra output at Dagenham since early last year, from 290 a day to 560. It took on 400 extra Sierra assembly line workers last year, and said Mr Barron, was currently recruiting a further 300.

If Ford's ambitions for the Sierra are achieved, it could be expected to return to close to the 30 per cent market share it held in the early 1980s. This was eroded mainly by the Cavalier to 26 per cent in 1985. Recovery to 27.4 per cent took place last year.

"There are whole areas of the market that the Sierra has not reached yet," said Mr Barron. "We are looking for a leap forward and we are confident we can do it."

Even with an 8 per cent share, however, Ford does not expect the Sierra to displace the Escort as the UK's best-selling car.

Mr Barron said the increased Sierra output and new engine ranges going into production at Dagenham later this year gave the chance for Ford to source more of its UK sales from UK plants.

He said UK-built cars accounted for 65 per cent of sales last year, up from 59 per cent in 1985, but he refused to forecast the potential increase for this year.

He gave a warning that while there had been marked productivity improvements at the Dagenham and Halewood, Merseyside, assembly plants, productivity levels were still below those of Ford's continental plants.

Rover link-up 'gone for good'

THE OPPORTUNITY for Ford to take over or even collaborate with the Rover Group has gone, almost certainly for good, according to Mr Walter Hayes, vice chairman of Ford of Europe.

A political factor erupted last week when it was revealed that Ford had made preliminary approaches to the UK Government about a possible Austin Rover takeover. This followed a row about General Motors' intended takeover of Leyland Trucks and Land Rover, leading to both sets of negotiations being aborted, although Austin Rover is still intended for privatisation.

While Austin Rover's "car" management, which had bitterly opposed the Ford takeover, has been replaced, "Ford and Austin Rover's programmes are not the far out of synchronisation with each other - it's probably too late to go back again," Mr Hayes said in Limassol.

Ford was seeking an economically viable way of entering the mass car market, and had indicated that, had the link with Austin Rover been pursued, one likely result would have been a new, purpose-built MG sports car.

Italians out of Aston Martin deal

By Kenneth Gooding

A DEAL for Aston Martin, the luxury car group, to greatly expand output has fallen through at the last moment.

Aston was negotiating to buy Rayton Fissori, the Italian company based near Turin which produces an up-market four-wheel-drive vehicle called the Magnum.

Mr Victor Gammett, Aston's executive chairman, said yesterday output of the Magnum, a competitor for Britain's Range Rover, was forecast to rise from 1,500 to 2,500 a year within 18 months because the Italian vehicle was to be launched in the US.

However, Rayton Fissori opted at the last moment for a scheme involving Italian state finance rather than the deal offered by Aston Martin.

Mr Gammett said he would continue to search for another deal to boost Aston's volume of output. Production of the Aston Martin cars continues at five a week or about 220 a year.

Aston also announced yesterday it had signed with Licensing Services International, part of the Lee Cooper group, which will be responsible for setting up the manufacture and marketing of a variety of goods bearing the Aston Martin emblem.

Mr Michael Cooper, LSI's managing director, said that within five years he expected to see the Aston Martin wing emblem "on such items as men's clothing and jewellery, leather accessories, sunglasses, cigarette lighters, pens, prestigious gifts and a variety of other quality goods."

All radio/cassette players fitted to General Motors' Vauxhall and Opel cars now have a security code which makes them useless to anyone but the owner.

GM claims it is the only car manufacturer to provide this facility across the whole of its model range.

The company says that if the radio unit is removed from a car's power supply it will not operate until the correct security code - known only to the owner - is entered.

Anyone trying to guess the code finds that after each wrong entry there is a wait of two hours before another attempt can be made.

Window stickers, warning would-be thieves that the radio/cassette is security coded, will be applied at the factory.

Investors double their stake in unit trusts to record £5.2bn

BY ERIC SHORT

INVESTORS put a record £5.2bn into unit trusts last year, more than double the amount invested in 1985, the previous record, according to figures released yesterday by the Unit Trust Association.

Mr Clive Fenn-Smith, chairman of the Association and vice chairman of Barclays Financial Services, pointed out that over the last 10 years net investment in unit trusts had risen from £107m in 1978 to over £5bn, reflecting the strength of the investment performance offered by unit trusts to investors.

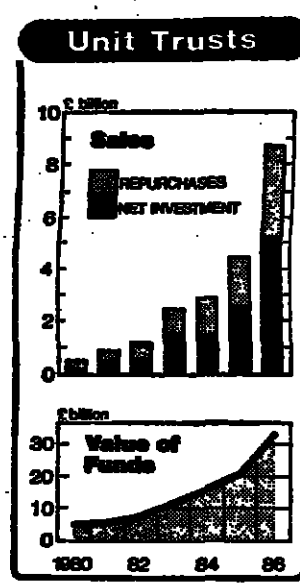
Total sales of unit trusts in 1986 amounted to a record £2.7bn, almost double the sales of £1.5bn in the previous year. These sales were boosted by a record number of 147 new trusts launched during the year and from the increasing number of life companies coming into the direct unit trust market.

Repurchases of units by investors during the year almost doubled to reach a record £2.5bn. Much of these repurchases were used to finance investment in new trusts and other unit funds.

Unit trust investment was buoyant throughout the year and finished on a strong note with sales in December of £355m, the second only to October's £363m as the highest monthly sales figures, and net new investment of £377m.

Booyant stock markets both in the UK and worldwide, together with the record investment, resulted in funds under management reaching £32bn at the end of 1986, and bringing the unit trust movement to the fore as one of the major UK financial sectors.

The number of unitholder accounts continued to rise in December, as it had done throughout the year.



UK no longer sure of Trident, says Dr Owen

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

BRITAIN COULD no longer be sure that it would ever deploy Trident nuclear weapons, Dr David Owen, the Social Democratic Party (SDP) leader, said yesterday in New York.

Dr Owen told the Council on Foreign Relations that, in the light of President Reagan's decision, taken without consultation with any European nation, to start to negotiate away all ballistic missiles with the Soviet Union over 10 years, the eventual delivery of Trident to British defence forces was in doubt.

He added: "Even if the US attempt, as I believe they will, a two-stage agreement over ballistic missiles with the Soviet and US forces coming down first to a small residual ballistic force, it is still very hard to believe a future US president will continue to want to sell Trident missiles to the UK."

Dr Owen emphasised that no Trident missiles would come to Britain before President Reagan left office

and a new president might not feel bound by the commitments of his predecessor. A successor might wish to give a higher priority to global agreement with the Soviet Union.

He claimed that Mrs Margaret Thatcher, Prime Minister, would seek some reassurance from Mr Gorbachev about exempting Britain's deterrent in any first stage ballistic missile negotiations when she visits Moscow in March. "The Soviet leader might provide some satisfaction but," Dr Owen added: "He, too, is mortal."

Dr Owen claimed that Trident was more dependent on US spare parts and technology than Polaris, making the replacement system less independent. Dependency for Trident had, however, "slipped" Britain into being progressively more supportive of the US Star Wars programme of space defence.

Royal Ordnance sells vehicles to Indian Army

By David Buchan

ROYAL ORDNANCE, the UK government-owned munitions and arms company, has won an order to supply India with 14 Combat Engineering Tractors (CETs), with an option to supply 25 more of these general battlefield repair and recovery vehicles, worth in total £40m.

The RO order follows recent Indian defence equipment purchases from the US, and seems to be part of a general erosion of Soviet predominance in arms sales to India.

The order for RO, which is due to be sold off by the UK Government shortly to the private sector, will be fulfilled by RO's Nottingham factory, which Vickers had last year sought to buy along with RO's tank-making plant at Leeds.

The £40m contract follows trials which the Indian Army has carried out on the CET since 1985.

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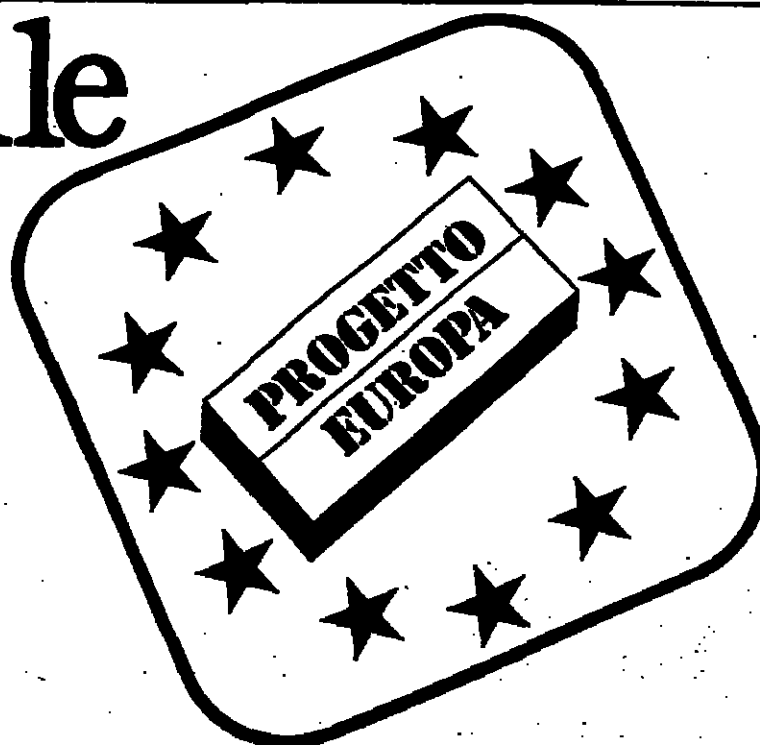
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On the 30th December 1986, CGE and ITT Telecommunications, in association with the Société Générale de Belgique and Crédit Lyonnais, have decided to group all of their communications activities under the control of a common company based in the Netherlands: Alcatel. The new group is a world leader in the field of communications. Alcatel, because of its technological capabilities, its financial base and expertise, has the necessary means for developing new technologies which will enable it to play a major role, on a world scale, in all areas of communications technology.

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CGE AND ITT TELECOMMUNICATIONS: THE WORLDWIDE CONNECTION

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TECHNOLOGY: Computing

Hardware vendors rally behind software standard

Major players cluster round acceptable face of AT & T's Unix

UNIX, AT&T's controversial operating software for multi-user computer systems, now looks set at last to fulfill its early promise to become a unifying force in the medium-sized computer market.

By December this year, a new, independently developed, version of the software should be ratified as an international standard. It will have the support of influential organisations like the US Institute of Electric and Electronic Engineers (IEEE), the US National Bureau of Standards and the International X-Open group.

It will also have the support of the leading computer manufacturers including Data General, Digital Equipment, Hewlett-Packard, Unisys, IBM and, it is believed, AT&T itself.

Yesterday, at a press conference in the US, the international organisation for Unix users (which calls itself Unix group) as it would be described in Unix programming language) announced that it was fully behind the new standard.

An operating system is a complex suite of software programs that controls the way the computer works—how it allocates space in its memory, for example. The question of whether Unix becomes a world standard operating system is important chiefly to the mid-range, multi-user computer

market. Mainframe computers have well established proprietary operating systems such as IBM's MVS or CL's VME and these are unlikely to be threatened by Unix.

At the other end of the scale, the standard for single user personal computers is Microsoft's MS-DOS, used on the IBM PC as PC-DOS.

In the middle, however, where superminis and minicomputers hold sway, no single operating system has taken a dominant position.

For computer users the problem is that applications they write or buy to run on one machine using one operating system, will not run on other machines with different operating systems.

Applications software developers, on the other hand, have to rewrite their products for a number of different systems or see their markets seriously constrained.

So there is common interest in seeing a single, dominant operating system emerge. Written at Bell Labs, the research arm of AT&T, almost 20 years ago, Unix is not perfect but there is little in the way of competition. Dr Pamela Gray, managing director of the UK-based software company Sphinx and president this year of the US Unix user group says "Unix is turning out to be a

generic word for the non-proprietary part of the data processing world."

The new software standard, called Posix (Portable Operating System Interface X) was put together by the IEEE.

The picture is complicated by the fact that Posix is not an operating system but an interface definition, a set of rules which defines the way the operating system looks to the application software running on top of it.

Last year, AT&T was widely suspected of having tried to seal a march on the rest of the Unix world by insisting that companies developing applications software for Unix had to conform exactly to its own interface, the so-called System V Interface Definition or SVID. That raised backlashes everywhere. Was it trying to set standards or control the market? people wanted to know.

The IEEE derived Posix in part from SVID and in part from the Unix user group's own ideas of what the interface should look like.

The fact that both AT&T and IBM seem to have accepted that Posix will emerge as the standard interface is perhaps the chief reason why it now looks as if Unix will prevail. Posix defines only the interface. It says nothing about the rest of the operating software.



Dr Pamela Gray, president of US Unix user group. "Unix is turning out to be a generic word for the non-proprietary part of the data processing world," she says

So it would be quite possible for a manufacturer to create a multi-user operating system completely different in structure to Unix but which would still fit into the Unix world if it obeyed the Posix rules.

It had been thought for example, that IBM, while it has paid lip service to Unix, would not want to be tied to using a design of software controlled by a rival. Posix solves that problem while making it possible for software developers to write applications programs secure in the knowledge that they could be run on any machine with a Posix interface.

The emergence of Posix was

"a triumph for attempts to develop computer standards" Mr Andrew Twigger, a director of Root, a small but influential UK Unix house, said this week.

The growing support for Posix was announced at Unixforum, the Unix user group conference in Washington DC.

At the same conference, Sphinx announced it was setting up an international consortium to distribute and support Unix application software products throughout Europe.

Known as the International Consortium for Unix Software (ICUS), the organisation will provide US and European authors of Unix products with

marketing, distribution and support services for a subscription fee of £1,000 a month.

The X-Open group, a joint initiative in common standards by Bell, DEC, Ericsson, Hewlett-Packard, ICL, Nixdorf, Olivetti, Philips, Siemens and Unisys announced it had let a contract to Sphinx for the design and implementation of a software portability service.

Among other features, the planned service will include testing products and giving those that are up to scratch an X-Open "seal of approval." The service will operate from a centre near Heathrow airport in the UK and is set to open this year.

'Lego-like' program for flexibility

CLYDESDALE BANK, a Glasgow-based subsidiary of Midland Bank of the UK, launched a home banking service a few days ago, the third such service to be introduced in Britain.

Nottingham Building Society was responsible for the first and Bank of Scotland for the second. What makes Clydesdale's innovation technologically interesting is the software which makes possible both home banking and a wide range of other financial services.

It represents a new generation in the development of such systems—on-line transaction processing or OLTP—which are going to become of increasing significance with the growth of electronic funds transfer at the point of sale and networks of automated teller machines.

On the face of things, the Clydesdale system does not look revolutionary.

But according to the developers—a tiny company, The Software Partnership, based in Runcom, Cheshire—the underlying software has a built-in flexibility which makes it possible for Clydesdale to react very quickly to new business challenges.

According to Mr Ian Booth, one of the partnership's three founder directors, the cleverness lies in separating the processing part of the package from the method of presenting the service to the customer.

Older services, he explains, are often based on viewdata (Prestel) technology where data

The good news is FERRANTI Selling technology

processing and screen presentation are an integrated part of the system.

"We have built a kind of software 'Lego', he says, "a basic core into which customers can plug whatever building bricks they like."

An example might be a bank which wanted to offer a small scale electronic cash management service as a way of keeping track and making the best use of funds day-to-day for its small business clients. It would require facilities for extracting data from the bank's mainframe systems so they could be fed into spreadsheets and other personal computer-based business planning tools.

Such a development would be a major operation using viewdata technology, but Mr Booth thinks his software—called sp/Architect—would facilitate a quick and cost-effective change.

His example is not idly chosen. The provision of low-cost electronic cash management services for small businesses is one of the most pressing problems for banks today. They already offer corporate clients such services but at high cost both to themselves and their customers.

Marketing of the software is being undertaken through a new company, Telefinance, a joint venture between the partnership and Aregon International, a fast growing and well-regarded UK software and services company specialising in on-line information systems.

UK companies use computer aided systems engineering to unlock door into the US

THE ADVENT of computer aided systems engineering (CASE), a fast growing area of the software industry, seems to be opening new doors for UK companies in the US.

This week alone, Cullinet, a major US mainframe database software specialist, announced it had been collaborating with Learmonth & Burchett (LBMS), a small UK management consultant. The result, a consortium of LBMS case software and Cullinet's database programs will be marketed worldwide by Cullinet.

Advanced System Architectures, a Camberley, Surrey, based services company with turnover this year of less than

£1m announced this week it was the only UK company invited to show its wares at a special systems design tools conference held for companies taking part in the US Strategic Defence Initiative.

Case is becoming a big part of what is known as automated systems analysis and programming. Over the past few years it has become apparent that conventional methods of developing and writing software are too slow, too expensive and too prone to error.

One attempt to solve the problem has been to provide computerised aids to the systems analyst and programmer wherever possible.

This has become progressively

easier with the advent of powerful personal computers able to manage and process large amounts of information.

The first of these software tools, as programs which help in the writing of other programs are called, were aimed at supporting the programmer—they included screen editors, report generators and so-called fourth generation languages which generate computer code from English-like instructions.

The latest case tools, however, have nothing to do with programming at all. They are aimed at automating the earlier part of the process—assessing and analysing the problem and working out the relationships between the various components

of the finished system. Data processing gurus like James Martin point out, for example, that in a conventional system, specification and design costs only 10 per cent of the overall system budget, while weeding out the faults because of mistakes in the design stage costs 37 per cent.

Improvements in analysis and design through automation could have a big pay off in terms of reduced overall system costs.

Cullinet is the major alternative to IBM as a supplier of database software. Like other independent database suppliers it has been hard hit by IBM's release of DB2, an advanced relational database system

which seems to be sweeping all before it.

Cullinet is therefore placing great store by its collaboration with Learmonth & Burchett, a 10-years-old UK services company with a high reputation for systems development and implementation methods—in other words, LBMS has devised rules which make it easier to build better computer systems effectively.

Since 1983, its software development method SSADM, written in conjunction with the UK Central Computing and Telecommunications Agency has been mandatory for all Government department projects.

LBMS see an entire to the all important US systems software market as a chief benefit from its collaboration with Cullinet.

The jointly produced product is called LBMS/Architect; based on LBMS's proprietary software tool Auto-Mate Plus, it uses high quality computer graphics to enable the software developer to "see" relationships between systems components and so configure more simply a database, or design a piece of application software.

Over the next few months, LBMS intends to develop a similar "front end" for other major databases including Adabas, DB2, Oracle and Ingres.

Advanced System Architect-

ures (ASA) was founded in 1984 by Mr Christopher Williams, now managing director and Mr Goran Hemdal, technical director.

It has developed a set of tools for building real-time systems which it calls Satchel Technology.

In the US next week it will be exhibiting part of that tool set—Auto-G— a graphical and/or text interface for systems design.

The audience will include many of the software contractors to the Strategic Defence Initiative.

One of the conference is to identify and evaluate high-level system design languages

and methodologies which are easily used yet meet the formal specification and design requirements necessary for SDI systems.

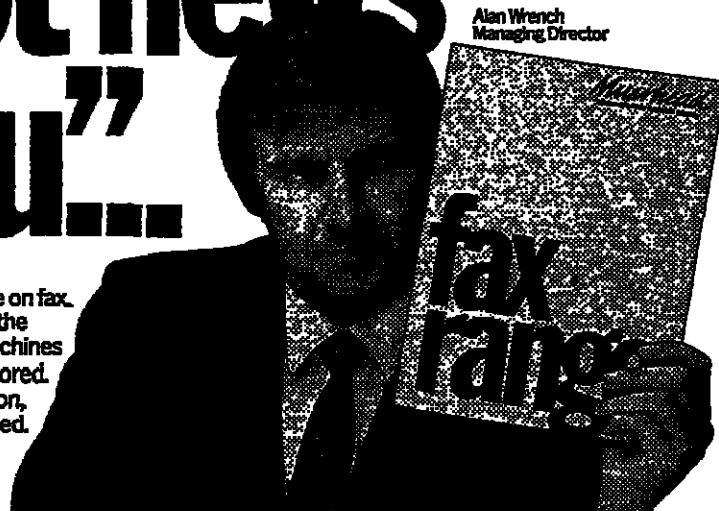
A major worry for the scientists working on SDI technology is that the software will not be up to the demands made of it. They are looking for ways to improve the accuracy of the software and ensure that it does not behave in a wayward manner.

Other companies exhibiting at the SDI event include Westinghouse, TeleVue Brown and Tase. Software is used in the UK by GEC Avionics and British Aerospace among others.

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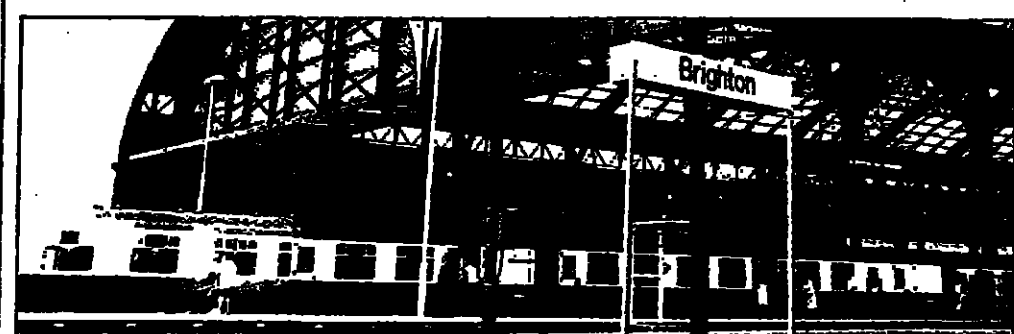
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Who are these people? Well, by far the largest proportion of the visitors to the '86 event (45% in fact) were the directors or chief executives of their companies. But the show also attracted large numbers of technical specialists, telecoms managers, investors, consultants, and marketers.

And, interestingly, these people came from a substantially wider range of businesses than in previous years. Of course, you can expect many of this year's visitors to be drawn from the traditional areas of electronics, telecoms, and the cable TV operators. But, recent trends show a marked increase in visitors from general broadcasting, the retail industry, civil engineering, government, advertising agencies and particularly from the financial sector.

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FINANCIAL TIMES SURVEY

Thursday January 22 1987

Brighton

In common with other resorts on the South Coast, Brighton is tackling changes affecting tourism, industry and communications. It is meeting with success in the marketing of its attractions.

Resort adapts to changing climate

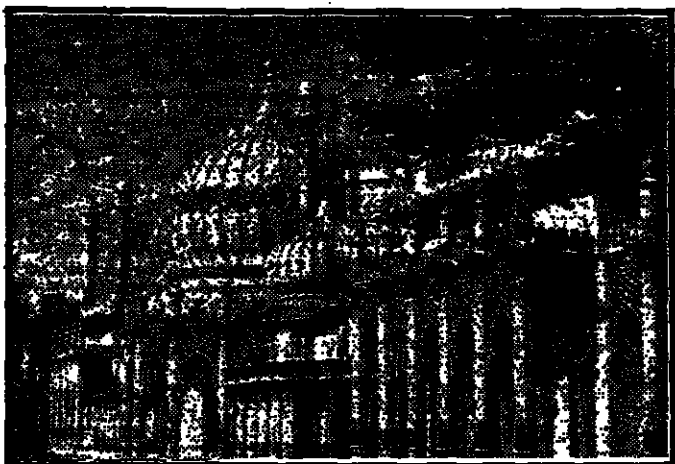
Survey by Alastair Guild

BRIGHTON TELLS a tale of two cities. Walk along the imposing Regency seafront, take tea in the ornate surroundings of one of its grand hotels, or sample the upmarket shopping in the quaint Lanes and you get one story.

Stretching far beyond this narrow strip of elegance and enchantment, however, has grown a diverse town with a population of 146,000 and many of the characteristics of any urban conurbation.

But both are having to adapt to a period of change. In common with other south coast resorts, Brighton has its origins in the 18th century fashion of sea bathing for health and the subsequent rise in popularity of the seaside holiday that followed the coming of the railway. With the trend towards package holidays abroad, Brighton's tourist industry is placing increasing emphasis on attracting the conference market, the overseas visitor and short breaks.

Hoteliers have sought to anticipate the change in direction, by investing £80m in refurbishment and updating of facilities, from conference and exhibition areas, to leisure clubs and bedrooms. The town responded in the 1970s by building the 5,000 seat Brighton Centre. It is generally recognised that more now needs to be done to provide a broader range of up-to-date conference facilities in the town, while the council has drawn up a five year marketing plan to capture a greater share of the international conference mar-



The Royal Pavilion, Brighton's best-known landmark

ket, in particular. The multi-million pound Brighton Marina Village, with its Carrefour superstore, housing, apartments, multi-storey car park and sports and leisure complex will undoubtedly broaden the resort's appeal. The Brent Walker development is due for completion in about four years time.

In marketing Brighton as a tourist destination, and when promoting employment generally in the town, good communications are placed high on its list of advantages. The completion of the M25, and the M23 have brought half the country's population within a three hour drive, while Gatwick 43 km to the north is now one of Europe's busiest airports. Nearby

research and development expertise, from information technology to thermo fluid mechanics. They already have an impressive track record of industrial collaboration.

Industrial promotion again figures prominently in the council's list of priorities. It recently formed an economic development committee (EDC) to co-ordinate the various employment promotion initiatives in the town.

The council has already set in motion a number of strategies. With the institutes of higher education, for example, it is geared to find high quality sites that could be attractive to firms bringing a new wave of industrial investment and jobs to the town, as well as seeking to improve the channels of communication between these institutions and both new and established industries in the area.

Brighton has also joined with other local authorities in the south east to form the South East Economic Development Strategy Association to argue for local and national government policies to encourage and guide the development of economies in the region.

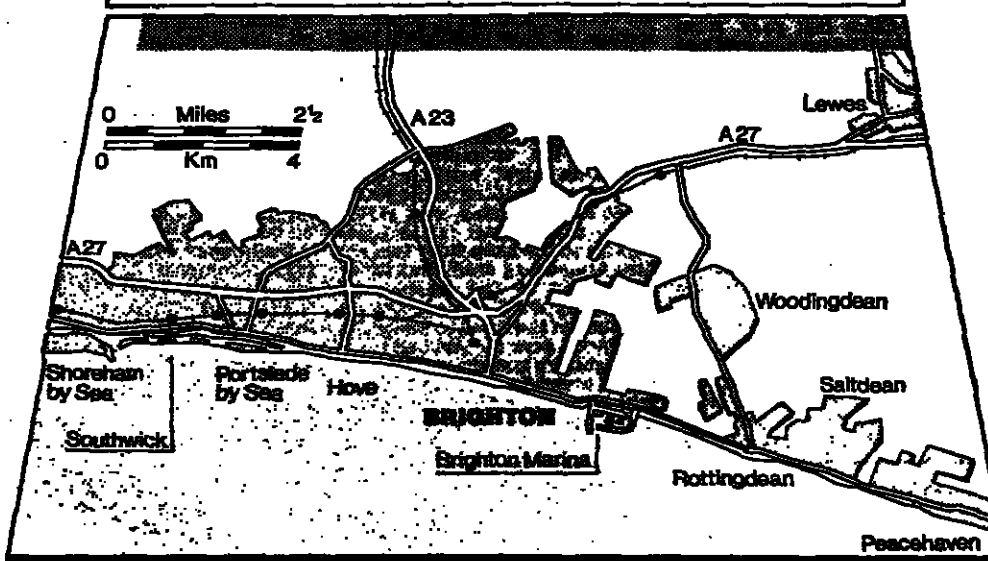
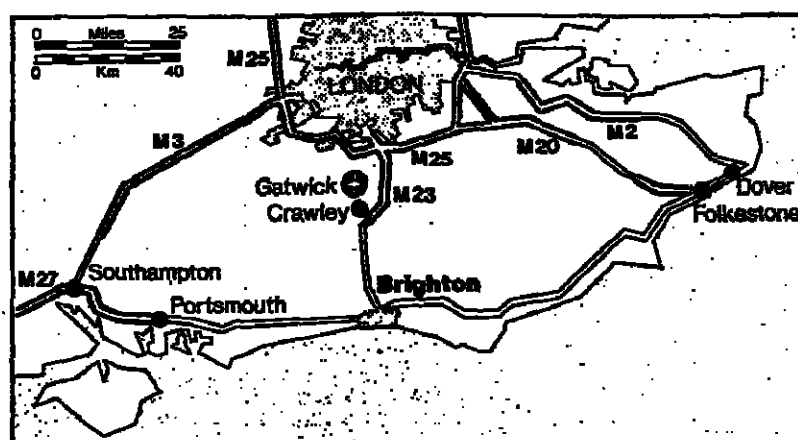
Of particular concern to the EDC is the shortage of industrial space in the town, with just 138,000 sq ft currently free. According to Mr Hugh Richards, local director of St. Investors in Industry: "There is not a lot of industrial land, and what there is is going at a premium, so the new and expanding businesses tend to be of the higher value

added type, particularly in electronics. The EDC will be investigating opportunities for conversion of redundant buildings to small workshops, the redevelopment of existing industrial areas to provide modern premises, and the enhancement of the environment and character of Brighton's industrial estates. The commercial property sector is already playing its part, taking over the leases of large redundant factory space, demolishing it and putting smaller units in its place.

Changes in the town's industrial base have highlighted the need for the retraining of its workforce. The skills mismatch is one of the main reasons for Brighton's relatively high rate of unemployment, says Mr George Millar, director general of the Federation of Sussex Industries, with both the manufacturing and service sectors finding shortages of suitably

qualified personnel, be they systems analysts or grinders of optical lenses. Action is being taken, he emphasises, with labour market intelligence groups in both East and West Sussex working to highlight skills shortages and the MSC, in co-operation with colleges of technology and the PSI involved in carrying out the necessary retraining. "The high cost of living in the south, creating difficulties in recruitment from outside the region, makes the retraining of people already resident in the area even more paramount," says Mr Millar.

Some of those made redundant when local manufacturing contracted or closed have found other manufacturing jobs with firms in towns within commuting distance of Brighton, such as Crawley, where attractive rates of pay are on offer. Others have moved over to Brighton's booming service and office sector, with its insatiable appetite, especially for clerical staff.



The attractions of Brighton's climate, environment, and good communications links, by road, rail and air have long been recognised by companies wanting to escape London's high rents and escalating salaries.

The financial service sector is particularly well represented, with firms such as International Factorings, American Express and TSB Trustcard having their headquarters in the town.

All three have plans for future expansion while, say property agents, Graves, there is a strong demand from insurance companies for office suites for regional headquarters.

They have found a ready pool, especially of clerical labour, though those with managerial and other professional skills have proved easier to recruit. Some firms have had difficulty finding large areas of office space. International engineering consultants, Ewbank Preece, for example, are based in the town, employing over 600 professional and administrative staff in five different locations. The firm looks forward to the time when the proposed development on the Brighton station site goes ahead, allowing construction of a new 180,000 sq ft headquarters on 200,000 sq ft of land it bought some years ago. It already has outline planning permission for the scheme.

Indeed if the interest of the commercial property sector is anything to judge by, Brighton can face the future with optimism. The council, which has owned large areas of land, both in the centre and on the outskirts, since the early 1930s has a unique opportunity to direct that development.

One of the main planks of its plan, Towards 2000, published for consultation this month, is to restrain retail development on the outskirts, and especially on the town's industrial estates. It is hoping that a deal will soon be reached with Taylor Woodrow and its commercial partners for the revamping of the 1960s Churchill Square shopping area.

The council, in Towards 2000 also puts a ceiling of 1.2m sq ft on the amount of office space to be built in the plan. Whether or not Brighton could cope with another TSB Trustcard, or American Express is open to question. "Any more large firms relocating here and you may need more housing to attract the people they would need from outside Sussex," says Mr Millar. "On the other hand, there are no doubt many people commuting into London who would be happy to give up the daily journey."

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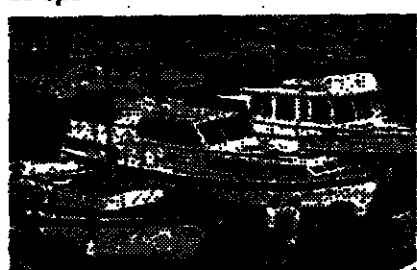
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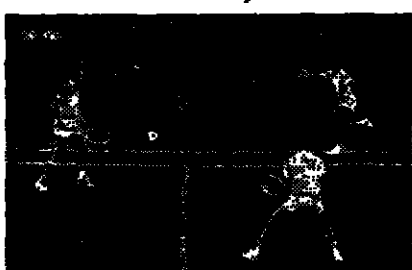
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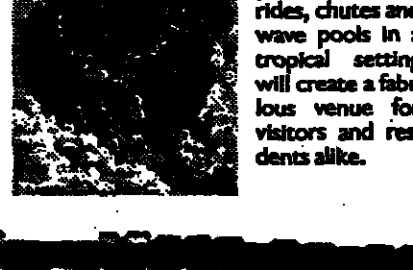
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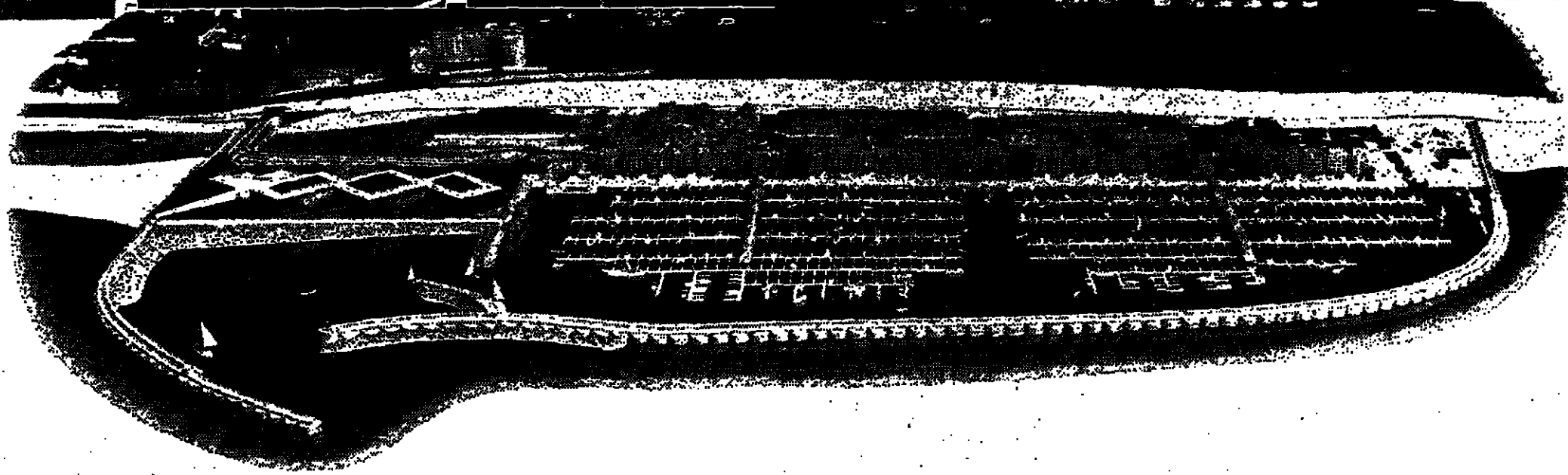
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Brighton 2

Manufacturing

Industrial estates feel the pinch

THE CLEARANCE of the 10 acre site where STC once employed 3,000 in manufacturing and research, and the construction, in its place, of an ASDA supermarket to employ some 300, is symptomatic of the switch from manufacturing to service industries in the town. Brighton has lost over one third of its manufacturing jobs since the early 1970s, while over 70 per cent of its workforce is now employed in a variety of services.

Though the trend is by no means unique to Brighton—over the same period, the country as a whole lost nearly 30 per cent of its manufacturing jobs—it is one of particular concern to the council. It has long sought to expand the range of employment opportunities, most notably by financing the development of major industrial estates in the 1950s. It is these estates that have suffered most from the loss of manufacturing industry with, in some cases, nearly three quarters of the jobs being lost between 1971 and 1985.

The latest figures suggest that some 15 per cent, or 1,500 of those seeking work have previously been employed in manufacturing. Companies on industrial estates around Brighton have drawn quite substantially on this pool of labour, offering attractive rates of pay. One example is Crawley, with an unemployment rate of only four per cent, and a wide range of

manufacturing jobs on offer, particularly in high tech engineering, electronics and pharmaceuticals. High technology industries are seen as offering perhaps the greatest prospects for recouping some of the job losses in Brighton's own manufacturing industry. This sector is already showing some signs of success. KTM, a wholly owned subsidiary of Vickers producing flexible manufacturing systems, went through the same traumatic shakeout as the UK machine tool industry as a whole in the early 1980s, reducing its workforce from over 1,000 to some 400 now.

But it has made a steady recovery since, with turnover reaching £21m last year, from £8m in 1984. The turnaround has been achieved by investment in research and development, a £4.5m programme of improvements to production facilities over the past four years, and improvements in the management of working capital.

Vickers looked after the company when it was going through a bad patch," says Gordon Archer, the company's managing director. Vickers invested several millions directly in KTM, and also guaranteed extended overdraft limits. The company returned to profitability in 1985, without increasing its workforce. Now, with an expanding order book, KTM has embarked on a recruit-

ment phase, and is seeking in the short term a further 20 to 25 employees, principally engineering and shopfloor staff. The proportion of software and electronics engineers on its staff has been growing, though "the salaries we can offer are often inadequate to attract qualified people from elsewhere in the UK and compensate for the higher cost of living in the Brighton area," says Mr Gordon Archer, KTM's managing director. "So we have to train and grow our own, recruiting direct from universities and technical colleges."

Workers with shop floor skills, such as fitters and machinists, are recruited, as far as possible, locally. If it is unable to find sufficient numbers from the area to meet peaks in production, the company engages people from outside on a sub-contract basis. For the past nine months, for example, it has drawn in eight workers from Coventry, travelling to the south coast on a Monday, and returning on a Friday. "It is principally on the shop floor that we hire temporary staff. But there is a limit to the number of temporary staff we can take on because of the need to know the product," says Mr Archer.

Brighton's transition to a town based around service industries will have intensified, no doubt, the difficulties for manufacturing companies of recruiting

suitable labour. KTM, which began in 1933 with a small tool shop in Brighton, and grew to take on eight factories between Brighton and Littlehampton, decided to concentrate all manufacturing on its Brighton site in the mid 1970s. "But it is not the place you would immediately think of establishing a high tech engineering facility. That said, there is a broadening base of high tech businesses in this part of Sussex," says Mr Archer.

Thorn Ericsson is one example. The company, with its head office in Horseshoe, a factory in Scunthorpe, and five regional offices elsewhere in the UK, started off in Brighton in 1982, taking a 15,000 sq ft unit on the Freshfield Industrial Estate. It had 23 staff, now has more than 200, and expects to grow to 400 within the next 18 months, by locating a new public systems headquarters in Brighton.

It is, at the same time, doubling the area of its manufacturing facility in Scunthorpe, representing a £24m investment.

This expansion stems largely from a contract placed by British Telecom in March 1985 worth over £100m a year for local exchanges. Most of the additional staff in Brighton are to be recruited locally. Many of them will be highly qualified engineering personnel, including software engineers, taken direct from



KTM's Manufacturing and Business Systems Centre where all aspects of computer integrated manufacture can be seen

local polytechnics and Sussex University. But the company will also be looking for administrative and clerical support staff.

To help meet its future staff requirements, a lecturer has joined the company from Brighton Polytechnic for 12 months as a consultant to identify the sorts of skills that will be needed and to pinpoint ways in which higher education colleges can satisfy that demand. This is the first step in establishing closer links between the company and further education. The cost and effort put into initial training by the company was one reason why Thorn

Ericsson chose Brighton as the site for its test facilities, software design and development, plant engineering and marketing operations. Had it gone for the M4 corridor, it risked having key personnel poached by other high tech companies.

"We also felt that, because we were bringing in graduates, we wanted somewhere that was pleasant to live and work," says Nicola Saunders, director of management services. "By setting up in a town with an established university or polytechnic and a fair amount of rented accommodation, many of our recruits would be used to the rents being asked. We were also impressed by the efforts of the

local authority to attract new business into the area." If Brighton is to build on its high technology base, it will have to adapt or re-build post-war industrial space. "Any company looking for somewhere to set up a new plant would not be attracted by the present outdated buildings," says John Bartlett, the borough's estates surveyor. Updating of premises is already underway.

The council has recognised, at the same time, that pressure now building up from the commercial sector for retail development on industrial estates "may prejudice long term proposals for redevelopment for industrial use and do little to reduce unemployment in the long term," says John Bartlett.

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The data processing section of the international travel division in the European Headquarters of the American Express international banking group at Amer House, Brighton

Commerce/Financial Services

Office jobs show sharp growth

THE FINANCIAL, professional and business service sectors are rapidly overtaking manufacturing and even tourism as Brighton's dominant employers. The momentum built up over the past 20 years shows every sign of continuing, bringing in its wake a wide range of office-related job opportunities.

Between 1971 and 1984, completed and occupied office floorspace increased by 1.1m sq ft. The additional 1.1m sq ft of office space allowed for in the borough council's plan, Towards 2000, is likely to provide a further 5,000 jobs.

International Factors was one of the first major financial services companies to come to the town. After 20 years in the area, it has plans to move from the present 22,000 sq ft building, the second it has occupied in Brighton, to a 70,000 sq ft block, providing accommodation to last it into the mid-1990s.

When set up in 1960, International Factors, now a Lloyds Bank subsidiary, was based in the City, a location it found increasingly unsuitable. "We discovered we were different from a merchant bank," says Mr Tom Hutson, its managing director. "Our essential requirement was for clerical staff, not dealers." Difficulties of recruitment and the rising costs of premises prompted the company to consider relocation. Brighton was chosen for its pool of suitable labour and low rents, then one third of those in the city. The salary bill also fell, by £1,000 a year per employee.

"After a dip in profits, the company rapidly returned to profitability, having gathered together a more stable and competent workforce," says Mr Hutson. Annual staff turnover since 1979 has remained at 18 per cent. Of its 140 London employees, 10 made the move to Sussex, while 69 were recruited locally. It now employs over 200, the majority of them women and has been creating on average 30 new jobs a year. In 1985, business grew by 23 per cent, three per cent more than the factoring industry as a whole, and in one year the company recorded 38 per cent growth.

A greatly improving road network has cut the travelling time of its account executives visit-

ing clients around the country. Advances in data transmission have reduced still further the need to be in London, with 160 terminals out with clients, compared with 30 at the same time last year, enabling International Factors to communicate terminal to terminal.

That said, says Mr Hutson, the company has had difficulty finding sufficient numbers of account executives. "You can do a lot to contain staff expansion by using more sophisticated computer equipment. But no amount of computerisation can take over the job of an account executive."

There continues to be a ready pool of clerical labour, making up the majority of our Brighton staff, and we make sure we are known as an employer in the area by, for example, sponsoring ballet and symphony concerts. The presence in Brighton of the European headquarters of American Express and TSB Trust Card, competing in the main for similar staff, "does not frighten us. We are that little bit smaller, so employees feel less like a number. Though we don't pay above the market rate, our 20 per cent annual growth does provide frequent promotional opportunities for successful young people," says Mr Hutson.

American Express has had a presence in Brighton for a similar period, though it only moved to its present 225,000 sq ft European and UK headquarters building in 1977, having been spread across nine locations in Sussex. It decided to centralise its operation in the town because of the good telecommunications and rail links and reasonably good labour market.

"Amer House was full the day we moved in, and we have been expanding ever since," says Martin Angier, vice president, customer services for Great Britain and Northern Ireland. It now has four office locations in Brighton, one in Burgess Hill and a warehouse in Uckfield, while retaining 200 personnel, marketing and sales, and finance staff in London.

cost was enormous, the company has spent large sums since then, particularly on the building's cooling system to take out the heat from computer terminals, and is soon to install a satellite dish as part of its worldwide communications network, partly for authorisations. "It started off as a people building, and is now 30 per cent a computer building."

The company still plans to take on a further 1,000 staff within the next ten years. American Express' credit card, traveller's cheque and travel business, based in Brighton, has grown by 500 per cent since 1977. It projects an annual growth rate of at least 20 per cent.

The majority of its 2,500 staff are clerical. "We have had no difficulty recruiting these workers. The majority of our employees have come from other jobs, since we prefer recruits to have some clerical skills. But the company also takes youngsters from the VTS programme, on average 50 a year, retaining over 90 per cent of them."

American Express has had most difficulty recruiting systems programmers and other professional staff. It takes some students from Brighton Polytechnic's Business School sandwich courses. "It was a bold step on TSB Trustcard's part to come to Brighton where we were the dominant employer. As it turns out, American Express has lost a few employees to TSB, but it is a friendly rather than aggressive rivalry," says Mr Angier.

TSB Trustcard, the bank's credit card arm, with some 2.5m card holders, left little to chance, however, commissioning an independent survey of staff availability before finally deciding to move its UK head office to Brighton in 1984.

John Leaning, its controller business development, but chose Brighton because of its proximity to London, and the rest of the UK via Gatwick, and the availability of property at an economic rent. "Top of the list was the availability of suitable personnel."

"We need a lot of clerical and administrative staff, most of which are recruited locally. We seemed to strike a vein when we moved to Brighton. There were plenty of mature ladies looking for work who found our salaries attractive. Because we were building up our staff virtually from scratch, we were able to train groups of girls who would be working together."

Staff requiring management skills are generally recruited nationally, some coming from other credit card operations. With the volume of business increasing, Mr Leaning expects the organisation to expand. It already has a further 20,000 sq ft of office space under construction in the town to house some customer service groups, and predicts a steady increase in the number of employees.

It had to build up its operation in the town virtually from scratch. In London it had staff of 38, 12 of whom moved to the south coast. Its workforce has since grown to 900, spread over seven Brighton locations, the largest being the 30,000 sq ft Trustcard House in the centre. TSB bought what was a speculative building and fitted it out to its own requirements.

The company considered a number of locations, says Mr

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Brighton 3

Tourism/Conferences

Five-year marketing plan aimed overseas

BRIGHTON'S hoteliers have shown their faith in the town's future as a resort, with a total of 200m currently being spent on refurbishment and additional bed space. But it is a future dependent largely on conferences and exhibitions, rather than holiday makers, in common with other seaside towns, the numbers of long stay visitors have fallen off sharply, with the British attracted overseas for their main holiday.

The town is developing a five year marketing plan to identify and target the new UK and overseas markets for conferences, exhibitions, as well as tourists. In 1985, 352 conferences and exhibitions were held in Brighton, bringing 120,000 visitors, with a total spend of over £25m. It already attracts a higher proportion of international conferences coming to the UK than any other venue outside London.

The strategy being drawn up by the council's tourism and resort services department, liaising with Brighton's hoteliers and others with an interest in the tourism industry, aims to capitalise on this sound base, while also building on the numbers of overseas and day visitors.

"We will be working much closer with carriers and hotel groups to capture business," says Mr William Burnett, the department's director. "We may undertake more sales missions, for example last year, a group from Brighton went to Brussels with a package put together with carriers, to try to persuade international and European organisations to hold conferences in Brighton. Our proximity to Channel ports means that there is scope also to work with sea carriers."

The growth of Gatwick, in particular, offers considerable potential for developing both conference and general tourism business. Mr Burnett points to the new long haul services now being channelled into the airport, only 45 km to the north of

the town. From April, for example, British Caledonian and All Nippon Airways hope to fly from Japan to Gatwick, while deregulation of air travel between the UK and the US has brought a number of developing airlines, such as Virgin and United Delta, into Gatwick.

"This is a tremendous opportunity for Brighton to capitalise on general tourism business. But there is a need for a greater degree of co-operation between hotels and the council, particularly in the long haul market. A joint sales mission to the US, for example, would hopefully bring spin-offs for everyone in the town."

Mr Burnett believes there is greater potential for persuading overseas visitors to London to come to Brighton for a day or more. A new video is to be produced for showing at the British Travel Centre in Lower Regent Street. The centre handles 4,000 visitors a day of which 80 per cent are from overseas. The council is also likely to develop its special displays at Victoria station, the main point of arrivals from the Continent and departures for the South Coast.

The town already attracts visitors from Europe, using it as a base for one or two weeks to visit other parts of the country. The town's location so close to London, Gatwick and the Channel ports is a key element in the marketing of the resort, whether for tourists, conferences, from the UK or overseas. The completion of the M25 has opened it up for staying and day visitors. Half the population of Britain is now within a three-hour drive.

Also of importance is the range of attractions for tourists. Apart from traditional sea-front attractions, it has something to offer those interested in architectural and social history, with over 1,200 listed buildings, 15 conservation areas, the Royal Pavilion, possibly the most exotic palace in Western Europe, currently undergoing a £10m restoration, a National Pantomime Museum and proposals for

a Museum of Brighton.

The two piers, which have been the centre of seaside leisure activities since the 19th century, are to be restored to something of their former glory. There are proposals for a major refurbishment and enlargement of the Palace Pier, and the restoration of the West Pier is due to start shortly, with substantial grants from the borough council and English Heritage, creating a wide range of more sophisticated indoor leisure activities.

As competition for business tourism associated with conferences, exhibitions and trade fairs has increased, so the council has recognised the need to review standards and facilities within the Brighton Centre, the Dome and the Corn Exchange. It has set aside £2m, for instance, for a major refurbishment of the Centre, which can seat 5,000. It is also currently carrying out a replacement seating and carpeting programme for the Dome, and is proposing a feasibility study on a complete refurbishment and improvement programme.

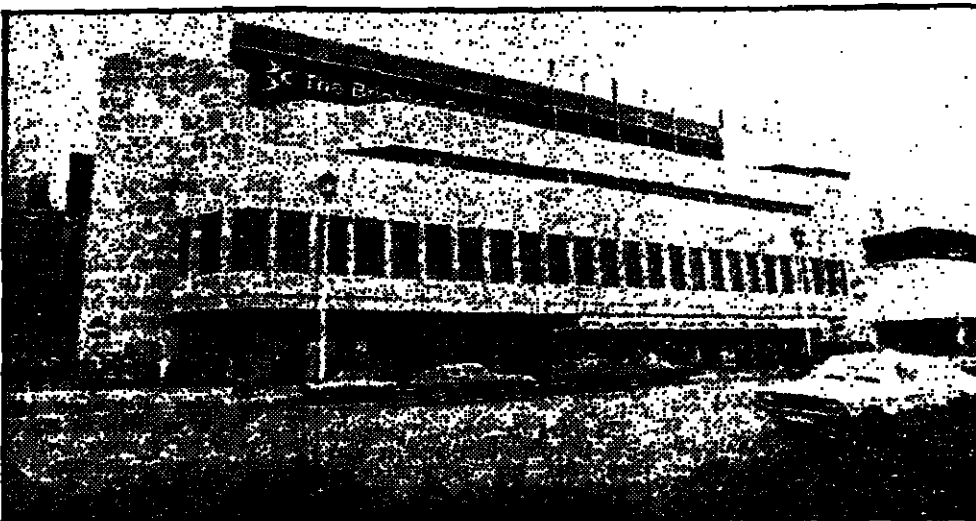
For tourist and conference delegate alike, the standard of accommodation, particularly at the top end of the price range, is improving all the time, with the prospect of four hotels of five star standard by this time next year.

• The Grand Hotel, part of the de Vere chain, re-opened four months ago after an 18 month, £11m, restoration programme. The majority of business since has been conference related, though it has attracted a higher level of private business than anticipated due to the size of the bedrooms now offered and the range of facilities provided, including a night club and leisure facilities. There has also been a higher than predicted number of weekend breaks. It is currently up 50 per cent overall on sales targets for the first four months.

• The Metropole, currently



The Old Ship Hotel, Brighton's oldest hotel, this year plans to add 86 new bedrooms and three suites for conferences. Below the Conference Centre which hopes to attract more international events.



undergoing a £7m refurbishment, relies on conferences and exhibitions for 85 per cent of its trade. It is one of the largest complexes in its own right, with 10,000 sq metres of exhibition space and 25 conference rooms, the largest capable of seating 2,000. Included in the upgrading is the creation of new restaurants, a swimming pool and the modernisation of all 328 bedrooms. Winter and spring are the hotel's peak seasons though it hopes to see the re-

emergence of the family holiday as an important market with the launch this year of a package built around the hotel's new leisure facilities.

• The Chellick group of hotels has spent £3.5m since 1983 on the Queens Hotel. The interior was gutted, and the number of rooms cut from 250 to 80 to provide a greater degree of comfort. A night club and "Tropical Garden" leisure area have been added. The revamped hotel recently won the English Tourist Board's 5 Crowns award. The majority of its business is expected to be conference related.

• All in the town's tourism business welcome the addition of the 210 bedroom Ramada Hotel, now under construction on the seafront as part of a £25m development. This, its first five star hotel in the UK, will "create a Park Lane for Brighton," says one hotel manager. "As part of an international hotel group it will attract a lot of extra business to the town," says another.

• Brent Walker has received outline planning permission for

a 200 bedroom hotel and 300 bed Aparthotel as part of the overall Marina development.

• Brighton's old est hotel, the three star Old Ship, owned by the locally based engineering consortium of Ewbank Freese, is building 86 new bedrooms, three suites and extra rooms for conferences at a cost of some £2m.

But compared with other major seaside resorts, Brighton has a relatively small number of hotel bedspaces overall. In 1985, Brighton and Hove has 5,100 bedspaces on the Approved list, contrasting with 40,000 in Bournemouth or 18,000 in Eastbourne.

"While the prospect for new and improved hotels is running at its highest level for a long time, the losses over the years and the now very low base means that there is a need to encourage new accommodation across a broad range," says Mr Burnett. "Until some of the planned developments come to fruition, there is still very little mid-price range accommodation for both the business and holiday markets."

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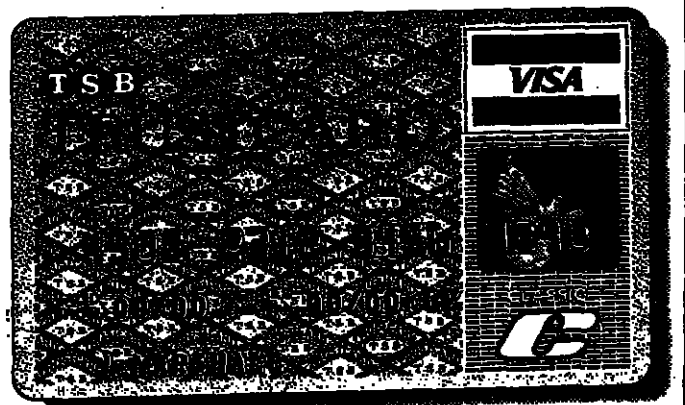
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BRIGHTON

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Brighton Polytechnic Director Professor G. R. Hall (left) and the Dean of Information Technology Dr Alan Blackledge finalise accommodation plans for the Polytechnic's new IT Research Institute.

Sussex University/ Brighton Polytechnic Stronger links with industry

SUSSEX University and Brighton Polytechnic, nestled at the foot of the South Downs, may at first sight seem far removed from the world of industry. But they like colleges of further and higher education throughout the country, have long since discovered the benefits of spreading their expertise more widely.

"We welcome links with industry, both for financial reasons, and perhaps more importantly, for the beneficial effect it has on academic life in its broadest sense," says Professor Sir Denis Wilkinson, the university's vice-chancellor.

So far, the university has concentrated on promoting one-to-one relationships with companies, rather than embarking on a full scale science park. A number of such links are already thriving.

• The first purpose-designed research laboratory to be built on the campus by an industrial firm, and the first to be built by a Japanese company anywhere in the UK was opened by Aisin Seiki, part of the Toyota group in 1985. According to Mr Kondo, director of Aisin Seiki Research: "The advantages of being here are that we have the opportunity to co-operate with university academic and departments in projects in the energy conservation field." It is seeking to expand its own research staff, at present numbering half a dozen, working on developing combustion heat and power units, as well as car related energy conservation techniques.

• Eurotherm International, liaising mainly with staff in computing, rents a building constructed with UGC money.

• Cognitive Applications, a small software house also based in university buildings, with close relationships with academic groups in cognitive studies is a further example of these tailored one-to-one links.

• Chemical company, Dow Corning, has a "think tank" based at the university, with staff from its research establishments developing aspects of new products using facilities in the School of Chemistry and Molecular Sciences.

• Vacuum Generators, with sites elsewhere in Sussex, is thought likely to proceed with a development on campus, possibly of 40,000 sq ft, allowing the company to expand overall and research new products. VG Instruments already co-operates with academics in physics, engineering and electro microscopy.

The university is now canvassing interest in a number of units which it proposes to build on a 30,000 sq ft site on the campus, with outline planning permission already granted by Lewes District Council.

Brighton Polytechnic has a range of collaborative research projects with industry, ranging from pharmaceuticals to civil engineering. It recently formed a research institute to concentrate expertise and resources in research in information technology, and is well on the way to securing £1m this year, with plans for a further £5m by the end of the decade to fund its programme.

The main strength of the institute, a formal grouping of some 30 staff, is in the application of intelligent knowledge-based systems. Among the industrial clients and collaborators are Electron-Schlumberger, Computing Devices, Rediffusion Simulation, Babcock Wodall Duckham and Transcon.

The polytechnic also runs a range of courses. Its language centre, for example, has attracted a number of clients, including American Express, Sealink, British Caledonian and Olivetti.

Links have recently been established between the Polytechnic and its counterpart in Turin.

Brighton's air of confidence

The Prince of Wales, later Prince Regent and George IV, came to Brighton and decided to invest here - by building the most exotic royal palace in Europe.

Brighton has never lost this confident regency philosophy that business should be a pleasure. Today, investors find Brighton's business environment not only invigorating and confidence-building but positively helpful when it comes to planning new developments.

This welcoming and positive approach to new ideas and new investment is displayed in the town's fast expanding financial services sector and in the growth of innovative design-led enterprises. The Brighton Centre itself, the massive investment in hotel construction and refurbishment, and the major Marina development are all signs of confidence in Brighton's future.

The setting, of course, is unique - the historic Lanes, the Regency heritage, the theatres and the Festival, the safe beaches, the University, and the beautiful surrounding Sussex countryside.

Add convenience of access by road, rail, sea and air - just an hour from Victoria, Gatwick within 30 minutes drive and Heathrow 75 minutes - and it is easy to understand why Brighton is rather a special place to live and work.



BRIGHTON

For further information contact Bill Burnett, Director of Tourism and Resort Services, Marlborough House, 54 Old Steine, Brighton BN1 1EQ; or Peter Robertson, Borough Planning Officer, 33 North Street, Brighton BN1 1PB, both on tel: 0273-29001.

MANAGEMENT: Marketing and Advertising

EDITED BY CHRISTOPHER LOREN

IF NEWSPAPER magnate Rupert Murdoch and British print union boss Brenda Dean knew what I now know about them, they would instantly stop their attempts to sit round the same table to settle their interminable industrial dispute. You see, they are both goats. And goats tend to be capricious by nature, saying one thing and doing another. Often they sell themselves badly.

What they need is a diplomatic, listening ear on each side to settle their differences. Archbishop's envoy Terry White is the perfect cat.

This is the story according to Barry Fantoni, a "dragon" of many talents, Times/Private Eye cartoonist, 1960s television star, novelist, jazz musician and now bestselling author of "Chinese Horoscopes". The clue to a person's character, Fantoni argues, lies in the moon. The Chinese horoscope takes its cue from the 12 lunar cycles and is based on year of birth, not month as in the western Zodiac. Each cycle corresponds to an animal sign which is held to influence a person's make-up. So those born in 1902, 1926 or 1950, for instance, are Tigers, those in 1932 or 1956 Monkeys and 1948 or 1974 Rats and so on.

It's a game that the Chinese in their wisdom have been playing for some 2,000 years — and one that still plays a central role in their daily lives — and Fantoni is doing his damndest to enlighten the West. "To learn who we are through our influencing animal is to take part in a wonderful ancient game that will make our lives much richer and happier," he says.

He is also intent upon making himself richer and happier, hence the formation of Barry Fantoni Merchandising in 1985 to market Chinese Horoscope spin-offs. With his plans for a musical and cartoon strips, tee shirts and chat-shows, china cups and finger puppets, Fantoni is experiencing as he goes along a problem many other creative individuals have faced: it is easier in some ways to have the original idea than to maximise its commercial potential.

He hopes horoscopes will be adopted into Britain's folklore like Schultz's Peanuts characters have done internationally, thus spawning an industry. The role model for the whole project is Walt Disney, arguably the most successful merchandiser of all.

Though Fantoni would not pretend to be a marketer by inclination, he believes a career in journalism gives you the ability to ring up complete strangers and ask for a story. "That experience was of enormous help to me when I went to go to find information and



Barry Fantoni: self-promotion.

Do-it-yourself marketing

Feona McEwan on a fortune-telling exploit

then it's a question of choosing your companies and seeing who is most responsive."

After years of following his own star — or moon, during which time he made and mislaid a fortune (in the 1960s he hosted his own show "A Whole Scene Going" and was voted male TV personality of the year), Fantoni is unashamedly attempting to design himself a fortune.

He admits to a long-indulged fascination for all things Eastern — "well, I'm an Italian Jew for a start" — stretching back to art school days, and was finally hooked when a Chinese researcher working on one of his books told him he was a tiger. "I wanted to know more."

Ten years of reading, absorbing and observing later, he had found his mission and the five-year Grand Plan was put into effect.

The first stage was the book. But before that the dragon author, "no good with money," had to find himself a partner. "So I got myself a Monkey to handle the finance, then I found a Horse to promote the idea and a Tiger with energy to carry it

out." The last two worked for Sphere Books.

He read extant published material on the subject — the master work is in French — but did no initial market research to see if the concept would sell. He trusted his intuition along the lines, no doubt, that anything that gives people an excuse to muse upon their own and others' personality traits is seductive to start with.

The original text of 450 pages took 85 days to write. His self-imposed brief was to be chatty — "nice, easy, Fantoni style" (dragons aren't known for their modesty) — concentrating on the basic characteristics, he calls the baggage you are given at birth.

Second stage was merchandising the concept. "You've got to follow that up with gifts; that's a means of passing the idea from one person to another."

But it was in the merchandising field that he came up against "British resistance to new ideas and the failure of the British businessman to understand merchandising." He came across soft toy manufacturers which only make teddy bears and tee-shirt retailers

nervous of taking the entire range, not helped by two poor summers. Fantoni now believes it was a mistake to produce such a large range to start with. And it was an American (in the States merchandising is more developed), Bob Borzello of Camden Graphics, who first took up the idea of greetings cards, and postcards, which are now selling well.

Fantoni has plans to keep animal signs in the full public gaze. Next Christmas a cup and saucer is planned — not an 80p throwaway mug but a \$2 item to treasure (and talk about and maybe the recipient will then go and buy the book, says the author). Tee shirts, though not successful initially, are being aimed next time at a high street chain store. And there is talk of puppets on sticks, and badges.

Since the book was launched in 1985, there have been four editions and sales of 100,000 copies. Around \$50,000 have been sold. Altogether the project has turned over about \$1m so far. In five years' time, when most of the UK will be familiar with the idea, Fantoni hopes to have moved into profit.

There are plans later this year to launch a series of books on the individual signs with a cassette attached. There is to be a talking book for the blind and an animated film series is being discussed which would take the idea overseas. 1988 should also see the Book of the Royal Chinese Horoscopes — "which should bring in serial rights." Prince Charles and Princess Diana turn out to be incompatible, apparently, but Andrew and Fergie are well-matched.

An insight into this stratum was recently given by Daiel, Japan's largest retailer with annual sales of around \$6bn. In a trade mission to Europe last year by Japan's powerful industry confederation, the Keidanren, Daiel's chairman presented a paper entitled: "Examples of import successes and failures from the UK."

Although no names were attached to the failures, the retailer subsequently confirmed that well over half the examples it gave came from Daiel's experiences over the years with one of Britain's best-known retailers, Marks and Spencer.

None of the successes came from M and S. However, both Daiel and M and S have since stressed their relationship is excellent, but as one of the examples cited shows, there remain disagreements about what actually occurred.

M and S has been selling its products in Japan through Daiel for about nine years. Despite this long relationship, Daiel bought less than 750,000 (\$2.12m) worth of goods from M and S in 1985, a figure relatively unchanged on 1984. Although sales were up in 1986, they accounted for less than

Exporting to Japan: the fabricated and real barriers to be overcome

Carla Rapoport reports the views of both sides

COMPANIES which want to sell to Japan will swiftly discover two schools of thought on the subject. One is: forget it, the market is rigged. Look at the paltry import figures for whisky, semiconductors, auto parts, and so on.

The other is, try harder; Japan is the second biggest market in the world. Consider the success of Nestle, Coca-Cola and McDonald's, for example, in Japan.

In between the doom and boom scenarios, however, is a growing number of companies which fall into the middle. These are companies which have solid, respectable links to Japan, either through Japanese companies or agents. They visit Japan regularly, know sushi from sumo, but simply don't get very far.

Not surprisingly, one hears very little from these companies. They are not close to the buller about trade barriers or seek government help to break into Japan. On the other hand, they do not appear in anyone's book on successes in Japan.

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0.06 per cent of Daiel's sales at the retail level. Daiel's list provides sobering reading. Some of the items represent blatant discrimination by the Japanese bureaucracy, others reflect a general level of misunderstanding between the two sides. Either way the problems help explain why Japan's imports from Britain have not been flourishing.

They included the following: In a shipment of M and S biscuits, Japanese customs found that the biscuits were heavier than the weight given on the package. This, Daiel notes, was due to the uneven thickness of each biscuit and "made this product unmarketable in Japan." Although it was not mentioned in the paper, the two companies have now ironed out

the problem and M and S biscuits are sold year-round by Daiel. In another UK biscuit shipment, not from M and S, the British exporter misspelled one letter in sodium metabisulphite, an additive listed on the label. Japanese customs officials judged that the product contained an unknown additive and banned the import.

Barth towels from M and S were not selling well for a variety of reasons. Delivery dates were often not kept. "Products which were to have been delivered in May of this year (1986) had not yet arrived as of August," according to the Daiel paper.

Further, the Japanese company complained that UK towels were "too big and too heavy" for the Japanese consumers. The importers were asked for new specifications more suited to Japan, but this request was refused because the quantity was insufficient to

make the order attractive to M and S. Curiously, a Marks and Spencer reply to this complaint was "It is just not true to say our towel product is too big and heavy for the Japanese market," but any trips to a Japanese department store will show that local Japanese bath towels are smaller and lighter than European towels.

Polyester shirts. The Japanese retailer said that M and S polyester shirts were too warm in summer, and created too much static electricity in winter. A few years ago, Daiel was left with a shirt mountain, it says, because of consumer resistance to the product. Ironically, most of the shirts were made from fabric imported from Japan. The M and S shirts, according to Daiel, "were not competitive in price

be increasing, however. Japanese retailers are under a lot of pressure from the Government to help boost imports and help correct Japan's trade imbalance. But customers do not change overnight, says Ken Kanetaki, a manager of corporate research at Daiel. "The effects of the stronger yen will take awhile."

M and S sales to Daiel are increasing this year, helped by the appreciation of the yen. Daiel estimates its purchases in 1986 increased by more than 25 per cent, with a further 12 per cent increase expected in 1987. But this is still very small beer for both Daiel and Japan.

In talking with Daiel officials, it is hard to avoid the impression that selling in Japan is more up to the exporter than the importer. Until recently, Daiel had M and S corners in a number of its stores, where customers could find the UK supplier's goods in one spot. Those corners have been closed now, and M and S goods are scattered throughout the store. M and S, for its part, says it has no complaints about the new system. Indeed, M and S says that the delivery problems have now been cleared up. It also points out that it sold \$300,000 worth of cashmere sweaters to Daiel this year in a one-off promotion.

And despite its low volume of UK imports, Daiel has not abandoned its British client. Last September, it decided to start marketing M and S lingerie with the home party plan system, like Tupperware in the US and Europe. It now has 3,600 "lifestyle" points, mainly housewives who host parties and sell underwear on commission. Direct selling of goods and services to the home is fairly widespread in Japan.

"They can learn how to wear Western merchandise in privacy," says Kanetaki. He would not reveal the amount of lingerie sold in this way, only saying it was going well. But this approach only provides the slightly unsettling question how many ways are there to wear a pair of M and S knickers? Japanese women have been wearing Western underwear for decades. If British goods have to be sold house to house, it may be a long time indeed before any UK retailer cracks the Japanese market.

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Holiday/Old Vic

Martin Hoyle

Philip Barry (died 1949) is best known for *The Philadelphia Story*, shortly to hit the London stage, several degrees removed, as the musical *High Society*. *Holiday* itself was filmed twice, the second time with Katherine Hepburn; and that star's particular qualities underline a theme that runs through Barry's work. Like a poor little rich boy, he was fascinated by the unconventional, free-wheeling and independent. He wrote of his own privileged background, but reserved most admiration for these characters prepared to kick over the traces, flout stuffiness and make a bid for liberty.

Holiday depicts a familiar Barry situation: a romance nearly star-crossed between two kindred adventurous spirits, almost the wrong choice made. Neither boulevard comedy nor "problem" play, the piece portrays those casually witty aristocrats and high-spirited eccentrics of wealth that cry out for Hepburn and Cary Grant to breathe life into them. This world may lack real harshness (the young hero can afford to throw everything up precisely because of a stock-market killing), but there is certainly pain. The drunken son of the affluent Seton household starts out as a young variegated of the amiable lousies that Robert Benchley used to play; but Frank Grimes invests the character with a grim pathos as, thinking himself to death, he weakly refuses to accompany sister Linda's bid to escape.

Lindsay Anderson's direction never forgets the darkness



Clare Clifford, Geoffrey Burridge, Mary Steenburgen and Malcolm McDowell

under the comedy. Linda and Ned almost fleetingly assume the mortal, world-enclosing closeness of the siblings in Cocteau's *Enfants Terribles*. (Doubtless a modern writer might well be more explicit—actually—about Ned's deep unhappiness.) As the off-beat Linda, in love with her sister's fiancé, giving little parties in her old nursery (the only room in the vast house that has seen her pleasure), Mary Steenburgen looks as delightful on stage as she does on screen. More vocal

variety would be welcomed, and, from all the cast, a sharper pace; memories of the Hepburn quacking delivery are not effaced. Less welcome relics of 1932 (the play's date, though Tom Rand's handsome costumes are from the following decade) are the wise-cracking couple, the whimsical Potters, whimsically played with exasperating twiddles by Geoffrey Burridge and Clare Clifford like a trial run for Nick and Nora Charles in *The Thin Man*. Malcolm McDowell

is Johnny, self-made and yearning for broader horizons, whose Seton fiancée is horrified by his rejection of the work ethic. This is Cherie Lunghi, with a marvellously compact characterisation of stubbornness, unthinking selfishness and cheerful generosity, as contradictory as a Chekhov figure. The play is less substantial than its author intended, but rather more so than the comedies of John Van Druten, its descendant. An interesting museum piece.

Fires of London Farewell/Elizabeth Hall

Andrew Clements

It was announced two months ago that the Fires of London were to be disbanded, and that Tuesday's Elizabeth Hall concert would be both a 20th anniversary celebration—the group gave its first concert as the *Pierrot Players* in May 1967—and a farewell. Henceforth it will be reincarnated only on special occasions, for music-theatre projects, as *Fires of London Productions*.

The demise was greeted with amazement in some quarters, though to close observers of the *Fires*' fortunes over recent seasons, and their musical director, Peter Maxwell Davies' diminishing involvement in the day-to-day running of the group, it should have seemed less shocking. Composers change and move on in 20 years; it is really more surprising that Davies should have found it such a stimulating outlet for his work for as long as he did, and that he was willing to devote so much time and energy to supervising concerts at home and abroad, as well as attempting to finance its projects while he could.

For more than a decade there's no doubt that the *Fires*/*Pierrot Players* were at the centre of Davies' creativity. When first formed, Davies was co-director of the *Pierrot Players* with Harrison Birtwistle, but

Birtwistle's involvement was short-lived: he swiftly found the instrumentation of the group too restricting, and it's interesting that of the works he wrote for them he has subsequently withdrawn all but one. But Davies had the knack of finding not just one but a whole sequence of challenging genres within the basic framework, from his expressionist theatre pieces of the late 1960s, *Remembrance* and *For Eight Sins* for a Mad King and *Vesali* *Icones*, through the Orkney experience of *From Stone to Thorns* and *Ave Maria Stella*, to the chamber operas *The Maydorm of St Magnus* and *The Light House*.

And at this celebratory concert unwittingly demonstrated, the early *Fires* music found Davies at his most concentrated and inventive; finding a group of instrumentalists—keen and technically capable of realising his ideas—must have been a tremendous spur to his imagination. Nowadays there is such an abundance of highly competent young players that the rarity of such a group 20 years ago is hard to imagine. But it was through the *Fires*' pioneering efforts that many of the demands made by Davies (and other composers also—the list of *Fires* commissions is a distinguished one, headed by

Elliott Carter's *Triple Duo*) were brought within the realm of the possible. By their example such performing standards have spread widely, so that one finds student groups now tackling works that not long ago were the *Fires*' sole preserve. The group's role as an "onlie beguetter" has to a large extent ceased to exist.

The farewell programme ended, inevitably, with *Eight Songs for a Mad King*. The staging had been refurbished for the occasion, and tightened up to great dramatic effect; David Wilson-Johnson was a magnificent commanding George III. I half-fear that its knife-edge theatrical devices would be seen to be wearing badly, but it remains an intensely powerful piece, mapped out on an emotional curve of increasing poignancy and capable of manipulating an audience's emotions as deftly as ever. Wilson-Johnson sings more of the role than many of his predecessors, making the text more audible in the process. But he also refuses to let the black humour of the work in any way, so that it emerges as disturbing and unsettling as one could imagine. The first half of the concert had been less remarkable, though a typical *Fires* mixture of old and new. Davies pro-

vided two new pieces for the occasion. An instrumentation of John Dowland's *Farewell—a Fancie* proved to be an intensely introspective lute piece realised in muted instrumental colours, while a setting of George Mackay Brown's *Winterfold*, for soprano and the *Fires* complements was very much a chip off the Orkney block, without the raw lyricism of its antecedents but actually written around Mary Thomas's huge vocal range. There was also the first performance of a Concerto for six players by the American Ronald Caltabiano (born 1958): a well shaped, tightly worked score obviously indebted stylistically to Davies, but not evincing any positive personality of its own.

Recent *Fires* concerts in London have not been well attended; this was packed, with hundreds turned away at the door. For many the *Fires* concert must have seemed a way into contemporary music—to one brightly illuminated corner of it at least—and for them it must have been a sentimental occasion. I first saw the cast that have in a world of British new music at a *Pierrot Players* concert at the Cheltenham Festival in 1967 and have been hooked ever since; for that, and all that's followed, many thanks.

Angela Hewitt/Elizabeth Hall

Dominic Gill

The new season of South Bank Tuesday lunchtime concerts goes under the title of "From Russia with lunch" and the reality I am happy to report is somewhat better than the pun: a little plate of snacks, a couple of glasses of wine, and an hour or so of music in decent surroundings. Audiences appear to agree, and filled the stalls and front terraces quite respect-

ably to hear Angela Hewitt's lunchtime piano recital on Tuesday of Rachmaninov and Musorgsky. At Miss Hewitt's Wigmore recital last year I admired her Ravel and Bach especially, and the poise with which she found, and sustained, the exact dividing line between expressiveness and kitsch—expressive was, it never once crossed the

mark. Some of her grand-romantic performances, by contrast, still perhaps need a little mellowing. Like her List *Dante Sonata* last year, her Rachmaninov *Corelli Variations* on Tuesday were brilliantly coloured—neither as sensuous nor as neutral as, for example, Cherkashin's, but textured with splendid delicacy. Her Musorgsky Pictures is

already on the way to achieving impressive stature. The tone is big and solidly rounded. I liked the resonance of her "Gnomus" and "Limous" and the final gate of Kiev, and warmed to the lively detail of "Tuleries" and the Chicks' Ballet. I suspect she can't have it in her to be an artist who warms to a recital less quickly than some, and that one hour does not suit her nearly as well as two.

Arts Guide

Exhibitions

PARIS
Japan des Avant-Gardes: A multi-disciplinary exhibition of some 500 objects retraces the 1910-70 period in painting, architecture and technology and is completed by a musical, theatrical and cinematographical programme. The influence of Japanese art on Western culture is well-known, the European inspiration of modern creativity in the Land of the Rising Sun much less so. The exhibition shows the tensions and contradictions of artists trying to absorb futurism, Dadaism and surrealism, movements as alien to their own ancestral traditions. Centre Georges Pompidou, Closed Tue, Ends March 2 (4577 1238).

Tenue des Gains: Some 1000 exhibits, of which 800 are of gold or other precious materials, bear witness to the stupendous way of life in ancient Tarentum. Found in tombs, the treasure consists of earrings, bracelets and necklaces, all exquisitely worked by goldsmiths during the Hellenistic period. Even everyday objects are stamped with the same high artistic quality, as are delightful clay statuettes. Musée Jacquemart-André (4380 0481), closed Mon. Ends Feb 12.

France and Russia in the Century of Enlightenment: A didactic exhibition of 600 paintings, sculptures, objects d'art and rare manuscripts shows how cultural contacts between the two countries, practically unknown of each other at the beginning of the 18th century, grew to a constant flow of ideas and works of art by the end of it. The exchange, begun by Peter the Great, became

ever more intense under Catherine II who was fascinated by French philosophers and French architecture. Centre de la Ville, Closed Tue, Ends Feb 8 (4590 5410), closed Tue, Ends Feb 8.

Museo d'Orsay: The spectacular museum of the 19th century is situated opposite the Tuileries Gardens with its modern glass-roofed vault of the vast Belle Époque railway station. It houses paintings, sculptures, objects d'art and photographs from the end of the romantic period to the beginnings of modern art and the impressionist and Post-Impressionist collections formerly in the Jeu de Paume. Here they are counterbalanced by ancient paintings, their contemporaries, long destined for their promiscuity. The sculptures come into their own in the immensity of the nave, at the end of which is a large-scale model of the opera and its district below glass tiles. The view of Paris from the terraces is an additional delight. Musée d'Orsay, Entrance 1, rue de Bellechasse (4549 6214), Closed Mon.

WEST GERMANY
Tübingen, Kunsthalle Philharmonie: Weg 78 Toulouse-Lautrec. A retrospective of 180 paintings and pictures studies by Henri de Toulouse-Lautrec (1864-1901). Ends March 15.

Hessener, Sprengel Museum Kurt Schwitters-Platz: Pablo Picasso, the exhibition is the most complete display of Picasso's works seen in Germany, showing the 477 pieces donated in 1980 by the industrialist Bernhard Sprengel, Sprengel, who died last year, was Germany's leading collector of Picasso's works. The exhibition, with 400 graphic art

prints and 17 oil paintings covers the artist's complete artistic range from 1904 to 1986, spanning cubism, classicism and surrealism, as well as his Picasso, most recent works. Ends Mar 15.

Museum Westfälisches Landesmuseum, Domplatz 10, August Macke: To mark the 100th anniversary of the artist's birth, the museum, headed by the Macke archive and sponsored by the estate of Northern Westphalia, is displaying 180 paintings, 130 pictures, 70 watercolours and documents. Macke, born in Merschede (Westphalia), studied in Düsseldorf and Berlin under Lovis Corinth. Ends Feb 2.

ITALY
Venezia Palazzo Ducale China in Venice: Chinese Civilisation from the Han Dynasty to Marco Polo (25-1279 AD): 150 objects, including silk, brocade, jewellery, terracotta figures, glass and porcelain lent by the Peking Museum. Many result from recent excavations and most have never been out of China. The exhibition covers the main period of Chinese art, and the objects found in tombs, buried with the owner for his use in the hereafter, shed a fascinating light on life in the period. Ends March 1987.

SPAIN
Barcelona, Georges Braque: A retrospective gathers 128 drawings, tapestries, sculptures and paintings from 1900 to his death in 1963. Museo Picasso, Montcada 15-19, ends Jan 25.

Museo de las Artes de la Wuppertal: Masterpieces of the Wuppertal Museum, from Marcs to Picasso. Works by relevant artists on loan by the Von der Heydt Museum in Wuppertal: Cozzano, Mantel, Ko-

John Moores Liverpool Exhibition/William Packer

Depth, loyalty and irritation

The John Moores Liverpool Exhibition has come round again, the 15th in this loosely biennial sequence of open submission, selected exhibitions that began in 1957. As always it is to be shown only in Liverpool where it occupies the special exhibition halls of the Walker Art Gallery until April 20. Thirty years in sponsorship and public patronage is a long time and much has changed. Today, when private business is brought on all sides to rally to the general cause of art—quite as much in enlightened self-interest, so it is argued, as for the public good—the John Moores project is but one among many. Even in its particular field of contemporary painting it is no longer alone and though conspicuously generous still with its prize money—£11,000 for the winner and a further £1,000 in subsidiary awards—it is no longer exceptional.

It is of course none the less welcome for that. In 1957 the prize was something over £3,000 with the winner, Jack Smith, taking £1,000, which in relative terms was no less generous then. By such sustained incremental support ever since it has kept its prime position and built upon the fund of good will it holds with the community of British artists. And it is not just a matter of affectionate indulgence, but of material reputation. The John Moores may no longer command the largest prize but, above all, it is the one to win. Indeed, it is enough to take part.

The odds were always against inclusion. In recent years, with the submission creeping up around 2,500 and the juries inclined to keep their final selection well below 100, those odds have only lessened. The rigour has helped the show considerably—still leaving room for the idiosyncratic judgment or aberrant, and making for a much more ample and impressive hang. This year, with 70 works selected, the John Moores overall looks as well as ever, while the actual prize-giving by the jury looks decidedly odd. It is to the general health of British Art we here address our-

selves, not so much to the doctors' immediate diagnosis. I was on the jury of the exhibition the time before last and am all too aware of the pressures and fallibilities its members are heir to. The John Moores seems to ride their mistakes with surprising ease. Again and again the best works in a particular show fall to win a prize at all while good artists are honoured by indifferent works, and as often as not the artists all come back for more of the treatment. This year is no exception on all these counts, confirming the exhibition's strength in depth, loyalty of its support and its power to irritate. First prize goes to Tim Head for his *Close Relations*, a large canvas of black and white that derives its densely distorted imagery from the graphic motif on a supermarket milk carton. It is amusing enough after its mildly satirical fashion to be effectively done, but no more

than that. To have given it one of the ten consolation prizes of £300 would have been unexceptionable, but it is hardly the most serious piece of painting on these walls. Serious here is not so much a moral as a technical epithet. Graham Crowley takes half the second prize of £3,000 (which he shares with Kate Whiteford) with the large triptych, *The Poetics of Space*, which hangs opposite. It is another of the interior-exterior night-time city roofscapes which have preoccupied him over recent years, blackly humorous in its eerie suggestion of dark doings in the attic, half comic-strip and half virtuosic perspective. It is painted with wonderful energy, wit and invention and is altogether a more truly serious and admirable piece of work.

Miss Whiteford's simple emblematic *Concurrence* (the title hangs on the large end wall of the huge long gallery,

which is perhaps the grandest and most testing spot to hang a picture in any gallery in the country. Its simple shell, fish and spiral imagery laid flat upon a red ground holds up well enough, but suffers by the spectacular company it keeps. For Gillian Ayres's magnificent abstracted near-landscape, *Forest Flame*, could hold and fill the entire gallery on its own. She won the second prize in 1982: this time it should have been no contest, winner takes all.

The women in general do look remarkably well in this exhibition and, without making a feminist point of it, theirs is the outstanding collective contribution. I know that a mixed exhibition given entirely to men would excite no such comment, but see no harm in pointing to the quality and strength of current art by women in this country, even on its own terms with special pleading. Paula Rego, Maggi Hambling, Eileen Cooper, Jennifer Durrant, Lisa Milroy, Laetitia Ybop and Charlotte Verity, to say nothing of Misses Ayres and Whiteford, all show work that stands out not only against what we might know of them, but also in the company of their peers.

For the rest, Tony Bevan, who is one of the most intriguing and as yet under-sung of our younger figure painters with his loose yet simple and schematic manner, shows a most impressive large-scale work, *Child*. Other painters worth noting are Lawrence Preece, Philip Davies, Basil Beattie, Terry Setch, Albert Irvin, Stephen Farthing, Martin Taylor, Edward Allington and Stephen Buckley, who may be my fellow judge in 1982. The list is by no means exhaustive.

And most encouraging of all is the number of artists, many now well established and substantial reputation, who come back, from Patrick Heron who won in 1959 to Bruce Maclean, the winner in 1985. It is in acknowledgement of such support that the John Moores and Victor Pasmore—who both still submit their work in the normal way—have been hung together, of it yet apart at the very entrance to the exhibition.



"Mother and Child" by Tony Bevan

Autobahn/Shaw

Claire Armitstead

The Adaptors hold a mirror up to the face of American society and reveal it not so much warts and all as warts laid bare. Through a series of sketches ranging from dance mime to video and cabaret schwaits this superbly disciplined team take their audience through all the isms, opening with Armstrong's lunar landing and so on, ending with a gross little consumerist cameo of the all-American kid guzzling his all-American breakfast while the radio needlessly exhorts him to have another cup of coffee and another piece of pie.

As proponents of performance theatre in its broadest sense it is hard to fault this 14-strong US group, in town under the aegis of the London International Mime Festival, for show which takes its name from its professed intention to reveal life in the fast lane. A shade ironically, given its concern with consumer excess, *Autobahn* is designed, packaged with a multi-media lavishment that would bring tears to the eyes of many a poorer British relation.

Yet here is a troupe who can sing, dance and act their way through whatever material is pushed their way by writer/director/performers Tony Brown and Karl Margolis. Using jump jet hand puppets they swoop into a stunning dance depicting the war that got away from its glibbedook-spouting politician initiator; bearing ironing boards they enact an elegant routine of domestic grudge; in a haze of pink bubbles they ridicule romantic fantasy. Their preoccupations are significantly those of the white middle class: sexual politics, warfare and commercial manipulation. But as interesting as the issues they include in their sketches are those they do not. Notably absent in a show which purports to satirise so readily diverse a country is any suggestion of black cultural impact, barring, at a pinch, the jazz-influenced and increasingly frenetic musical accompaniment from Neil Alexander and Charles Haynes. Their targets are general rather than specific, Nixon rather than Reagan, but where they aim they hit every time.

The Amen Corner/Tricycle

Anthony Thornecroft

James Baldwin's first play—there has only been one other during his long career as America's leading black writer—was first performed in 1955 and has never had a sustained run in the UK. Carib Theatre Productions earn brownie points for this revival, directed by Anton Phillips under the beady eye of the author. It is very much a period piece, with three words, not to say worthy, acts, unambiguous characters, strong dramatic moments, and enough sentiment to sink a battleship. It is a matter of minutes, with his loyalty as the son from mother to father. There is little comfort here for feminists in the conclusion that a woman is better off sticking by her man rather than her God but that was the golden rule in the mid fifties.

And if some of the dialogue is little more than posturing there is always the music to lift the spirits. There are plenty of opportunities for gospel singing, with the Tricycle regularly playing a usual, an active role. Marsha Roddy designed the two-tier stage—church at the back, domestic quarters down below. There are fewer jokes than the audience would like, but there is still enough genuine humanity in this story of faith tested to make it a welcome re-discovery.

Thankfully all the leading roles are strongly taken—by Al Matthews as the prodigal, horn-blowing husband, and by Sylvester Williams, who in a matter of minutes, with his loyalty as the son from mother to father. There is little comfort here for feminists in the conclusion that a woman is better off sticking by her man rather than her God but that was the golden rule in the mid fifties. And if some of the dialogue is little more than posturing there is always the music to lift the spirits. There are plenty of opportunities for gospel singing, with the Tricycle regularly playing a usual, an active role. Marsha Roddy designed the two-tier stage—church at the back, domestic quarters down below. There are fewer jokes than the audience would like, but there is still enough genuine humanity in this story of faith tested to make it a welcome re-discovery.

Stefan Vladar/Wigmore Hall

David Murray

There was no doubt that it was a Bösendorfer being played on Tuesday, sometimes stridently, but we learned next to nothing about the pianist beyond his name. He is going on 21, and won the 1985 Beethoven Competition in Vienna. Here he performs three concertos, a *Sonata*, and the Brahms C major op. 1, and—Pellon on Ossa—with a little Schubert B-flat with a little Schoenberg as preface.

Though the Bösendorfer's dull treble was no asset to Schoenberg or Schubert, its muzzily amiable low-middle range had its moments in Beethoven's and Brahms's. Mr Vladar's ill-judged fortissimos did not matter. Otherwise he sounded all right; confident, generally accurate, with strength in reserve for the "con fuoco" final movements of the big Brahms sonata. The tiny Schoenberg op. 19 piece bore the marks of intelligent concentration, if little of the Expressionist nervousness needed to bring them into focus.

The sunny "Pastoral" permits many kinds of lighting and shade; Vladar offered none,

nor any trace of humour. He was efficient, as also in the Brahms, even athletic in a cool sort of way (but prone to fidgets on octaves). He has just been touring the Far East and China, where I expect they were impressed. In the West it is usual to do something more to enlighten expressive detail to phrase with some point, for example, or to mark significant modulations. Vladar's blunty well-schooled style of address doesn't encompass that yet.

It served tolerably well in the early Brahms, where the extraneous piano-writing is almost sufficient to make its own effect. In the Schubert it made short measure—even literally, for Vladar kept shaving the last beats of bars, at grave cost to the expressive weight of the first two movements. Both were decidedly too fast anyway (his *Molto moderato* was a brisk, unyielding Allegretto), and Schubert's grandly telling modulations passed unremarked. Here at least Vladar allowed himself some sentimental phrasing-bending; it sounded incongruous over the stiff no-nonsense pulse, but it added a human touch.

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Thursday January 22 1987

Bank's role in the City

SELF-REGULATION in the City of London has been the subject of overwhelming criticism since damaging evidence started to emerge about Guinness's tactics in its takeover of Distillers last year. So the latest twist in the saga, involving further resignations from Morgan Grenfell, Guinness's former merchant bank adviser, and suggestions of increased sanctions against insider dealing, comes as a salutary reminder of just how much of the City's regulatory apparatus is based on statute law.

Last week Morgan Grenfell showed no inclination to respond to outside pressure for the resignation of its chief executive, Mr. Christopher Reeves, and the head of corporate finance, Mr. Graham Walsh. It appeared to take the view that it was quite enough to have established an internal inquiry having earlier said goodbye to Mr. Geoffrey Collier, who now faces insider dealing charges, related to an entirely different matter, and Mr. Roger Selig, who stands accused of failing to comply with the company's "established policies and procedures" in advising Guinness.

This week Mr. Reeves and Mr. Walsh departed abruptly, following a report that the Governor of the Bank of England, The Governor was not acting under any specific provision of the 1978 Banking Act, whose duty is to ensure the protection of depositors. But as the supervisory authority, the Bank enjoys such wide discretion under the act in relation to the fitness of those who run a bank, that any lack of integrity, prudence or professional skill on their part, that an informal injunction simply cannot be ignored.

Sensible action

The view in Threadneedle Street was that it was equally damaging to be knowledgeable or ignorant about insider dealing in the Guinness affair, which concerns the grant of informal indemnities to encourage third parties to support the Guinness share bid. In this the Bank was, for once, at one with the Treasury. Hence the high level departures at Morgan Grenfell, together with a request from the Bank of England for an independent auditor to participate in Morgan's inquiries and for an interim report on the whole affair.

A timely Irish election

IT IS GOOD news that there is to be a general election in Ireland next month—well ahead of the latest possible date. The coalition of Dr. Garret FitzGerald's Fine Gael and the Labour Party and long since been on the rocks. Labour, the junior partner, needs a spell in opposition to see whether it is possible to develop a left-wing movement in the Republic with popular support. One of the curiosities of Irish politics that such a movement has never taken off before, but that is no reason for not trying again. Ireland cannot be all that different from everywhere else; in most fellow member countries of the European Community, for instance, the left commands at least a percentage of the vote. The Republic could benefit from having a healthy left-wing party.

Dr. FitzGerald needed to be rid of his coalition partner because that was the only way in which he could pursue his proposed economic reforms. Indeed a large part of his election strategy is likely to be based on an attack on the coalition that he once led. The coalition performed less well than it might have done in the past few years, he will say, because Labour refused to agree to the necessary cuts in public expenditure. It was the budget that should have been introduced later this month that finally ended the coalition. Labour would not wear the cuts; Dr. FitzGerald will fight on the need for austerity.

Another party

The outcome may not be clear-cut. The opinion polls give an overwhelming lead to Mr. Charles Haughey's Fianna Fail opposition and have done for some time. Yet since the last general election in 1982 there has been a new development in Irish politics, the formation of another party, the Progressive Democrats, under the leadership of Mr. Desmond O'Malley, formerly of Fianna Fail. If the Progressive Democrats can carry around 10 per cent of the vote, as some opinion polls have suggested, a FitzGerald-O'Malley coalition is on the cards. So, also, is the possibility of a Parliament very close to being hung.

All that is still to be played out in what will almost

THE FUSELAGE of a Soviet helicopter and parts of a jet fighter lie as proud victory exhibits in a narrow cavern, a few miles across the Afghanistan border from Pakistan. Deep tunnels have been dug into the cavern's cliffs to house a mosque and guest sleeping quarters as well as several munitions stores.

Kalashnikov and other rifles, guns, shells, and rocket launchers lie in piles of boxes, littering a track through the narrow valley, as they are loaded onto camels and mules for long supply treks into the mountainous interior of Afghanistan.

This is the Jihadwal base, in the eastern Afghanistan province of Paktia, run by the Hezb-e-Islami faction of the Hezb-e-Islami—holy warrior—Afghan resistance groups. For more than eight years the groups have been fighting for the creation of an Islamic Afghan state and, since the end of 1979, for the removal of 115,000 Soviet troops from their country.

At first glance in these remote surroundings the armaments seem impressive, even out of place, handled by resistance fighters dressed in traditional shalwar kurtas (long shirt and baggy trousers), with turbans, and chaddars (brown blanket style shawls).

But only a few miles away near the city of Kabul, across three ranges of hills cleared of human habitation by the war, there are much more powerful Soviet and Afghan tanks, howitzer guns and other long-range weaponry. They regularly pound the area of the camps and posts of these amateurs, and in many cases part-time, soldiers. Once or twice a day, bright marker flares silently appear in the sky and Soviet jets soar high overhead, out of range of the Mujahideen's anti-aircraft guns, bombing the bases and supply routes.

"We cannot win the war with the military equipment we have," says Mr. Abdul Haq, a commander of the Hezb-e-Islami (Khalis) faction. Responsible for many of the Mujahideen's successful attacks on Kabul, the Afghan capital, he hit the head-

It is impossible for the Russians to win because we can hold them back

lines last year when he was received by Mrs. Margaret Thatcher, the British Prime Minister, in London.

"But it is also impossible for the Russians to win because we can hold them back. So it looks like a long war with lots more bloodshed, though I personally think that should be peace," adds Mr. Haq. He agrees with the seven main Mujahideen groups' decision last weekend to reject a Soviet offer of a six-month ceasefire and government of reconciliation.

In this part of Afghanistan, the main task of the Mujahideen is to protect border bases and the supply routes to the interior.

On the surrounding hills young Mujahideen men Chinese Ziguang anti-aircraft guns and Dashaika heavy machine guns. The battle grounds of grey brown hills and mountains provide a dramatic rolling landscape at about 4,000 ft above



The waiting will go on

sea level. They are almost bare, with only a few trees, shrubs and holly bushes. Small villages and settlements have been crushed by bombs and abandoned — in three days I saw only one herd of scraggy goats and a stray cow.

The two bases lie a few miles across the border from the small but strategic Pakistani town of Miran Shah. This is a key staging post for clandestine Mujahideen supplies, almost all of which travel through Pakistan—emphasising the need for the Mujahideen to maintain the support of the Pakistani Government. Islamabad is now reviewing its stand in the light of the recent Soviet offers.

The supplies of weapons and ammunition — mostly Chinese made — brought across make up the main part of the resistance fighters' armoury, supplemented with some captured Soviet hardware and a few items made at a small town called Darra in the Pakistani tribal areas. Some more sophisticated weapons are supplied by other countries, including the United States. A relatively small quantity of US Stinger missiles and a few British Blowpipes. However, there were none visible in the area I visited.

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I travelled on the supply route last week, just before the start of the abortive cease-fire. I was smuggled through Pak-

istan's tribal areas, which are closed to foreigners, and through Pakistan border posts, wearing traditional Afghan clothes, and hidden in a variety of vehicles. On one night-time journey across the border the disguise included a black turban that progressively unwound itself and slipped from my head as our pick-up truck bumped and lurched its way towards checkpoints.

Pakistani security guards, who

Sharp differences are likely to emerge as soon as there is a real prospect of peace

do not impede the clandestine supplies, allegedly charge (Pak) rupees 5,000 (about £200) when they discover a foreign journalist, whether a bribe or official fee is not clear.

My hosts' base in Miran Shah was one of a number of large walled compounds on the desert edge of the shanty town, entered through high iron gates which enclose large stocks of weapons and ammunition.

Few of the Mujahideen have any formal military training and the impression of passionate amateurs was emphasised when a bound edition of 1978 copies of the "Afghan Military Review" was eagerly studied for information on weapons and tactics.

Most of the ordinary resistance fighters come from the families of the 3m Afghan refugees in Pakistan who send their men to the fronts for periods of three or four months. They are not paid.

But the Mujahideen's experience of living—and fighting for generations among themselves—in their mountainous homeland makes up for a lot of their lack of formal military knowledge. It gives them an impor-

tant edge over the Soviet forces in a terrain ideal for guerrilla warfare.

But it is their fervour for the cause which seems to count most and which will make it difficult for a compromise settlement to be reached. Some guerrilla leaders even go so far as to threaten, rather improbably, to pursue Soviet troops into Central Asia.

Muslim states and re-establish Islamic rule there unless Moscow comes to a voluntary settlement in Afghanistan.

This threat is echoed by Muhammad Ullah, a 14-year-old son of an elderly brother who was killed in a Soviet bomb attack last year. "We believe not just in liberating Afghanistan but also Uzbekistan, Turkistan and other Central Asian states

as Islamic republics," he told me. Moscow is clearly concerned about the possible rise of Islam in Central Asia. Mr. Mikhail Gorbachev is reported to have said in Uzbekistan two months ago that there should be "firm and uncompromising struggle against religious phenomena" — a statement quoted now by some Mujahideen leaders as evidence that his offer of an Islamic state in Afghanistan cannot be trusted.

But not all the Mujahideen leaders are as fundamentalist and potentially militant as the young Muhammad, reflecting the fact that Afghan Muslims belong to the moderate Sunni sect, not the militant Shias. Many stress that the priority should be to rebuild Afghanistan, not attack other countries.

But the contrasting views on this issue illustrate the sort of sharp differences of approach that are likely to emerge between the seven Mujahideen groups as soon as there is a real prospect of peace—differences that raise doubts about the ability of the seven even to play a cohesive role in governing Afghanistan.

One sensitive issue concerns 70-year-old Ex-King Zahir Shah, de-throned in 1973 and now in exile in Rome. There have been rumours he might return as a symbol of unity. Some group leaders merely question the political practicality of such an event although he has support from one of the Mujahideen groups and a following among some refugees. But others say he should be put on trial or even executed if he returns "because he let the Communists in and caused this war," in the words of one.

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"I shall be talking to people about the current events in a month or two when the wounds are not quite so open."

Plumb-line
 Sir Henry Plumb, country squire and Tory MEP, was in fine style yesterday, celebrating his election as the first British president of the European Parliament with a rousing Euro-speech. His diplomacy with members of all 12 nationalities and almost as many political persuasions was much in evidence. But his attempts to communicate the British sense of humour fell a bit flat.

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"I am going to start with Turkish, I think," he responded to the instant question of Greek and Italian MEPs who failed to see the tongue in his cheek.

Asked if he had heard from Mrs. Margaret Thatcher since his election — he has publicly disagreed with her policies more than once — he said he had, twice. "Not with instructions, but with congratulations," he added. "I hope she keeps that up."

That, at least was rather easier for his Continental colleagues to understand.

More panes
 Up with events as usual, the forthcoming issue of Radio Times carries a notice about a film on BBC 2 next Sunday night. The film is titled "After Pilkington" — and is said to be a tale of "misunderstanding, intrigue and murder."

Observer

The guerrillas' united rejection last weekend of the Soviet offers masks yet more urgent differences.

All the groups agree that there can be no ceasefire without an unconditional withdrawal of all Soviet troops, and that the regime of Mr. Najib Ullah cannot be involved in talks, nor should it be propped up by Moscow.

But they also all realise the risk of being left outside any Soviet deal with the US and Pakistan, if they are too intransigent.

While Mr. Gulbuddin Hekmatyar, head of the Hezb faction which bears his name, and other fundamentalists say they will talk to Moscow about nothing other than a safe passage for the withdrawal of troops, some moderates are privately indicating they might be prepared to discuss the formation of an interim government. Other issues such as the question of admitting US or other foreign bases could also be treated.

Some insist the troops should go in a matter of days, as they arrived in 1979. Others might be tempted into talks by an offer of a three to six months withdrawal at the next UN-sponsored indirect meeting between Afghanistan and Pakistan in Geneva, scheduled for February 11.

There will also be differences over who should be involved in an interim government. Mr. Hekmatyar, for example, insists that only Mujahideen leaders should qualify, while some moderates will want representatives included from refugee groups, tribal chiefs, academics and former bureaucrats.

Some of these issues will emerge quickly: the groups have already decided to draw up an outline for an interim government which could operate either inside Afghanistan in a Mujahideen stronghold, or in exile in Peshawar.

Meanwhile, the Soviet offers have raised some uncertainty among the 3m refugees in Pakistan. There were some rumours of refugees packing their bags and returning to Afghanistan recently. But refugee agencies in Peshawar deny this. They allege that

The Soviet offers have raised some uncertainty among refugees in Pakistan

Soviet authorities in the Afghanistan border city of Jalalabad are sending buses to the border to meet what they hoped would be a flood of people returning. But when none came, they sent families of government employees to the border so that the buses could return to the city, fully loaded.

Initial optimism in the giant Peshawar refugee camps did cause some people to stop work on homes and workplaces, and even pushed the value of the Afghan unit from (Pak) Rs8 to Rs14 as people bought their native currency, hoping they would be going home soon. As the euphoria waned, the value dropped, but only by one or two rupees, indicating that like the rest of the world, the refugee speculators are not writing the Soviet offers off totally until they hear what proposals emerge from next month's crucial meeting in Geneva.

Carey holds the fort

Sir Peter Carey is keen that his appointment as chairman of the new executive committee formed to run Morgan Grenfell in its time of crisis should not be seen as that of chief executive.

The arrangements, he stresses, are temporary until Morgan's problems are solved and a replacement for Christopher Reeves, who resigned on Tuesday over the Guinness affair.

Nevertheless, Carey is a man who has never shied away from taking an active role, or, for that matter, from demonstrating his independence on matters he feels strongly about. He is certain to make his presence felt. Now 63, he made his career in the various Whitehall departments that covered trade and industry, rising to the post of permanent secretary to the department of industry before it was merged with trade in 1963. He was always very much the businessman's civil servant. He spoke their language, and knew where to find the men to run nationalised industries.

In one famous incident in 1973, he put on record his objections to Tony Benn's decision to grant £4m to the Kirby workers' co-operative

because he thought it an impediment to use of government funds.

He became a director of Morgan after retiring from Whitehall in 1983, and now sits on several boards including Dalgely, where he is non-executive chairman.

"From now on we shall be rebuilding," he said of his plans for Morgan. This means re-securing shareholders' confidence and clients that Morgan still means business and still retains what he calls "a deep well of talent" despite staff losses and the blow to morale. "We are determined to follow a growth path."

One thing may change under him: Morgan is likely to be "not so robust and aggressive," the qualities which many feel caused its downfall. "From now on we must take a close look at our image."

Men and Matters

potential business around. "But the pendulum has swung, and big contested bids are not favour of the month just now, particularly in the run-up to an election. Any client should be under no illusion about the possible political reaction if he launches one."

Webb will also be trying to fend off poachers trying to take advantage of Morgan's troubles. "There are always sharks around trying to take away our business. But we shall be trying to make sure our clients don't leave us. I still think we have the biggest and best corporate finance people in London."

Another chapter

Morgan Grenfell's troubles will mean extra work for Dr. Kathleen Burk, a lecturer in history and politics at London's Imperial College. She is due to finish writing the history of the bank in five months' time for publication next year — the 150th anniversary of its foundation by George Peabody, perhaps better known for his industrial housing.

"These last few weeks have undoubtedly been the most painful period of its history," Burk says. "The bank has had its ups and downs since it emerged as a medieval church. It nearly went bankrupt in 1857. But there has been nothing like these events before."

Burk, whose room is now "swash with newspapers," was commissioned by Morgan Grenfell after the publication of a couple of years ago of her book on US-UK financial relations during World War 1. The book figured heavily in that story as the British Government's agent for the purchase of materials in the US.

"From the beginning, I have been given full access to Mor-

gan Grenfell's papers," she says. "The whole point has been to write the complete story, a fair and uncensored account."

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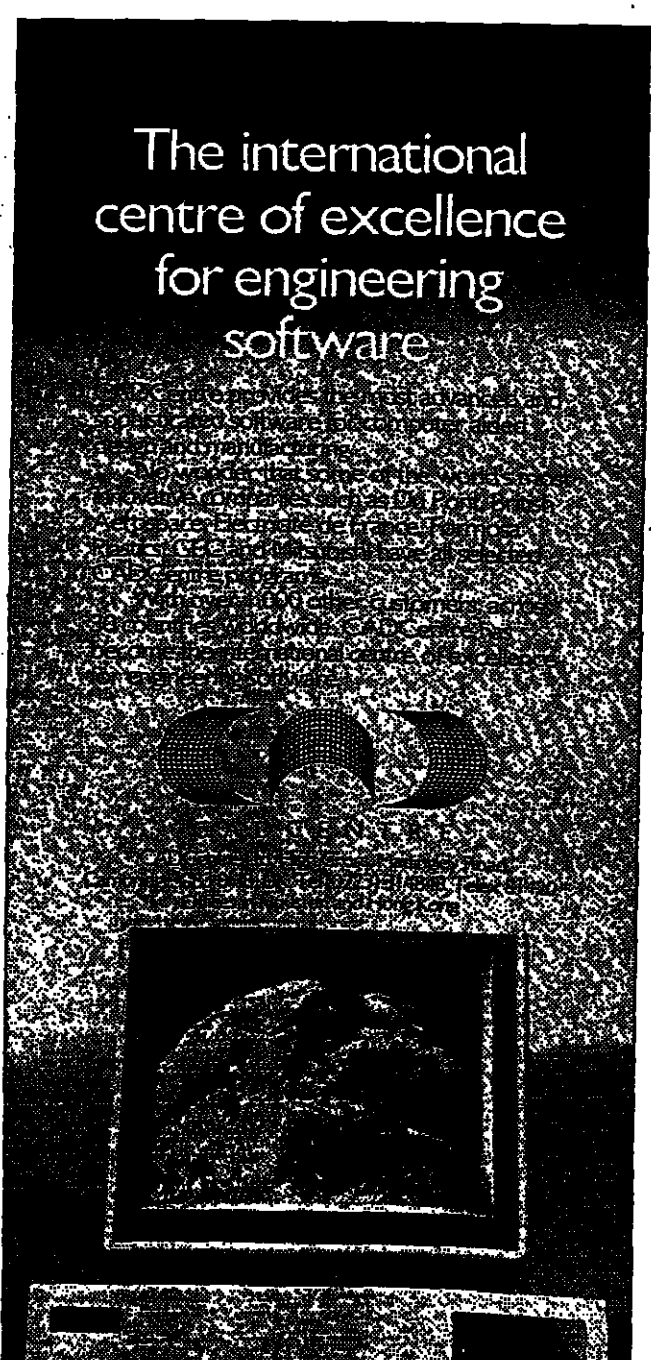
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Observer

The international centre of excellence for engineering software



IF I WERE to make an exception to my profound opposition to all forms of censorship, it would be in favour of suppressing all statistics about the balance of payments, balance of trade and related topics. For they do far more harm than all the explicit television programmes, plays and films denounced by "moral majority" spokespersons such as Britain's Mary Whitehouse.

For instance many US Administrations were heavily criticised for adopting a policy of benign neglect towards the balance of payments, both under fixed and under floating rates. While that was not the last word in wisdom, it was at least better than the frenzied impatience for a drop in the measured trade deficit which is now all the rage in Washington.

It is true that long-term worry was building up among economists and statisticians as US net overseas liabilities began to exceed net overseas assets in the mid-1980s. Today the most optimistic projections show net overseas liabilities reaching \$500bn before levelling off, and debt service payments reaching \$250bn per annum by the end of the decade.

Nevertheless the build-up is a gradual one. The eventual cost of overseas debt service on the figures cited would amount to perhaps 1 per cent of the American GNP; and the cost would be reached incrementally over several years.

It was not this statistician's problem that caused Mr James Baker, the US Treasury Secretary, to make an issue of his country's current trade and payments deficits. What moved him was the rise of protectionist sentiment among US industries threatened by import competition and the loss of export markets.

There were many causes for the pressures on these industries: the oil price collapse, the Common Agricultural Policy, and the general shift away from manufacturing in the older countries which also excites the industrial lobby in the UK. But the very high dollar was clearly a major additional irritant.

Mr Baker's aim in the 1985 Plaza Agreement was to take the edge off protectionist pressure by bringing down the overvalued dollar and by taking a tough line on trade practices detrimental to the US.

That was sensible enough; and the dollar has now gone well below the level at which any US producer can say it represents a threat to his competitive power. The dollar has fallen to the yen by over 40 per cent from its high point of over Y280 in early 1985. Against the D-mark, it has fallen by nearly 50 per cent from its high of over DM 3.4.

On Prof. Ronald McKinnon's purchasing power parity index

Economic Viewpoint

Washington payments jitters worse than 'benign neglect'

By Samuel Brittan

for tradeable products, the appropriate rates for the dollar are about Y180 and DM 2.50. Other estimates give a purchasing power parity rate against the D-mark of just under DM 2. But on any basis reasonably connected with costs and prices, the dollar has clearly overshot too far downwards.

Even allowing for some deliberate overshoot to make up for past excesses, at just above Y150 and DM 2.5, the dollar is already undervalued. It may still be overvalued against some South East Asian newly industrialised countries, notably Taiwan. But it is difficult—even now—to see Taiwan as a major threat to the US economy.

To try to talk the dollar down still further against the major world currencies as Administration spokesmen have clearly been doing, from its present very low levels is the height of irresponsibility. Such a policy is a sure way to put pressure on a dollar too high to last—and therefore not worth adapting to—today.

Japan and, to a lesser extent, Germany industry are now being threatened by an excessively low dollar.

The fig leaf that enables the Administration to get away with this subversion is the continuing run of bad trade and payments figures. Having made such a fuss about the balance of payments, Mr Baker is now

boasting with his own petard.

What this frantic worry overlooks is that forces are in train, which will reduce the US payments deficit; but patience will be required.

Some analysts regard a decline in the US budget deficit as the main precondition for a narrowing of the current deficit. This is not because of

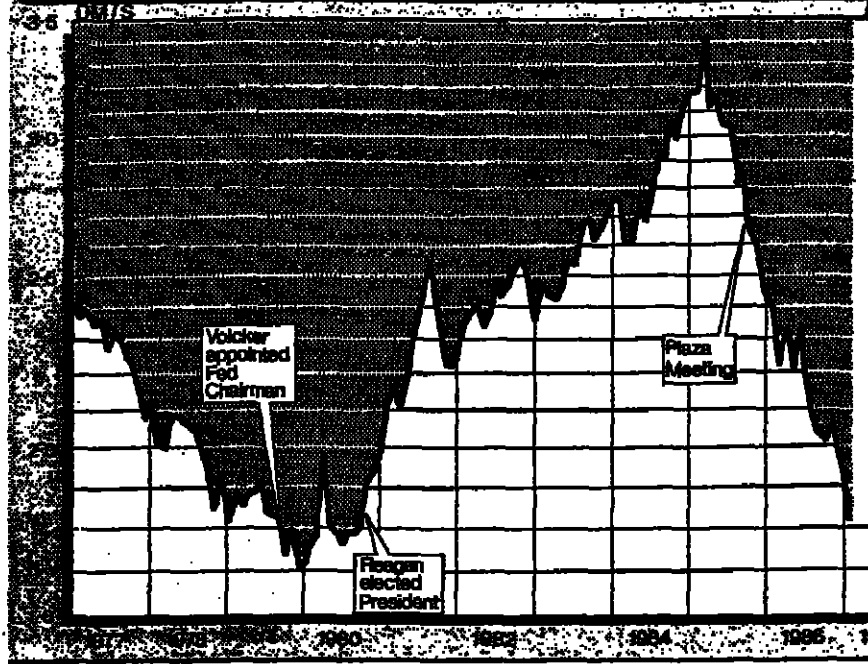
any mechanistic identity between the two deficits, which can be disproved easily. It is because of the margin, a reduction in the US budget deficit also reduces the capital inflow from abroad, which is the mirror image of the current deficit. In more Keynesian terms: a reduction in the budget deficit reduces home demand and releases resources for export and import saving.

Other analysts put more weight on the need for dollar depreciation to switch expenditure towards home-made products and to make exports more profitable.

Fortunately, one does not need to adjudicate between competing theories. The dollar has been heavily devalued; and most US observers expect a reduction of at least \$40bn in the budget deficit from the 1986 level of \$230bn. In addition, the latest tax reform reduces the incentives to private sector borrowing and investment, which should also help dampen the capital inflow. But if one is more sceptical than the consensus about US budgetary reform, this is hardly the fault of the Japanese or the Germans; and extra dollar depreciation will not make up for budgetary excess in Washington, but may well rekindle inflation in the US.

There is nearly always a long interval between corrective action and an improvement in the trade figures. In the meanwhile, there is a purely statistical deterioration known as the J-curve, which arises because the dollar value of US imports increases as soon as the dollar depreciates, while changes in export and import volume take time to build up.

DOLLAR AGAINST THE DEUTSCHE MARK



Those of us who still remember the 1967 devaluation of sterling will recall how painfully long it took to take effect. Despite tough budgets and stringent monetary and credit control, it was not until the summer of 1968 that clear evidence appeared of a trade turnaround, which was very vigorous when it came. In the meanwhile, plenty of voices urged more direct and physical methods for tackling the imbalance.

The US current deficit is estimated at nearly \$140bn per annum for both 1986 and 1987 by the OECD. The true figure is at least \$20bn less and could be up to \$80bn less—because of the black hole in official payments statistics, by which the world appears to be in deficit with itself.

From Georgetown, director of the Washington Institute for International Economics has forecast a \$30bn to \$40bn improvement in the published US current account deficit in 1987 and again in 1988. He did so in a speech in November, when the dollar was 10 per cent higher than it is today. So if anything his estimated improvement needs to be increased.

Meanwhile, the dollar panic may well induce Germany to cut its import rates either today or in January 1987. The result would be a surge in US exports, which would be a boon for the world economy needs such a move as much as Eskimos require air-conditioning. But because it strikes all affected imports equally, and provides a hurdle which can be climbed, a surge is less than a proliferation of import quotas. A surge confined to oil would be useful in puncturing the reborn Opec cartel, but has little else to be said for it.

One reason for US jitters is exaggerated nervousness about its own domestic growth rates. After the Reagan boom of 1983-84, when real GDP grew by an average annual rate of 5 per cent, US growth has settled

down at an average rate of 2.1 per cent; and this or slightly better seems the prospect for 1987.

It is also a higher growth rate than Europe has achieved and has been accompanied by a steady gradual fall in unemployment which stands at 6.9 per cent compared with Europe's 11 per cent. Some prophet should tell the Americans: "Ye men of little faith, do you think you can have a boom forever?"

In fact the US Administration is cutting the ground from under its own feet by reducing the ability of the Fed to counter any growth slowdown or recession. If Washington politicians had kept quiet or even joined Mr Paul Volcker earlier in saying that the decline in the dollar had gone far enough, the Fed would have been freer to stimulate growth by interest rate cuts. But with the dollar in danger of free fall, the Fed will have to be far more careful. US interest rates might still come down a little in the context of a world-wide move, but less than they otherwise would.

One highly likely outcome of recent events is a move to semi-fixed exchange rates between the dollar, the yen and the D-mark, whether by target zones, a revival of something like the ill-fated Baker-Mitsunaga Agreement of last November, extended to Germany, or more informal rate-pegging.

But if action stops at exchange rates, without the appropriate domestic action to make the desired exchange rates stick, as is all too likely, such pacts will not last and retard rather than advance the cause of international economic co-operation.

Lombard

Prison is not the answer

By Joe Rogaly

THE MINISTRY of Useless Gestures has come up with a lullaploozza this time. You probably read about it on Monday: the maximum sentence for insider dealing is to be increased from two years in prison to seven. Here we have the Ministry at its best. It makes the Government look tough. It gives every appearance of a crackdown on City fraud. It slams in two-fisted, so it seems, against the scandals of the past few weeks. And, most wonderful of all, the gesture is totally meaningless. For no one who is willing to misuse inside information will be deterred by the risk of a longer sentence. What matters is the risk of getting caught.

At least that is what matters if you want to reduce crime. The purpose of the Ministry, however, is not that: it is to increase votes. So sometimes it turns to its brother department, the Ministry of Reckless Extravagance for help. That the work of the MORE on the law and order vote has been so widely praised in recent years is in large part due to the MUG's support. Their joint monuments to inter-departmental co-operation are being erected all over the land, in the form of 20 new prisons, constructed to neo-Victorian standards of architecture, at a projected cost of £350m. This will surely grow to half-a-billion and beyond.

Not one penny of it will reduce crime. According to an excellent Penguin Special due out later this month, only a small proportion, perhaps fifth, of all crimes are reported to the police. Since the book is by Vivien Stern, Director of the National Association for the Care and Resettlement of Offenders, it is worth noting that it is well researched, and so carefully documented, that it deserves to be taken very seriously indeed. And Ms Stern tells us, with chapter and verse, why it is likely that only 5 per cent of offenders are sentenced by the courts. Of those, only 16 per cent end up in prison. As to which ones and for how long—that depends on the idiosyncrasies of magistrates and judges. So the relationship between prison and crime is tenuous. Nor are all inmates vicious or dangerous criminals: fewer than a third are there for crimes of violence. Many others

are on remand or swilling transfer in the overcrowded and often disgusting local prisons (three to a cell, little exercise, slopping out) that disgrace Britain.

Last week's Public Expenditure White Paper predicted a growth in the average prison population from its current 46,000 or so to well over 60,000 by 1990. If the number of inmates could be trimmed by a tenth we would not need any more prisons beyond, say, the six that will have been completed by the end of this year. If the cut could be twice that size—getting the prison population down to around 40,000 and stable or falling—we could save the entire half-billion. It could be done by administrative measures. If magistrates could be instructed to use prison more sparingly, if fewer people could be kept in custody while awaiting trial, if probation and parole could be used more effectively, the savings would be enormous.

None of this means that we should mollycoddle real criminals. An intelligent use of the various means available to keep law-abiding population down would provide plenty of room for longer sentences for the real thugs, who are in a small minority. It would enable the conditions inside our prisons to be improved, so that the one-to-a-cell standard thought right by the Victorians could be restored, while each cell could eventually have its own lavatory. Prisoners might even get a shower more often than once a week. Some of the money saved might be used on crime prevention.

If Ms Stern's analysis is accepted, none of this is likely to happen. The Government has not forgotten the humiliation of the then Mr William Whitelaw when an anonymous motion was defeated at the October 1981 Conservative Party Conference: it has since set out to appease its own law-and-order lobby. It has shrunk from the power of the Prison Officers Association in a manner that it would roundly condemn in a private employer. It has failed to question magistrates' powers, and it has turned tail on the matter of rendering judges less ignorant about penology. On all this the MUG and the MORE are triumphantly in charge.

"Bricks of Shame, £3.95."

Worldwide use of credit cards

From the Chief General Manager, Europe, Middle East and Africa Visa.

Sir—The European Commission's initiative on the EEC-wide use of credit cards (Quentin Peel-January 13) is a welcome step. The Commission, in fact, makes a very conservative estimate of the future growth of this market, stating that there will be 80m cards in issue in 10 years' time turning over \$584m. Visa estimates that 120m cards will be in use by 1997 worth \$150bn.

This rapid expansion in the market emphasises the urgent need for action to be taken to ensure that credit (and other payments) cards can be used not only throughout Europe, but also the rest of the world. This will only come about through co-operation between the banks themselves and the retailers so that cards are widely accepted, and so that systems are technically compatible while being efficient and secure. Without prejudicing international acceptance, it is possible for the banks to adapt their systems to allow for national preferences, so ensuring that their card systems also suit the needs of local customers. Such flexibility is a key feature of the Visa system—our member banks can tailor our system in this way.

It is the banks' responsibility to address these issues so that their customers get what they want—to be able to use their cards for any transaction—anywhere in the world and at any time of day or night. João Ribeiro da Fonseca, PO Box 263, London W8.

Demand for electricity
From Mr W. Oswald.
Sir—I noted with some concern about the future, the report (January 14) that the CEBG was unable to meet the peak cold weather demand for electricity recently. It is many years since the bad old days of frequent power cuts. We are frequently told that it is not economic for this country to be able to cope properly with severe winter conditions, which is a debatable point. Security of electricity supply is rather more important than some other forms of coping with cold weather and is, I believe, a statutory duty of the CEBG.

The CEBG has no power stations on order, although there is still some generating capacity to be commissioned from orders in the 1970s. It still takes about seven years to plan and complete a large power station, probably longer if it is nuclear.

Demand for electricity has recently been rising at an estimated 1.5 per cent or 2 per

Letters to the Editor

cent a year. If industry expands to make up for declining North Sea oil production (wasn't the UK economy if it does not) the rate of growth of demand for electricity should increase.

After a seven year famine of orders from the CEBG, companies like Northern Engineering Industries are still reducing their workforces producing power station equipment.

Has the CEBG delayed too long in ordering new power stations, risking more extensive power cuts in cold weather in the next seven years, and will GEC, NRI etc have the capacity to build the new power stations as the main precondition for an export market if several large power stations have to be ordered by the CEBG in the next year or so?

W. Oswald,
Solefield, Road,
Sevenoaks,
Kent.

Hot air about mergers

From Mr R. Maude.

Sir—Your leader: "Hot air about mergers" (January 20) is timely and should do much to diminish the heat and clear the air.

It seems to me that the criteria for assessing the quality of management of assets are important. Usually, at the top of the list should be consistent growth in earnings per share, for without this the necessary wealth will not be created to enable the national standard of living to continue to rise and the prospective balance of payments deficit to be corrected.

Over the past few years, probably less than half British companies have increased their earnings per share in real terms. B. A. E. Maude,
4 Bath Road,
Cambridge, Surrey.

Tunnel tranche for Japan

From Mr C. Burt.

Sir—Having taken a look at the House of Lords in 1970, it is difficult to understand why the promoters had such a slog raising the £208m last October.

May I suggest the third tranche of equity finance to be raised this summer is offered exclusively to Japanese investors. It is known they have a different and less demanding way of looking at equity investment opportunities—witness the long term view they re-

cently took in paying over 130 times earnings to share in their state telephone company NTT.

In the event Eurotunnel is built and operates along the lines projected in the prospectus the Japanese will have borne a very substantial risk over a number of years and will be rewarded by owning a rather pedestrian long term investment.

If, on the other hand, Eurotunnel goes wrong, because of capital cost overruns, and/or operating the tunnel is not as rewarding as is projected, shareholders may well lose all their investment, because Eurotunnel's very highly geared capital structure means quite small adverse percentage deviations from projections will be magnified.

From our national standpoint which is preferable: that Britain and France receive an injection of some £750m of long term investment funds from Japan and in due course Japanese investors are probably persuaded to become a little more cautious when making foreign investments; or, the move towards wider share ownership in Britain is set back by a generation?

Christopher H. Burt,
rue du Bœuf 28 Ste 4,
1150 Brussels

Non-sterling capital

From Mr R. Instone

Sir—The view that UK companies must have their share capital denominated in sterling depended not on "conceptual urbanism" (Lex, January 19), but upon several statutory provisions of long standing which presuppose, if they do not require, a sterling capital. Interested readers may refer to sections 370(8), 376(2)(b), and 512(2) of the Companies Act, 1985, among others. And it is clear from section 248 and schedule 4 paragraph 58 that accounts must be drawn up in sterling.

Our membership of the European Community, and a decision of the House of Lords in 1970, that money judgments may be awarded in a foreign currency, may have made change desirable. But there were major Companies Acts in 1980 and 1981 which left these statutory provisions untouched. Now that judicial decisions have rendered them misleading if not unworkable, will the Department of Trade and Industry demand Parliamentary time to bring the Act of 1985

into line with them?
Ralph Instone,
7 New Square,
Lincoln's Inn, WC2.

Exchange rates

From Mr D. Dale

Sir—As a youth in the 1930s I remember an international agreement called the exchange equalisation fund. In that period, the French decided to pay themselves more than they earned, and the franc dropped in value. The US and the UK supported the franc in accordance with the agreement, but to no avail, and the franc continued to fall. I decided then that if a nation was determined to go to the dogs, nothing in the world could prevent the decline of its currency. Everything that has happened since has confirmed that opinion.

The meeting of the EMS and your comments in your leader of January 13 provide further proof that, while EEC nations control their own separate economies, near-static relative values for their currencies are impossible.

I know that fluctuating exchange rates are a nuisance to firms engaged in foreign trade, but they are no more than a nuisance. The damaging distortion to trade caused by trying to maintain unsustainable exchange rates has dogged this country ever since 1945, and the worst thing we could do would be to perpetuate this by fettering ourselves to the EMS. The pound must be able to fluctuate to keep the price of our products acceptable abroad—otherwise an active economy with reduced unemployment and increased general wealth is impossible.

Douglas H. Dale,
97, Hilderstone Rd,
Meir Heath,
Stoke-on-Trent.

Decisions, decisions

From Mr D. Odling

Sir—On January 12 my BA flight from Manchester to Aberdeen failed to land at Aberdeen owing to poor conditions on the runway and the weather and was diverted to Edinburgh. The same happened to a BA flight from Heathrow following shortly behind us.

The plane carrying the privatisation road show of BA bigwigs however managed to land in Aberdeen at much the same time as we failed. It would seem, therefore, that either getting the management to its destination is more important than doing the same for the customers, or, safety being what it is, the customers matter whereas the management does not.

D. N. Odling,
26 Albert Square,
Bewdon, Cheshire.

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FINANCIAL TIMES

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Bid for IC Gas dropped by Gulf Resources

By Lucy Kellaway in London

GULF RESOURCES, the small US company controlled by the UK investing twins, Mr David and Mr Frederick Barclay, announced yesterday that it was scrapping plans to acquire Imperial Continental Gas, the parent company of Calor Gas.

As a result, the Monopolies and Mergers Commission inquiry into the financing of the £750m (£1.1bn) bid has also been called off.

This is the second large bid to be abandoned in Britain in two days. On Monday BTR, the industrial conglomerate, withdrew from its controversial £1.2 (£1.8bn) bid for Pilkington Brothers, the glass manufacturer.

Gulf said yesterday that it had abandoned its offer as a result of IC Gas plans to reconstruct the company. It said the proposed reconstruction was "likely to mean that the company for which Gulf had previously bid would no longer be in existence by the time the reference was completed."

IC Gas plans, expected to take effect at the end of April, would break up the company into two separate parts, the Calor Group - which would consist of Calor and Century Power and Light, the independent oil subsidiary - and Contel Holdings, which would include the group's Belgian investments.

Gulf's withdrawal does not prevent it from making a fresh bid for the Calor Group, once the restructuring has taken place. However the Barclays would not reveal their plans yesterday or say what they intend to do with their 10 to 15 per cent stake in IC Gas.

"We'd like to see what IC Gas's plans are, and how they are going to split the company up," Gulf said.

Mr Michael Rendle, deputy chairman of IC Gas said yesterday: "We welcome their withdrawal, and now we intend to bash ahead with the reconstruction. However, we still don't know what (the Barclays) have done or what they intend to do with their stake."

Analysis said that the move left Gulf with a range of options, although many expected the Barclays to not make another bid. Since March 1986, Gulf has bought at least 14.1m shares at an average price of 430p, which at current prices would produce a profit of about £23m.

IC Gas shares fell 16p to 582p yesterday, well above the 530p offered by Gulf but below the recent high of 622p.

UK Minister promises attack on financial abuse

By Peter Riddell, Political Editor, in London

MR PAUL CHANNON, the UK Trade and Industry Secretary, yesterday asserted his authority over ministerial critics within his own department and stressed his intention of taking the lead in the Government's campaign to stamp out financial abuse in the City of London.

The move came as he announced that inspectors inquiring into possible misuse of official information at the Department of Trade and Industry and the Office of Fair Trading had "uncovered no evidence implicating any public official other than one junior official at the Office of Fair Trading in any illegal activity."

He said the inspectors' inquiries were continuing, but "the matter is complex and they do not expect to be able to report definitively for some weeks."

The Director of Public Prosecutions is in contact with the inspectors and is keeping the matter of prosecutions under review.

Mr Channon has faced criticism over the past week, from the Labour Party and some Tory colleagues. He has also had to face the difficulty that because of close family links with Guinness, the drinks company, he has been debarred from involvement in the central City issue presently before his department.

Moreover, his three ministers of state, Mr Alan Clark, Mr Geoffrey Fidale, and Mr Giles Shaw, caused a stir last week by making known their reservations about his decision not to refer the bid by BTR, the industrial conglomerate, for Pilkington, the glassmakers, to the Monopolies and Mergers Commission.

Yesterday morning Mr Channon apparently saw each of the ministers on his own. He stressed his anger at what had happened and said this was shared by very senior ministers, meaning Mrs Thatcher, the Prime Minister. All ministers in the department should now stand together he said.

Mrs Thatcher is making known her support for Mr Channon and he seems to be secure in his position up to the general election. His and the Government's position have been helped by BTR's abandonment of its bid for Pilkington.

Mr Channon also said yesterday that the continuing Stock Exchange investigations into share price movements ahead of the decision against referring the BTR bid to the Monopolies Commission had established that buying was widespread and chiefly by institutions overseas and in the UK. But nothing has yet been revealed which would suggest that dealings took place on the basis of leaking information.

Mr Channon also counter-attacked critics of the Government's line on the City in a speech last night in London to the Coningsby Club, a group of Conservative graduates. He said the Government was "determined to crack down hard at the first sign of malpractice and abuse. If any evidence of criminal behaviour is uncovered, we will not hesitate to prosecute and to press for the maximum penalties the law provides."

Mr Channon also confirmed that an amendment would be proposed to the Criminal Justice Bill for consideration in committee to increase the penalty for insider dealing to a maximum of seven years' imprisonment on conviction on indictment.

He said that the commitment to vigorous enforcement should be backed by penalties which fit the crime.

In his speech, Mr Channon confirmed the ministerial view that nothing so far had indicated a lack of powers to fight City fraud.

He rejected the case for an independent statutory commission modelled along the lines of the Securities and Exchange Commission in the US.

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Mr Shimon Peres

Israel 'neutral' over Gulf War

By Jurek Martin and Richard Johns in London

ISRAEL has no vested interest in either Iran or Iraq emerging victorious in the Gulf War or in the conflict being prolonged, according to Mr Shimon Peres, the Israeli Foreign Minister, interviewed last night.

"An Iranian victory is a threat to peace," he said, "and an Iraqi victory means the threat of war." A return to the status quo "would be the best for all concerned."

Mr Peres is in London to confer with Mrs Margaret Thatcher, the British Prime Minister, and Sir Geoffrey Howe, the Foreign Secretary. He said he had no new initiatives to propose but felt that Israel's improved relations with Britain and the British Government's relative closeness to King Hussein of Jordan provided a useful basis "to compare notes."

The Foreign Minister flatly denied that Israel had supplied arms to Iran to serve its own ends, but had done so in order to help the US. "When we were approached by the US, we had to say 'yes' or 'no', in my judgement then, as now, we had to say 'yes'."

Mr Peres, who was Prime Minister when the approach was made by the White House, insisted that Israel knew nothing about the diversion of the proceeds of the Iranian arms sales to the Contras who are fighting the Sandinista regime in Nicaragua. He said he was "horrified" when he heard the Contras were being financed in this manner.

He did not think Israel's relations with the US had been either damaged or strengthened by the revelations of US arms-for-hostage deals with Iran. Nor would he comment on the wisdom of the operation masterminded out of the White House, citing pending investigations in Washington.

On the issue of Israel's links with South Africa - which he described as "segregated" - Mr Peres said that because of its limited size and strength, Israel would not take a lead in formulating any sanctions policy against the Republic. But he stressed its commitment to UN resolutions and opposition to apartheid - "a Jewish person who compromises on apartheid is not a Jew," he commented.

Asked about a recent report that he met King Hussein of Jordan, the Israeli Foreign Minister and Labour Party leader replied: "I don't deny what I read in the papers."

He insisted that this cryptic response should not necessarily be taken as a confirmation but expressed guarded optimism about the prospects for negotiations with Jordan.

"I think the relationship between King Hussein and the leadership of the PLO is beyond repair," he said but acknowledged the problem of finding a Palestinian representation to "fill the void."

There was agreement with Egypt and Jordan on the principle of an international conference as the context for peace talks though differences on detail.

At the same time, Mr Peres said the Likud bloc, Labour's partner in the Government coalition, was unhappy with such a concept.

THE LEX COLUMN Queen's evidence from Heron

Mr Ronson's revelations - £5m received from Guinness for services rendered, £800,000 for losses sustained - must rank among the most amazing confessions ever to appear over a ticker tape machine. Merely sending the money back, the most complete act of contrition yet attempted by anyone involved in the entire scandal, seems unlikely to deflect questions about what Heron, and Guinness, thought they were doing in the first place.

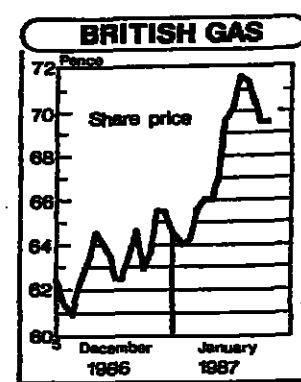
However eminent the mysterious visitor who suggested the transaction - Mr Ronson clearly fingers Cazenove, without going so far as to name a name it does seem rather incautious to have assumed that the propriety of the suggestion was guaranteed by the identity of its maker. It would now be only fair of Mr Ronson to say who exactly was so persuasive, if for no other reason but that Guinness had two brokers until the Risk affair.

Raleigh

IT's amputation of the Raleigh cycles business may have something to do with the appointment of an outside chief executive. Having swallowed losses of nearly £40m in what must seem like decades of management time since 1980 the insiders appeared unable to let go before proving they could squeeze some money out of the business. The unimpeachable reorganisation began last March has been unable to stop a further trading loss of £3.5m for 1986 but sprucing it up enough for someone to want to buy is a feat in itself, especially as potential redundancy costs meant closure was never an option.

The post balance sheet reduction in shareholders' funds from £225m to £180m will, on paper, push up gearing into the mid-forties but the real gearing effect will be neutral. The revenue account will immediately benefit to the tune of £5m, not to mention the lower depreciation charge, while earnings and return on capital will both slide up.

Above all a yoke will be lifted from the management's neck which should aid the continuing struggle to re-tune the remaining engineering and appliance businesses. TI now has a larger proportion of sound specialist operations by virtue of its recent investments but it



also has plenty of problems - tubes for nuclear power stations being just one. It will now have to prove the gangrene has not spread.

Scandinavian Bank

Putting its capital into units of mixed currency was supposed to free Scandinavian Bank of the capital constraints that it used to suffer when all its equity was in sterling. Having leapt one previously insurmountable hurdle, Scandinavian has now decided to take another leap into the unknown by listing its multi-currency capital units on the London market.

A bundle consisting of D-Marks, dollars, Swiss francs, and yen - apart from the sterling component - has obvious hedging attractions for investors who like the look of putting money directly into a consortium bank based in London, something that the market has not been offered before. The currency bundle may, however, make the issue difficult to price in sterling, at least on the basis of a discount to assets. In a fixed-price offer for sale, even with a pathfinder, there is an exceptional currency risk involved in the act of sending a cheque - the price of stability thereafter.

If the issue is full of novelties, the marketing is a gesture of confidence in tradition: Scandinavian's advisers are the old firm of Morgan Grenfell and Cazenove.

British Gas

Whatever benefit the flotation of British Gas gave to the cause of wider share ownership, the first pronouncement from the public company seems designed to dissi-

pate. Fortunately the share register is not yet assembled so investors new to the game will not receive yesterday's confusing interim statement, although readers of the quality press will see it.

There is a choice of profit figures ranging from a £136m current cost loss, less than last year's £147m loss, an historic cost loss of £15m compared to a £2m profit, and a North American accounted profit of £118m up from £96m. As two out of three show an improvement, the results might be counted good, and in any case the warm summer months are not when British Gas makes its money.

Customer shareholders will not discover, unless they were also attendees of the analyst's meeting, that while last summer industrial customers cut their purchases by 17 per cent and beat down their gas prices, domestic users not only bought 8 per cent more gas but paid more for it. A combination of a return of those industrial buyers, firmer prices, and the cold snap should mean profits well ahead of the prospectus forecast. The shares, which have underperformed the market since the float, may be cheap enough, but perhaps the gas still is not.

Gulf/IC Gas

The timing of the Gulf Resources exit from its offer for IC Gas, lapsed anyway for the duration of the Monopolies Commission investigation, is more curious than the fact. The victim's already declared intent to divide in two had taken the point out of the bid anyway. So why wait till now to withdraw? Apparently the decision was not BTR motivated, and was taken before that bid lapsed. Nor is Gulf under financial pressure to dispose of its near 11 per cent stake in IC Gas purchased around 430p a share.

Yesterday's price action, a fall of 16p to 582p, suggests that the market had put more faith in another bidder emerging or Gulf returning with a bid for Calor alone, than in the prospective valuations of the IC Gas offering. Gulf may have been thinking the same way, and logically it should now sell its stake. If it places the shares in the market rather than selling them as a block it seems a safe bet that no bid will come.

Guinness gave Heron £5.8m to buy shares

Continued from Page 1

£5m, if the takeover bid succeeded, which it did on April 18.

Mr Ronson blames Mr Ernest Saunders, who was dismissed as Guinness chairman and chief executive last week although Mr Saunders has continued to deny any knowledge of any illegalities. "These arrangements were expressly confirmed to me by Mr Saunders," Mr Ronson says. He was subsequently paid the £5m plus another £800,000 to cover his losses on holding the shares.

After the DTI investigation began, Mr Ronson says that he took legal advice and was asked by the inspectors to produce documents but, until the appointment of Sir Norman as chairman, he did not "have someone on the Guinness side with whom we could deal without embarrassment."

Elsewhere yesterday, in a related development, the share price of the Burton Group fell by 11 per cent to 253p on speculation that it might face an investigation by the Department of Trade and Industry into its controversial takeover bid for De-

benham's 18 months ago.

Harris Queensway, which dramatically switched its support to Burton in the last few hours of the bid in association with Mr Ronson's Heron International company, also saw its share price fall 20p to 187p.

After Burton won the bid, Mr Ronson insisted that he had not received any kind of inducement or promise of a future deal from Burton to switch its allegiance of shares, which accounted for about 8 per cent of Debenham's share capital.

Two other issues were investigated by the Takeover Panel at the time. One was the pledge of 8.4m shares (5 per cent of the total) by clients of Cazenove. The other was the short-selling of stock by the jobbers. In both cases, the panel concluded that nothing improper was done.

The DTI, however, appears to have no plans to investigate Burton. It is only willing to initiate an investigation if it has concrete evidence of criminal activities, as it had in the Guinness case.

Volcker warns of dangerous \$ decline

Continued from Page 1

cut in the Japanese discount rate from its current level of 3 per cent. In his comments yesterday Mr Volcker stressed his concern about the risks of a further dollar decline. There were, he said, "obviously dangers in continuing devaluation, adding: 'I think we are reasonably close to a competitive level' for the dollar. 'I do not think it is a sensible policy to drive the dollar down until you see the improvement in the trade balance.'"

He added that he and Administration officials are in agreement that there is a limit to how far the US currency should fall.

Japanese and West German officials in Washington yesterday emphasised the importance they attach to greater currency stability. The governments of both countries are worried among other things about the adverse impact on their exports and on their economic growth prospects which the sharp decline in the dollar has already had. They fear that further declines from the current level would have an even more dramatic effect.

The Fed chairman, who noted that he was largely repeating the views he expressed several months ago added: "I don't think it is a sensible policy to drive the dollar down until you see the improvement in trade."

Mr Volcker's comments came hours before Mr James Baker, the US Treasury Secretary, was scheduled to meet Mr Kiichi Miyazawa, the Japanese Finance Minister, who flew into Washington at short notice late on Tuesday.

On foreign exchange markets the dollar edged higher yesterday amid mounting speculation over the outcome of the US-Japan meeting and suggestions that there might soon be a cut in interest rates in West Germany and possibly Japan.

As dealers moved to cover short positions, the dollar finished in London at DM 1.847 against DM 1.838 on Tuesday. Against the Japanese currency it moved similarly, closing last night at ¥133.9 against ¥132.6.

Aided by the dollar's movements starting finished higher against most currencies

Second German feared kidnapped

Continued from Page 1

the case was being "examined." Mr Ost refused to say whether Bonn was committed to the extradition should the documentation prove to be in order. He said the Government would continue to behave according to established principle but he declined to say which principles he meant. The Government has placed a virtual news blackout on its handling of the crisis.

Bonn's reaction to similar political pressure in the past has been mixed. In October 1977 German troops successfully freed passengers in a hijacked Lufthansa jet in Mogadishu, Somalia. A few years later, however, Bonn returned convicted terrorists to Libya after Tripoli arrested some West Germans in retaliation.

Although the Cordes kidnapping and the disappearance of Mr Schmidt have probably come too late to have any important impact on Sunday's election, the loss of either man's life would be a severe setback for Chancellor Helmut Kohl's Government which seems likely to be returned to office.

Bonn often claims to have "special" relationships in the Middle East and the Bavarian Premier Franz Josef Strauss is particularly close to the Syrian Regime. A crisis team working out of the Chancellor's office is currently making the most of these contacts. Mr Kohl is expected to join its deliberations today.

An exchange would also be hard to swallow unless as some people

speculated here yesterday other hostages held in Lebanon including Americans could be included.

Nora Boustany adds from Beirut: Anglican church envoy Mr Terry Waite went underground for over 20 hours and visited hostages held by the Iran-linked Islamic Jihad organisation yesterday.

Mr Waite, the lay representative of the Archbishop of Canterbury, slipped out of the Druze-guarded Riviera hotel on Tuesday night and a spokesman for the mainly Druze Progressive Socialist Party told journalists the British envoy was taken to visit Western captives.

"Waite is going to be late because he has been taken to visit the hostages," said Mr Jihad Zuhetry, an information official of the PSP.

World Weather

Area	Temp	Wind	Area	Temp	Wind
Amsterdam	11	SE 10	London	10	SE 10
Birmingham	11	SE 10	Manchester	10	SE 10
Bombay	28	SE 10	Calcutta	28	SE 10
Buenos Aires	18	SE 10	Caracas	28	SE 10
Cardiff	11	SE 10	Cebu	28	SE 10
Chennai	28	SE 10	Dhaka	28	SE 10
Colombo	28	SE 10	Delhi	28	SE 10
Copenhagen	11	SE 10	Hankow	28	SE 10
Dublin	11	SE 10	Hong Kong	28	SE 10
Edinburgh	11	SE 10	Kobe	28	SE 10
Geneva	11	SE 10	Madras	28	SE 10
Hamburg	11	SE 10	Manila	28	SE 10
Heidelberg	11	SE 10	Medan	28	SE 10
Helsinki	11	SE 10	Mumbai	28	SE 10
London	10	SE 10	Nagasaki	28	SE 10
Lyons	11	SE 10	Osaka	28	SE 10
Madrid	11	SE 10	Seoul	28	SE 10
Mannheim	11	SE 10	Singapore	28	SE 10
Munich	11	SE 10	Taipei	28	SE 10
Nuremberg	11	SE 10	Tokyo	28	SE 10
Paris	11	SE 10	Yokohama	28	SE 10
Rome	11	SE 10			
Stockholm	11	SE 10			
Vienna	11	SE 10			
Zurich	11	SE 10			

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S-Sun ST-Storm T-Thunder

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CASA makes move at top

BY DAVID WHITE IN MADRID

CONSTRUCCIONES AERONAUTICAS (CASA), Spain's state-controlled aircraft company, has appointed Mr Francisco Javier Alvarez Vara, 40, chairman, with a brief to sort out what the Industry Ministry has termed "organisational problems." The company is a partner in Airbus Industrie, the European aircraft consortium.

Mr Alvarez Vara has been up to now a managing director at the INI state holding company, where his responsibilities included the aviation, defence, electronics and motor industries, and where he played an important role in negotiating the sale of the Seat car company to Volkswagen last year. An aeronautical engineer by training, he holds a doctorate in mechanical engineering from Pennsylvania. He replaces Mr Fernando de Carat. His post at INI is being filled by Mr Angel Garcia Alfaro, 37, up to now the chairman of the group's oilseed company.



Mr Francisco Javier Alvarez Vara: briefed to re-organise CASA

Oleaginosas Espanolas. The state group has also replaced the head of its shipbuilding division, appointing Mr Miguel Aguiló, a 41-year-old who made an impact by bring-

ing the Madrid water company, Canal Isabel II, into profit. The previous chairman, Mr Pedro Sanchez, is to continue in the division with responsibility for sales in eastern Europe.

GPA GROUP, the Irish aircraft leasing company based at Shannon, which has recently led a consortium aimed at purchasing Airbus A320 passenger aircraft, in an order worth potentially over £1.3bn (\$2bn) has appointed Mr Sean Donlon, 46, its executive vice president, corporate affairs. It has also appointed Dr Kenneth Holden, senior vice president, marketing development.

Mr Donlon is to join GPA on March 1, on his retirement from his position as head of the Irish Diplomatic Service. He will take on responsibility for forming and implementing corporate strategy and policy. Dr Holden's main responsibility is that of developing short and medium term strategies for the group

New head for Solel Boneh

By Judith Maltz in Tel Aviv

MR MORDECHAI GUR has been appointed chairman of the board of Solel Boneh, the Israeli civil engineering contractor.

He succeeds Mr Moshe Zabar, who resigned last month as a result of disputes with the Histadrut, the Labour Federation which controls the company, over the implementation of wage agreements.

Mr Gur has previously served as Chief of Staff of the Israeli Army and as director of the metals department of Koor Industries, the country's largest industrial conglomerate, another subsidiary of Kevrat Ha'oydim, the Histadrut holding company.

Mr Gur, a senior Labour Party figure, stepped down from his post as Health Minister in the National Unity Government in October, when Mr Yitzhak Rabin took over as Prime Minister, refusing to serve under the Likud leader.

Mr Gur takes over the top position at Solel Boneh at a time when the previously troubled company appears to be fulfilling the major objects of a wide-ranging recovery programme imposed on it by the Government last year. As a result of the sale of a subsidiary to Bank Hapoalim, its largest creditor, earlier this month, the company erased a major portion of its \$400m debt.

Bertelsmann rings a change at Doubleday

BY OUR FINANCIAL STAFF

BERTELSMANN, the West German communications company, has announced the reorganisation of its operations, and has appointed several senior officials to new positions at Doubleday and Company, which it acquired last year.

Operations of Bertelsmann's Bantam Books offshoot are to be merged with Doubleday trade publishing operations to form the Bantam, Doubleday, Dell publishing group, at Doubleday. Bertelsmann, which already owned Bantam Books, acquired Doubleday last year for \$500m. Dell has a division of Doubleday.

Mr Alberto Vitale, 53-year-old president and chief executive officer of Bantam Books, has been appointed to the additional position of president and chief executive of the newly formed Bantam, Doubleday, Dell publishing group.

Mr Olaf Paeschke, 48, executive vice president and publisher of the Bertelsmann publishing group in Munich, takes on the additional post of chairman of the new publishing group. Mr Richard Melina has resigned as president of the Doubleday publishing division, and Mr William Lindsay as president of Dell.

Three other Doubleday groups—book clubs, manufacturing, and bookstores—are to be decentralised, as part of the restructuring.

Mr Peter von Puttkamer has been appointed president and chief executive of the Book Club group, in succession to Mr Joseph Grabowski, who has resigned. Mr von Puttkamer was president of Bertelsmann's Portuguese Book Club. Mr Walter Gerstgraser, 52, president of the Bertelsmann Book Clubs Worldwide, was named to the additional position of chairman of the Book Club Group, a new position.

Mr Rainer Hampp, 44, executive vice-president of Bertelsmann's international printing operations, has been appointed to the additional position of chairman and chief executive of the manufacturing group. Mr Gary Delvecchio, who was president of Doubleday Bookshops, becomes president of the Doubleday Bookstores group.

At the new publishing group, Linda Grey, 40, has taken over as president and publisher of the Bantam publishing division. She had been publisher and editor-in-chief.

Nancy Evans, 36, has been appointed president and publisher of the Doubleday Publishing division, having previously been editor in chief of the Book-of-the-Month club. Carole Baron, 46, has been appointed president and publisher of the Dell publishing division.

Hewlett-Packard co-founder steps aside

HEWLETT-PACKARD Company, the California-based electronics concern, has announced that Mr William R. Hewlett, 73, its co-founder, is to retire as vice chairman on February 24, but to continue to serve as director emeritus. The company was founded in 1939

by Mr Hewlett and Mr David Packard.

The company has also said that Mr Shozo Yokogawa, president of Yokogawa Electric Corporation, is to retire from the board on February 24. Hewlett-Packard has, in addition, nominated as directors Mr Donald E. Petersen, chair-

man and chief executive of Ford Motor Company; Mr Walter B. Hewlett, the son of Mr William R. Hewlett and an independent researcher; and Mr David Woodley Packard, chairman and president of Dycus Corporation and the son of Mr David Packard. Hewlett-Packard's chairman and co-founder.

Accountancy Appointments

New Financial Services Group

Group Controller - Finance

London

£negotiable

Our Client is the wholly owned personal financial and business services subsidiary of a major U.K. bank. The Company was established in late 1986 to acquire the Bank's existing financial services businesses and to develop, by acquisition and growth, a broader range of services and products for Corporate and Private Clients, including insurance, stockbroking, financial planning, mortgage, property and investment services.

An outstanding opportunity has now arisen for an ambitious qualified Chartered Accountant to become the Company's Financial Controller. The Company is looking for a man/woman, probably aged around 30, with a "live-wire" element in their make-up who will enjoy an entrepreneurial challenge.

In addition to monitoring the performance of all parts of the Company (some of which is already in place), he/she will be involved in research for possible mergers and acquisitions opportunities, project financing and acting as consultant to any part of the group when

needed. Good technical knowledge of accountancy and taxation is essential and Consultancy experience would be useful.

Technical experience of the City's financial sectors from within one of the major accountancy practices would be relevant to this position. The other main requirements are the ability to relate to different types of business together with great common sense, and the diplomacy to deal with staff at all levels. Career prospects are outstanding, and a highly attractive salary package will be negotiated.

Please reply in the first instance quoting ref 790 to Keith Fisher, Partner, Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone (01) 248 0355.

Overton Shirley & Barry

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

Director of Finance

to £35,000

and car

London

This expanding partnership offers an extensive range of professional and advisory services to business and the public sector. In the past five years growth has been dynamic, and continuing profitable expansion is ensured by technical quality and innovation. The firm is a market leader, operates internationally, and has a considerable presence in London.

The Director of Finance will be responsible for all the accounting and financial functions of the London office. With a staff of 20, you will provide accurate and meaningful information to the five main operating divisions. A prime task will be to maintain proper financial controls and procedures to meet the firm's current information needs.



Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

The ideal candidate will be a qualified accountant with several years commercial experience, preferably in a service industry using time management systems. Probably a graduate with strong technical skills, the successful candidate must also be firm, tactful and understanding.

Other qualities essential for success are strong communication skills, and the ability to deal effectively at all levels and under pressure. Age indicator: 30-40.

Please reply in confidence, giving concise career, personal and salary details to: Michael Fahy, Ref: ER 910/FT, Arthur Young Corporate Resourcing, Citicade House, 5-11 Fetter Lane, London EC4A 3DH.

ALPS

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LTD
35 New Broad Street, London EC2M 1NH
Tel: 01-588 3576 Telex 887374

A high-profile appointment in a stimulating, professional organisation

FINANCIAL ACCOUNTING MANAGER

LONDON EC2

TO £33,000 + CAR

+ GENEROUS BANKING BENEFITS

INTERNATIONAL MERCHANT BANK

This senior appointment, heading a team producing the Bank's financial and management information reports, will be attractive to Chartered Accountants in the age range 30-36 with not less than 2 years' relevant experience in an international/merchant bank, using micro-computerised systems. The successful candidate will be responsible for preparing the Annual Operating Plan, the statutory financial statements, liaising with the auditors and any other financial analyses. Additional dimensions include the management of ten staff and the provision of financial/accounting advice to senior executives. Excellent communication and analytical skills, together with the ability to meet tight deadlines are essential qualities for this key post. Initial salary negotiable to £33,000 + car, generous banking benefits including non-contributory pension, mortgage subsidy, free medical and life assurance. Applications in strict confidence, under reference FAM130/FT, to the Managing Director.

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LTD, 35 NEW BROAD STREET, LONDON EC2M 1NH.
TELEPHONE: 01-588 3588 OR 01-588 3576. TELEX: 887374. FAX: 01-256 8801.

UK FINANCE MANAGER

Wiltshire Based

This key appointment is designed to strengthen Intel's European Finance team: the short term objective is to bring a high level of technical expertise and commercial judgement to the UK Finance and Business Operations.

Initially reporting to the European Operations Controller, this position, apart from coordinating the UK accounting operation will actively participate in the achievement of a number of pan European objectives in support of Intel's major business operations.

In the medium term, career prospects are excellent for candidates with the right blend of accounting excellence and business sense: significant personal growth objectives are achievable.

ACA together with a university degree or MBA are the qualification indicators. The salary and benefits package, including relocation assistance is designed to attract the best calibre candidates. Send your up to date CV to: Ray Withey Intel Corporation UK Ltd Pipers Way Swindon Wiltshire SN3 1RL

intel

The most intelligent move you'll ever make.

ACCOUNTING IN THE CITY

MANAGEMENT ACCOUNTANT

£30,000 package

A leading international bank, a pioneer in post deregulation activity, has an outstanding opportunity for a qualified accountant, aged 28-31, with appropriate financial sector experience. You will become involved in performance reporting at executive level. Ref PW0348

CHIEF ACCOUNTANT

£25,000 + car + mortgage

The international subsidiary of a diversified financial services organisation seeks a qualified accountant (25-30) with a similar background to assume overall responsibility for day-to-day management of their substantial accounts department. Ref NP0327

SYSTEMS ACCOUNTANT

to £25,000 + home

A challenging opportunity to create the accounting systems for the recently developed DP department of a major American bank. You will be an ACMA with a proven record of systems enhancement. Ref SW0360

FINANCIAL ACCOUNTANT

to £22,000

Reporting to the finance director your involvement in this futures broker will include systems development, acquisitions and exposure to the fast moving financial futures market. You should be an ACA, (24-27) from a top 20 firm. Ref RS0352

Please contact Sarah Wainman Telephone: 01-256 6041 (out of hours 01-981 8983)



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Emma Cox
01-236 3769

FINANCIAL CONTROLLER

HOSPITALIER ORDER OF ST JOHN OF GOD
DARLINGTON c.£10,000+

The financial and administration activities of the United Kingdom Order are currently being centralised through the Financial Administration in Darlington.
There is now a need for a financial controller to join the management team to control and develop all the accounting and computer operations. The successful candidate aged 28-40 will be an accountant with at least 5 years experience in this field.
Write in complete confidence submitting a detailed Curriculum Vitae to:
J. S. Askey, Partner,
Pannell Kerr Forster,
Herbertson House, 7 & 8 Victoria Road,
DARLINGTON DL1 1SN Co. Durham.



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London House, 271-273 King St, London W6 9LZ.

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Michael Polley, FCA, MBA, Hall-Mark Appointments Register, FREEPOST, London W6 9BL (no stamp required). Telephone: 01-741 8011/01-748 3444 (24 hrs). Personal 013903673.

Employers: Our consultant, J. Bennett will be happy to discuss our services. Telephone him on 01-741 8011.

SURNAME (PREPARE MISS)	
FORENAMES	
ADDRESS	
POSTCODE	F1/2/1

Accountancy Appointments

Finance Director (Designate)

Middlesex

c.£25,000 + car

The success of this profitable design and printing company, which specialises in the financial services sector, is built on its reputation for product quality and customer service.

An energetic Finance Director designate is sought to make a major contribution to corporate strategy at this exciting stage of the company's development. Working closely with the Managing Directors, key responsibilities will include MIS development and implementation, cost and budgetary control and statutory reporting.

Candidates should be qualified accountants aged 30-40 with considerable commercial experience and strong management skills. Personal qualities must include initiative,

a determined but diplomatic approach and the enthusiasm and commitment to effect change and promote further growth.

Please send full personal and career details in confidence to Ann Bishop, quoting reference 1700/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Financial Director Designate

West End

to £35,000 + car

Our client, a highly respected personal financial planning company is seeking to recruit a Financial Director Designate. The Company have ambitious plans to expand their product range and build upon the enviable reputation they have already established.

The ideal candidate will be a Chartered Accountant aged 32-40, with a strong background in investment management. They will be expected to make a major contribution to the overall decision making process from an early stage, thus recent experience in a senior management position in this sector, is essential.

The role will initially have a strong emphasis on developing systems to provide both financial and marketing information. Responsibilities also include financial and

management accounting, planning, cash management and evaluation of potential acquisitions.

The individual must be a proven achiever with strong interpersonal skills. Successful performance will be rewarded with an above average remuneration package including a fully expensed car and excellent pension scheme.

Interested candidates who meet the demanding requirements should write, enclosing a comprehensive curriculum vitae and daytime telephone number, quoting ref: 378 to Philip Rice MA, ACMA, Executive Division, at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Investigative Financial Management

South Manchester c£25k + Executive car + Benefits
An exciting and progressive role for an Accountant with flair

Our client, a substantial plc with a turnover in excess of £100m, wishes to recruit a senior executive who will take responsibility for providing top level financial management advice to the Group. Reporting to the Group Finance Director the successful candidate will be concerned with a wide range of financial matters including:

- Undertaking special investigative projects for the Board.
 - Reviewing and appraising existing operations and procedures throughout the Group to maximise profitability.
 - Investigating, reporting and making recommendations on targeted acquisitions.
- Candidates will be graduate Chartered Accountants aged 28-35 who can demonstrate considerable achievement in the following areas:
- Investigations work
 - Management reporting
 - Computer systems.

Additionally, experience in Manufacturing Businesses, of Systems Design and Implementation, or Management Consultancy would be useful.

Whilst experience is vital, outstanding personal qualities are also essential including:

- Excellent oral and written communication skills
- An analytical and interpretive flair with figures
- Ambition, drive and the ability to motivate and influence others
- Single mindedness allied to objectivity
- Determination to succeed

Applicants should write with full personal and career details quoting reference PS/105 to

Paul Bailey, Spicer and Pegler, Personnel Services, Derby House, 12 Booth Street, Manchester M60 2ED.



**Spicer and Pegler
Personnel Services**

GENERAL APPOINTMENTS
APPEAR
EVERY WEDNESDAY

COMPUTER LITERATE FINANCIAL CONTROLLER (DIRECTOR DESIGNATE)

West Yorkshire

£20,000 to £25,000 neg.
+ Prestige car etc.

Our client is an established and successful retail, distribution and manufacturing company operating one hundred non-food retail outlets within the UK and looking ahead to a possible USM listing.

A qualified (ACA, ACMA, ACCA) enthusiastic and ambitious accountant of above average technical ability is now required to be responsible initially for the on-going D.P. requirements of the business utilising an IBM System 36.

It is anticipated that the job will develop in terms of the successful candidate becoming commercially involved in other areas of finance, systems development, administration and marketing.

Candidates with appropriate experience and the enthusiasm and energy to join a committed management team should apply in the first instance to Brian R.C. Daniels, (Managing Director), Daniels Bates Partnership Ltd., Leeds Office, Tel: (0532) 461671, quoting ref: 87/2294FT.

**Daniels
Bates
Partnership**
PROFESSIONAL RECRUITMENT

Daniels Bates Partnership Ltd., Josephine Wall,
Haweside, Park Lane, Leeds LS2 1AB.
Tel: (0532) 461671 (11 lines 24 hours)
Also at: Sheffield, Tel: (0742) 750915
Derby, Tel: (0332) 455622

Financial Controller Distribution

c£25,000 + car

Our client is a major UK publicly quoted group with substantial interests in the retail sector. The distribution division is assuming an increasingly important role in the company's operations and is currently undertaking a major investment and expansion programme. Based West of London, the Controller will be responsible for ensuring tight financial control of the division through the continuing development of computerised systems, the provision of detailed management information, review of business plans and control of capital expenditure. Working closely with the Distribution Director, he or she

will play an important role in formulating the next phase of the company's distribution strategy and managing the division through this period of intensive change. Aged 28-35, applicants should be qualified accountants with proven commercial experience ideally gained in an I.M.C. environment. Distribution experience would clearly be beneficial.

Please write, enclosing a career salary history and daytime telephone number, to David Hogg FCA quoting reference H540/KF.

**Lloyd
Management**

125 High Holborn London WC1V 6QA Selection Consultants 01-475 3499

FINANCIAL MANAGEMENT OPPORTUNITIES

in MAJOR DEFENCE MANUFACTURING

V.S.E.L. is a world renowned designer and manufacturer of marine defence vessels and artillery systems, supplying the M.O.D. and various armed forces throughout the world. Recently privatised, and located close to the superb Lake District National Park, the Company is able to offer an exciting and secure future to its committed (largely shareholding) workforce based on a strong order book and a distinguished record of growth, profitability and success.

A fundamental contributor to this success is an effective and efficient finance function and to this end we are seeking additional qualified accountants to take up career opportunities in the following positions:

ACCOUNTING DEVELOPMENT MANAGER

The requirement is for a systems orientated accountant to take responsibility for new systems development covering accounting systems and procedures, management information and reporting systems and financial administration. Applicants must possess a good knowledge of data processing systems and relevant software packages.

FINANCIAL PLANNING MANAGER

To co-ordinate the financial aspects of the Company's corporate plan and for the preparation of annual budgets and overhead costs. A high expertise in budgetary control and financial planning is a major requirement.

A career opportunity is also available for a young Chartered Accountant seeking a first move into blue chip industry, to understand and assist our Senior Financial Manager in corporate financial affairs.

For the two senior positions, applicants aged up to 40 years, should be of graduate calibre and hold a recognised accountancy qualification. Previous work experience should have been gained within a major manufacturing organisation, ideally in the defence industry.

Attractive salaries will be offered, commensurate with experience, together with a range of benefits including a comprehensive relocation package. Interested applicants should write giving full career details to David Stewart, Personnel Manager, V.S.E.L., Barrow-in-Furness, Cumbria, or alternatively, telephone 0229 23366 extension 5380 for an application form.

VSEL
A member of VSEL Companies Ltd.



Group financial controller Near Chelmsford, c£24,000 + Bonus + Car



This ambitious group's main activity is the manufacture, sale and hire of factory produced buildings. They are also significant plastic moulders and group turnover is around £20 million.

You will report to the Chairman and Group Managing Director with prime responsibility for monitoring performance, consolidating company results and ensuring good financial discipline throughout the group. There will be active involvement in investigating potential acquisitions.

Aged up to 40 you will be a qualified accountant whose experience includes financial control in manufacturing companies. You will be expected to be capable of making a wide commercial contribution to their growth in this highly visible role. Resumes, which will be acknowledged and forwarded to our client unless a covering letter gives contrary instructions, to David Owens, Ref. D220.

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Selection**

Coopers & Lybrand
Executive Selection
Limited
22a The Ropewalk
Nottingham NG1 5DT



The International Airline of the United Arab Emirates

AREA ACCOUNTANT

The successful candidate will head the finance function in the UK. The duties associated with the position will include control of the Company's revenue and expenditure, as well as liaising with BSP banks and local tax authorities in the UK as required.

Candidates should have a number of years' relevant accounting experience in the air transport industry, have the necessary personal attributes to work on his/her initiative, supervise staff and contribute to the Company's overall development in the region.

Ideally the person appointed to the position will be a member of one of the recognised accounting bodies.

All applications with curriculum vitae and a recent photograph to: Personnel Manager (REC/UK/ACS1), Emirates, PO Box 686, Dubai, United Arab Emirates.

Closing date for applications: 31st January 1987.



ACCOUNTANCY
APPOINTMENTS
111 Piccadilly
Manchester M1 2DB

EUROPEAN FINANCIAL CONTROLLER

c.£25K + Car

Major manufacturing company seek a qualified accountant to assist in the development, consolidation and improvement of management controls and accounting systems throughout Europe and U.K. Both audit and cost experience are essential.

GROUP ACCOUNTANT/ ASSISTANT FINANCIAL DIRECTOR

c.£18-20,000

A large plc currently has 2 vacancies for qualified accountants. Experience of taxation, consolidated accounts and company law is essential. An excellent remuneration package is available for suitable candidates.

For these and many more vacancies please ring Jonathan Strehan on 081-228 1913 or write enclosing details.

→ HESTAIR MANAGEMENT SERVICES LIMITED ←

RECRUITMENT CONSULTANTS

£ NEG-BONUSES-PROFIT SHARE

WC2

RH Associates, the accountancy division of Recruitment Holdings Ltd., has opportunities for ambitious consultants aged 25-35 with experience in the selection and placement of qualified and part qualified accountants. High basic salary and significant benefits—pension, bonus, BUPA, profit share and company car scheme.

Contact Tony Roberts on 01-578 8888 or write to
18 Essex Street, London WC2E 7DU

Accountancy Appointments

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£43 per single column centimetre
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For further information call:

Daniel Berry
01-248 4782

Emma Cox
01-236 3769

Jane Liversidge
01-248 5205

P&O Manager Corporate Finance

Central London

Salary negotiable

P&O is one of the most exciting of Britain's major companies with extensive interests across a range of business sectors. There is now a vacancy in the corporate finance department for an experienced executive. This is an opportunity to join the management team in a key position at the centre of a very active company and will offer a particularly challenging and stimulating role for the successful candidate.

Based at the Head Office the Manager, Corporate Finance reports direct to the Group Finance Director. This specialist role principally covers the evaluation and negotiation of acquisitions and investments. We are looking for a high level of commercial acumen, a thorough, systematic and logical approach to business and the ability to communicate at senior level, particularly across the negotiating table.

Applicants should be graduates with an accounting or, possibly, legal qualification or a business degree; probably in their early 30's with relevant experience dealing with both public and private companies and able to immediately play a significant role in the work of the department.

The salary will be negotiable around £30,000 to £35,000, but will be dependent upon the ability and experience of the successful applicant; the total remuneration includes bonus arrangements, a car and other attractive benefits.

Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive C.V., daytime telephone number and current salary at: 39-41 Parker Street, London WC2B 5LH, quoting ref. 377.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC



Financial Planning Manager

To £24,000 + Car
Northern Home Counties

This is a high technology consumer product company, part of a major multinational, with a UK turnover well in excess of £100 million, strong profits and excellent future prospects. This success is based on sustained support for product research and development, investment in advanced production facilities, strong marketing and effective financial management.

The Financial Planning Manager is primarily concerned with sales, marketing, product development and basic research and has a wide role which extends to preparation of functional financial plans, control budgets and quarterly forecasts; monitoring and reporting financial results through to divisional profit and loss level and the balance sheet of the company; analysis and monitoring of sales, production costs, operating variances, prices, profits and trends including recommending appropriate action; and assisting line management with the financial management of the company. The position reports to the Financial Controller and there is a small department to manage.

Applicants should be graduate accountants (preferably ACMA) with a minimum of 5 years post qualification experience at a supervisory level in a major organisation operating computer based financial systems. The ability to relate to the whole business and to provide an effective financial management service is important. Prospects will extend to the European parent where British financial expertise is highly regarded. Age guideline 28-32.

Please apply in confidence quoting ref. L277 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

FINANCIAL RECRUITMENT

£ HIGHLY NEGOTIABLE

Leading London-based recruitment consultancy in the financial services sector wishes to appoint an experienced consultant at Board level.

Duties will combine management and the generation of fees.

Only high achievers with a commitment to excellence need apply. An accountancy qualification would be an advantage.

We are a small and highly reputed agency with exciting plans for future expansion, offering an unique career opportunity to the successful applicant.

Write in confidence to Box A0383, Financial Times, 10 Cannon Street, London EC4P 4BY

"Nissan's decision to establish a manufacturing base in the North East is one of the most significant developments for the future of the British car industry"

Senior Controller Taxation

c.£18,500 and lease car

Reporting to the Finance Manager you will advise company management on the tax implications of business transactions and meet compliance needs together with a hands-on role in supervising a small team of Financial Analysts, engaged in the control and monitoring of capital expenditure programmes.

You will have held a responsible position within the accountancy profession or industry and possess sound knowledge and ability to deal with all aspects of taxes as they affect a manufacturing company trading in international markets.

Aged late 20's to early 30's, you should have a first-class academic background

and be ready to tackle the challenge provided by the rapid growth and development of the new plant at Sunderland.

An attractive salary will be offered together with an excellent package of benefits, including lease car scheme and assistance with relocation.

For an application form, please telephone or write to the Personnel Manager, Nissan Motor Manufacturing (UK) Limited, Washington Road, Sunderland, Tyne and Wear SR5 3NS. Telephone (091) 415 2504. Please quote reference no 1800C before 31st January 1987.

CHARTERED ACCOUNTANT

The Numerical Algorithms Group Ltd. (NAG) develops quality numerical and statistical software for distribution throughout the world.

We are seeking a qualified Chartered Accountant to join our expanding Central Office in Oxford.

The person employed must be able to demonstrate high standards of accuracy and efficiency in this varied and industrious position. The appointee will report directly to senior management with administrative responsibility for the Finance Group ensuring smooth and efficient running at all times. Enthusiasm and adaptability are considered as essential as professional skills.

The accounts are produced using C.S.D. Fincon software on DES VAX/VMS equipment; experience of a computerised accounts system would be an advantage.

The position is a permanent, pensionable (U.S.S.) appointment. The salary will be in the range of £18,545 to £17,450 for a minimum 37.5 hours per week with generous holiday entitlement.

Closing date for applications: 6 February, 1987.

For further details on the above post, please contact:

The Administrator
NUMERICAL ALGORITHMS GROUP LTD
Mayfield House
254 Banbury Road
OXFORD OX2 7DE
Tel: Oxford (0865) 511245



Financial Controller

Mayfair Salary c£25k + car + benefits

Our Clients, a noted Design Consultancy have identified the need to strengthen their financial team by the appointment of a Financial Controller.

Sustained growth in recent years has resulted in the development of two major regional offices in addition to the Mayfair Practice. To support this growing business they are establishing a new management team and developing autonomous profit centres.

Reporting to the Commercial Director, your initial priorities will be the implementation of tight but flexible financial management and systems development, and in due course advice and participate in investigations and acquisitions. Achievement and initiative together with a positive approach will be essential qualities in this progressive and demanding organisation.

Candidates, likely to be around 30 years of age, will ideally be graduate Chartered Accountants who can demonstrate a progressive track record in the investigations department of a leading Accountancy Practice and more recently in a dynamic commercial environment.

Interested applicants should send a detailed CV, including current salary to Don Day FCA: quoting reference LMS50/03 at Spicer and Pegler Associates, Executive Selection, 65 Crutched Friars, London EC3N 2NP.



Spicer and Pegler Associates
Management Services

Newly Qualified ACA

LONDON EC3

Package to £18,000

Chandos Insurance, a subsidiary of Bass PLC, is a successful and expanding Insurance Company in the London Market. Due to recent promotion the Company has a vacancy for a self-motivated and commercially-minded accountant.

Responsibilities will include the further development and implementation of management controls over the underwriting system, assisting the Chief Accountant in preparation of reports for presentation to the Board of Directors and monitoring and developing the Financial Accounting System. The ideal candidate will be a graduate chartered accountant. A good working knowledge of computerised accounting systems is essential and some insurance audit experience would be preferable.

This is an excellent opportunity for a recently-qualified accountant to make a positive contribution to the future of this successful Company.

Applicants should write in confidence, enclosing a c.v., to:

Paul Trueman
Chief Accountant
Chandos Insurance Company Limited
14 Fenchurch Avenue
LONDON EC3M 6BS
No Agencies



FINANCIAL MANAGER

Experienced Accountant for established European subsidiary of major US Architectural, Engineering, Program Management and Interiors firm. Responsible for preparation of monthly financial and annual statutory accounts, liaison with auditors, banks and other professional advisors, maintenance of statutory records.

Duties will include management of sales, bought and nominal ledgers, liquid assets and liabilities, tax matters and client billing procedures.

Candidates should be accountants who have relevant experience in industry and seek the challenge of a management role in an expanding company. Knowledge of computer systems required (IBM PC—Pegasus and Symphony preferred).

Reporting to Operations Manager.
Salary £17,500.

HEERY

Please reply in writing to:
LORRAINE KING
INTERNATIONAL
LIMITED
48-49 RUSSELL SQUARE
LONDON WC1B 4JP

CORPORATE TREASURY; to £35K + car

When an irresistible force meets an immovable object ...



... reassess the challenge of management consultancy.

You are probably a principal manager in the Treasury Department of a major multi-national organisation ... and ambitious.

Being a realist, you have deduced that further short-term career progress is blocked by an immovable object of one form or another. You need to grapple with a new challenge.

So what are your immediate options? Submit to more of the same in a similar company? Or take an objective look at the constantly changing challenge of Treasury Consultancy?

Our Client is one of the best-known and respected international consultancy organisations. More importantly they are generally considered to hold the outstanding reputation for technical excellence and performance in the Treasury arena today.

The key appeal of the job itself is exposure to current technical problems over a wide, prestigious client-base. You will use sophisticated and innovative methods in a truly stimulating environment — one with

infectious team spirit, informality and a caring approach to developing people and quality of work.

You will be in your late 20's to 30's with a good degree balanced by an accounting qualification or an MBA — the basic requirements. If you can also show us an impressive record in industrial Treasury Management (cash, risk and liability management are essential — knowledge of investment policy and taxation desirable), we would like to meet you.

Taking hold of this special opportunity will offer you unlimited scope for personal development and a genuine route to partnership in 3-4 years. Please write initially (in total confidence) to:

Paul Lichten, Director,
Thompson Associates Limited,
Compton House, 20a Selsdon Road,
South Croydon, Surrey CR2 6PA
quoting reference 1136.
Tel: 01-686 6600.

T.A.L.
THOMPSON ASSOCIATES LTD
London, Amsterdam, Düsseldorf, Geneva

FINANCE MANAGER

SOUTH EAST

TO £24,000 + CAR

As a result of development and expansion, our client, the International Operation of a major US corporation involved in computer equipment, is now seeking to fill a new position.

A division is being formed to handle the logistics side of the company including the setting up of manufacturing operations. The need is for a qualified accountant with experience of manufacturing, American accounting principles and exposure to international business. In addition to technical expertise, the successful candidate will bring sound business acumen to the management team. This is an opportunity to take part in the formulation of a new operation within the overall corporate body.

Applications in confidence to Mike Smith, Intec Recruitment
41 High Street, Frintley, Surrey GU16 5HJ
Tel: Camberley (0276) 46205

INTEC

Accountancy Appointments

Divisional Accounting Manager

c £25,000 + Car
Central London

This is a £200m Division of a major UK engineering multinational. The Division comprises approximately 20 self accounting companies in the UK, Europe and America and is actively managed, including acquisitions.

The Divisional Accounting Manager will be a member of a small closely knit Divisional management team and will be responsible for consolidation and review of monthly management information, short term forecasts, the annual budgets and the business plans; the production of key indicators and trend analysis; and divisional expense control. There is a requirement to continue the development of computerised systems to include the latest information handling technology. An assistant is responsible for some of the routine.

Applicants should be qualified accountants, aged 28-32, with experience of consolidations, systems work and modern PC applications. The ability to self start and establish a positive working relationship with the units, Divisional Management and Group H/Q is important. Promotion prospects extend to the whole Group.

Please apply in confidence quoting ref. L 275 to:

Brian H Mason,
Mason & Nurse Associates,
1 Lancaster Place,
Strand,
London WC2E 7EB.
Tel: 01-240 7805

**Mason
& Nurse**
Selection & Search

CHIEF ACCOUNTANT - PEP ADMINISTRATION

£20,000 + Car + Bens.

We are acting on behalf of a newly-formed subsidiary of a large and successful Unit Trust group which will handle their Personal Equity Plan clients. They are seeking a young, recently qualified accountant with the technical and managerial skills to take effective control of the accounting function.

The position will involve supervision of a small team in addition to responsibility for all aspects of financial and management reporting, budgeting and tax.

Ideally, candidates will be aged between 25 and 30 and will have gained experience in Unit Trust, Investment management or private clients' administration.

For details of these and other current opportunities, contact Philippa Dilly or Tim Clarke ACA.

FINANCE MANAGER

WEST END

c.£20,000 + car

A recently qualified accountant, aged in his/her late 20s is sought by this International Software House. The Finance Manager is to be responsible for the financial function of one of the group's subsidiaries including financial control; planning and forecasting; financial policy and to provide an advisory service to board level. The successful candidate should have at least 2 years' commercial experience and experience of sophisticated computerised accounting systems. The ability to communicate well at all levels is essential.

For further details of this position please contact David Hailey or Robert Morgan.

BADENOCH & CLARK

THE FINANCIAL RECRUITMENT SPECIALISTS
18-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4A.
TELEPHONE: 01-583 0073

Secretary CIMA The Chartered Institute of Management Accountants

To succeed TB Degenhardt OBE, who is retiring, as head of the staff of the Institute, which employs 120 people, with a budget of £5 million, and with 26,000 professional members.

Responsibility

is to the Council for implementing policy and for cost effective management of the organisation in providing services to the membership.

Leadership Qualities,

an ability to represent the profession to Government, to public and private sector industry, and some appreciation of management accounting are all required.

Age

under 55. Salary negotiable about £40,000 with car.

Please write in complete confidence to:

St. James's Corporate Consulting
Dept. 31, St. James's House,
4/7 Red Lion Court,
Fleet Street, London EC4A 3EB

Financial Services Consultancy

£23-£40,000+ car

In order to meet the growing demands and opportunities in City markets we are seeking experienced professionals who wish to use their skills in the challenging and dynamic environment of financial services consultancy.

The goal of our Financial Services Division is to help clients improve their performance and profitability through the provision of high-quality advice and assistance. Clients include major banks, insurance companies, building societies, securities houses, investment management companies and pension funds. The consulting services we offer include business planning, marketing and product development, organisation studies, performance and resource management, and the design of financial information systems. We also have extensive experience in the application of information technology to the financial sector.

In order to strengthen our services we require high calibre individuals with strong business and technical skills and the will to succeed in a rapidly changing environment. Aged 25 to 40, with a degree, and a further business qualification in most instances, you can demonstrate an impressive career path in major financial institutions. You have an outgoing and ambitious personality, the communication skills to deal with all levels of management, and a proven ability to produce high quality results to strict deadlines.

We offer a highly professional environment with the opportunity to work with colleagues from a variety of disciplines. Career prospects are excellent, formal training is provided, and promotion is rapid and based strictly on merit. If you are interested in these opportunities and want to exploit your skills on a wider front, please send a full career resume, plus a daytime telephone number, quoting reference F01/38 to Murray MacFarlane at Coopers & Lybrand, Plumtree Court, London EC4A 4HT.

**Coopers
& Lybrand**

SCHLEGEL ENGINEERING FINANCIAL DIRECTOR

Rapid Growth Market Leader
Competitive Package + Car

Schlegel Engineering is a market leader with a product development and sales orientation. As a division of a U.S. multi-location Corporation, resources and funds are available to support growth.

The company specialises in perimeter sealing over a wide range of markets and comprises several divisions involving continuous and batch manufacturing operations.

In addition to responsibility for financial accounting, a key aspect of the role involves working in support of the Managing Director in planning and monitoring of the company's marketing strategy, both nationally and in Europe.

This will require the further development of computer based management accounting systems with particular emphasis on profitability and productivity control.

Candidates must be qualified accountants over 30 years of age with several years' management experience.

They should particularly enjoy the pressures placed on the financial function by rapidly developing market situations.

If you want to join a young team, then write to the Managing Director. Applications will be treated in the strictest confidence.



Schlegel Engineering
Henlow Industrial Estate
Henlow Camp, Beds SG16 6DS

*Registered trademark of Schlegel Corporation

Financial Adviser Property

City c.£27,500 + excellent benefits

Leading institutional investor with an outstanding commercial property portfolio (£2 billion plus) having reached a particularly interesting stage in its development has identified the need for a suitably qualified accountant aged c. 30 years.

As a member of the multi-discipline Management Team you will report to the Finance Director. Your initial brief will include responsibility for the planning of corporate structures in support of development initiatives. Thus, it is essential that you can formulate, present and justify the fiscal case (including taxation implications) for a wide range of property activities. Knowledge of U.S. accounting practice would be advantageous.

The position demands an outstanding individual who can combine technical competence with imagination, has well developed commercial instincts and above all a determination to ensure the achievement of agreed business objectives.

Career opportunities are exceptional in this diversifying group. The excellent benefits include a mortgage and non-contributory pension scheme.

Write with full CV, including contact telephone numbers, to Paul Gaskin, quoting ref: FT/4887.

IAS

LONSDALE ADVERTISING SERVICES LTD
Hesketh House, Portman Square, London W1H 0JH

Financial Analyst

c. £18k p.a.

London

Our client is a well known and highly reputable British group engaged in the electronics industry.

This position is in a small key team at Corporate level concerned with the study and implementation of potential or actual Group wide acquisitions, disposals, investments and joint ventures. The Financial Analyst will investigate and evaluate the financial implications of these activities.

Eligible candidates will be qualified accountants, preferably graduates, aged 26-30 with good accounting knowledge and some financial and commercial analysis experience. Excellent prospects exist for advancement within the group in the short/medium term.

Applications with full CV in strict confidence to: Bernard L Taylor MBIM or telephone for a personal history form. Please quote ref: 6906.

**MERVYN
HUGHES**

Mervyn Hughes International Ltd,
Management Recruitment Consultants,
37 Golden Square, London W1R 4AN. Tel: 01-454 4091

SECURITIES SECTOR

City

Our client is a consortium of stockbrokers now seeking to strengthen its financial management team with two appointments, both reporting directly to the Finance Director.

FINANCE CONTROLLER

up to £30,000

The Finance Controller must be a qualified Chartered Accountant with a strong technical background and broad knowledge to include tax, treasury, computer systems and Stock Exchange regulations. Some post qualification

experience in the financial services sector is necessary and personal qualities such as tact, enthusiasm and good communication skills are particularly important. Reference 3654/1.

COMPLIANCE OFFICER

up to £25,000

A Compliance Officer with knowledge of security dealing and Stock Exchange rules is required. A main function of the job will be to improve efficiency through further development of internal controls

and internal audit. This position is a good "stepping stone" for a young Chartered Accountant or Solicitor. Reference 3654/2.

These positions are challenging opportunities for experience in a start-up situation with good growth prospects. Both packages include attractive benefits.

Please write in confidence, enclosing full career details and quoting the appropriate reference number, to Catherine Rowan, Executive Selection Division.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

District Treasurer

SCALE 1

Salary: £22,357 progressing to £26,104 per annum

The Chester Health Authority has a current revenue allocation of £45.5m and manages the Health Services within the boundary of Chester and Ellesmere Port Local Authority Districts, serving a resident population of 178,000 and a hospital catchment population of over 200,000.

The Authority also manages the Cheshire Ambulance Service, and has been selected as a pilot district for Asset Accounting.

Following the implementation of the Griffiths Report, the Authority's management arrangements emphasise the importance of a positive and dynamic involvement of the Treasurer in professional areas of work as well as his/her participation in general management as a member of the District Management Board. The present post-holder is leaving on promotion.

Informal enquiries from professionally qualified accountants to Mr A Crockett, District General Manager, telephone: 0944 516241. Further details from: Alison Hunt, District Personnel Officer, PO Box 63, Lightfoot Street, Chester CH2 2EX, telephone: 0944 516241, ext 208. Closing date: 28th February 1987. Interviews: 18/12 March 1987.

CHESTER
health authority

Appointments Advertising

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£52 per single column centimetre

For further information call:

Daniel Berry 01-248 4782

Emma Cox 01-236 3769

Jane Liversidge 01-248 5205

Accountancy Appointments

FINANCIAL CONTROLLER

ACA's 27-32

To £25,000 + car
West London

An opportunity has arisen to join a young management team in a dynamic and expanding company. Our client is a designer, manufacturer and retailer of a unique range of ladies' fashions, seeking to recruit a Financial Controller. The company is well established with a turnover in the region of £3M and high profitability.

The successful candidate will be responsible for running a small accounts department producing financial and management information. Keynotes of the role include involvement in a continuing computerisation programme and participation in the formation of business strategy.

Candidates (male or female) should be ACA, with two to four years post qualified experience. Experience of small companies either in public practice or in industry would be an advantage whilst a knowledge of micro computers is essential.

If you wish to be considered, please write with your C.V. to Eric Sutton or Stephen Hackett at Douglas Llambras Associates at our London address quoting reference No. 7381.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBRAS
LONDON • LIVERPOOL • MANCHESTER • ABERDEEN • EDINBURGH • GLASGOW • DUBLIN
DOUGLAS LLAMBRAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE 01-836 9501

FINANCE AND ADMINISTRATION MANAGER

To £27,000 + Car + Relocation

City

Our clients are a division of one of the World's best known companies engaged in the provision of information services. The division has been established within the last 3 years and has proved immensely successful in the design and implementation of computerised information systems for City Institutions. The rate of growth is phenomenal. The division is already achieving £25 million turnover and is expected to double in size during the coming year.

Reporting to the UK Planning and Administration Manager the Finance and Administration Manager will work closely with the Divisional Manager and is expected to play a full part in the overall management of the Division. Controlling a growing department of 68 staff there will be an emphasis on the development of computerised financial

administration, control and management reporting systems to cater for this very rapid growth. You will also have responsibility for many aspects of the general administration of the Division. Of course, career prospects are outstanding.

Candidates for the position must be qualified graduate accountants, aged 27-33, probably with line management experience in a high technology or computer related industry. Experience gained in a high growth manufacturing environment and/or the implementation and development of financial procedures, management reporting and project accounting systems would be advantageous.

Please send your career and current salary details, including a daytime telephone number, to Barry C. States, at our Maidenhead office, or telephone him for further information.

AKA SEARCH INTERNATIONAL LIMITED
AKA House, King St, Maidenhead, Berkshire SL6 1EP
Telephone: 0628 75555

AKA
Recruitment & Training Consultancy

Young Financial Analyst SAINSBURY'S

London

Outstanding Package

J Sainsbury plc is one of the UK's most successful public companies. Profit growth has exceeded 20% p.a. for the last seven years and the company has an excellent reputation for the quality of its management and operations.

The position of Financial Analyst is offered within the small yet highly influential Financial Appraisal Department. The role encompasses a wide variety of activities including corporate planning, forecasting, performance appraisal and financing functions. This is a high-profile position entailing exposure at board level, and career prospects are exceptional.

Candidates should be high calibre graduate chartered accountants, aged 26-30, with post-qualification experience gained in a major

commercial or industrial company. The role requires strong analytical skills together with a high level of commercial awareness. An interest in the US business environment would be an advantage.

Please reply to Martin Manning, in strict confidence, enclosing full personal and career details, quoting reference 1707/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

CHANNEL



Finance Director

London

c£30,000 + Car

Channel 5 is the leading video sales label, distributing to some 2,700 outlets throughout the country. Turnover is already over £10 million and the company is very profitable. Market growth over the next five years is projected as dynamic, and aggressive acquisitions are likely as well.

Our client now needs a tough Finance Director to aid the company's development over the next crucial years. Responsibilities will include all financial matters, especially the installation and maintenance of very tight controls and effective systems; liaising with the shareholders, two of the major European Corporations; will also be part of the job.

You will be qualified and likely to be in your thirties. You must be flexible enough to operate effectively in a small company environment. At the same time, some exposure to the workings of large organisations is also required. You will want to work in a fast-moving, demanding environment where success depends on keeping ahead of the field.

If you believe you have the qualities we are seeking and are excited by the challenge offered you should write to Geoffrey Rutland ACA, ATTU, Executive Division, enclosing a comprehensive C.V. and daytime telephone number, quoting ref. 379 at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Direct Board Exposure Young Business-Minded Accountants

aged 25-29

flex c.£22-24,000 plus car

Our client, a well-regarded name within a consumer-related product and service market has a turnover approaching £800 million and is part of a major British public group. As a result of the company's continuing policy of growth and development a position has arisen within its Central Financial Planning function for a commercially aware young accountant.

The Financial Planning team's responsibilities include the provision of a financial analysis service to the Company Directors; the control of the monthly review of operating performance; the preparation and interpretation of financial reports for Board level usage; the co-ordination and provision of information and recommendations for company capital activities; the co-ordination and preparation of short, medium and long-term budgeting and planning activities; and the conduct of varied analytical exercises, including acquisition appraisal.

Candidates are likely to be aged 25-29, qualified accountants and will probably have at least 2 years post-qualification experience in a commercial environment. The direct exposure to the Main Board requires a high-profile individual with obvious personal presence. The successful candidate will also have a questioning and persuasive but diplomatic manner and the ability to function with a minimum of supervision. A high degree of technical competence is assumed.

Based in West London, the company pursues an active management development programme with career opportunities anticipated within an 18-month timescale either with the immediate company or the wider Group.

Interested individuals should telephone or write enclosing a CV and a note of current salary to: Karen Wilson BA, ACMA, Financial Management Selection Limited, 21 Oak Street, London W1X 1HB. (Tel: 01-439 6911).

**Financial
Management
Selection**

Specialist Search and Selection Consultants

Appointments

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£45 per single column centimetre
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For further information call:

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01-248 4782

Emma Cox
01-236 3769

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Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Financial Controller

Surrey/Sussex Borders To £25,000, Car

This £20m turnover subsidiary of one of Britain's most progressive p.l.c.s. manufactures medium-volume specialist equipment for world-wide markets and acts as the UK distributor for a wide range of imported products. Reporting to the Managing Director, the successful candidate will assume full responsibility for the finance and accounting function and manage a team of 20 staff. Key tasks include forging a unified finance department from several, previously separate operations, implementing a computer rationalisation programme and enhancing the manufacturing costing system. Candidates, aged 27-40, must be qualified accountants with a proven record of technical expertise and managerial ability. A thorough understanding of computerised systems and manufacturing costing methods is required, together with some experience of foreign currency transactions. The finance function has a high profile throughout the group and is seen as a major contributor to the success of the business, so prospects for advancement are excellent.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to S.P. Spindler, HOGGETT BOWERS plc, 36 High Street, Eton, WINDSOR, SLA 6BD, 0753 850851, quoting Ref: 24059/FT.

WLG Williams Lea Group

Group Financial Director

London

c£40,000 + Car

The Williams Lea Group, with a turnover in excess of £30m, comprises nine companies providing comprehensive printing and communications services to the City and international financial markets.

The group seeks an experienced accountant to act as Group Finance Director and Company Secretary, who is capable of making a major contribution in the fields of financial control, management information systems, strategic planning and business development.

The successful candidate, who is likely to be a graduate aged 34-40, will be able to demonstrate strong technical skills as well as the personality and drive to operate effectively both within and outside the group.

Please reply in confidence with a comprehensive curriculum vitae including details of current earnings and a day time telephone number to: D.E. Shribman.

HUDSON SHRIBMAN
THE COMPLETE FINANCIAL SELECTION SERVICE

Vernon House, Sicilian Avenue, London WC1A 2QH. Tel: 01-831 2323

GROUP FINANCIAL CONTROLLER SUNBURY-ON-THAMES

c £20,000 + car

Demanding role for qualified accountant with at least 3 years PQE under 35 with commercial experience.

The position advertised is in a rapidly expanding group of companies involved mainly in the lighting industry.

Progression to group financial director is anticipated and the successful candidate must be capable of implementing the necessary financial controls to facilitate the continued expansion and profitability of the group. A flotation on the USM is being considered by the directors and therefore candidates should preferably have large firm experience.

Write with full cv to:
A. J. Day FCA

**MENZIES MIDDLETON
HAWKINS & CO.,**
Ashby House, 64 High Street,
Walton-on-Thames,
Surrey, KT12 1BW

Accountancy Personnel

Placing Accountants First



SENIOR FINANCIAL ACCOUNTANT

South Yorkshire

c£22,000 + Car

The Financial Accounting Centre near Sheffield is the principal processing unit for financial accounting for UK operating units.

Reporting to the Centre Controller you will lead a team of 40 people responsible for the production of financial accounts, processing of payrolls, payment of suppliers, assets and control accounts.

You will be a qualified Accountant aged up to 40 with a background of auditing and industrial experience. A working knowledge of computer based accounting is essential. The excellent benefits package includes quality car and relocation expenses.

CHEMICALBANK

FINANCIAL CONTROL

Cardiff

For further details, please contact:
Accountancy Personnel,
27 Windsor Place,
Cardiff CF1 3BZ.
Telephone: 0222 371446

HEAD OF FINANCE - UK

North West

c£20,000 + Car

Our client, an American multi-national engineering corporation is currently entering an exciting growth phase, in terms of both product and market development. Reporting directly to the local MD and the European Controller in Brussels, you will play an active role controlling financial resources and motivating staff. The responsibility and scope will substantially increase in the near future as the organisation expands.

You should possess the accountancy qualifications and business acumen demanded to succeed in a position that will stretch your communication, leadership and computer skills. An excellent benefits package is envisaged.

For further details, please contact:
Accountancy Personnel,
49 King Street,
Manchester M2 7AY
Telephone: 061-834 8735

Accountancy Appointments

Outstanding young accountants

A chance to find out about consultancy

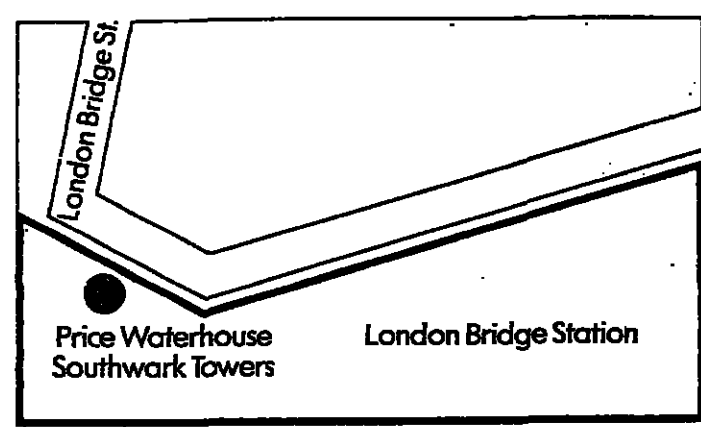
There are many myths about consultancy work, what it entails and how it could benefit you.

An advertisement can only briefly describe the variety of work and the opportunities available. It can never illustrate fully the consultant's overall role and the day to day work involved.

So why don't you come and meet us and find out for yourself what it is all about. Talk to our consultants and they will tell you more about the type of work they do and what you might do if you joined us.

Price Waterhouse is one of the largest consultancy practices in the world. We seek outstanding and ambitious financial consultants for our London office to work on a number of diverse assignments tackling financial, business and management problems.

We are holding an open evening on Wednesday 11 February between 6pm and 8pm at Southwark Towers, London Bridge, London SE1.



If you are interested in attending please telephone Michele Deverall, requesting a personal history form and quoting reference MCS/8425 at Price Waterhouse, No 1 London Bridge, London SE1 9QL. Telephone: 01-407 8989 Ext. 4038

What are we looking for?

- You will recently have qualified as an accountant (ACA/ACCA/ACMA)
- We hope you will also be a graduate
- You should be able to demonstrate outstanding performance in your career to date

We will offer:

- An opportunity to broaden your skills working within a variety of industries
- Exciting multi-disciplinary assignments
- Freedom from routine
- Exposure to the latest financial and IT techniques
- Job satisfaction through direct client involvement
- Excellent salary and career progression

Price Waterhouse



Fast moving Accountants

c. £25,000 + car
South-East

GROUP FINANCIAL CONTROLLER FCA

Reporting to the Group Finance Director for the accounting and treasury function of a rapidly-expanding PLC in property development—turnover £30m. Previous experience at that level essential. (Ref: CP20)

FINANCE DIRECTOR FCA/FCMA

Responsible for the total finance function of an autonomous manufacturing company — turnover £10m. Background should include industrial experience and profit orientation through cost and cash control. (Ref: CP25)

MANAGEMENT ACCOUNTANT ACMA/ACCA

Responsible for project control, forecasting and budgeting in a large construction company. Previous experience should include computer-based management systems in the industry. (Ref: CP30)

Please reply with full c.v. and salary details quoting reference to:

Clough & Partners

Management Consultants

The Senior Partner,
Box A0379,
Financial Times,
10 Cannon Street,
London EC4P 4BY

Young Accountants For A Market Leader

Thames Valley

c£16,000; Excellent Benefits and Progression Prospects

With a turnover in excess of £300m, a very healthy profits record and a dominant market position, the client is a highly successful, professionally managed company which is aggressively exploiting its success in its mainstream business as well as diversifying. Quality of management information is vital to business decisions in this context and two opportunities have arisen to join the young, dynamic finance and accounting team.

Marketing Accountant

Responsible for providing the company's marketing managers with management accounting information on profitability and contribution by product and market sector plus analytical appraisal of proposed policies. This is a new role with considerable scope to exercise creativity and initiative. The requirement is for a thorough understanding of accounting principles, coupled with a strong commercial awareness, preferably gained from experience in a consumer products environment. The ability to communicate effectively with marketing people and earn their respect is essential. Ref: 2409/FT.

Management Accountant

Responsible, with the support of a small team, for production of monthly management accounts to a demanding timescale, analysis of performance in conjunction with senior management, forecasting and long range planning. The key to success is building a constructive relationship with operational management at head office and in the regions, thus influencing their commercial decisions and business strategy. Candidates must have a good understanding of management accounting principles, excellent analytical skills and a disciplined approach to their work. The ability to direct and develop staff is essential. Ref: 2409/FT.

Applicants for both positions must be qualified or finalist accountants, probably aged 24-35. Sophisticated DP resources exist for information gathering and analysis. The comprehensive benefits package includes a non-contributory pension and free life assurance. The size of the company, a recently enhanced management development programme and the rapid pace of change mean that career prospects are outstanding.

Male or female candidates should telephone Stuart Spindler on 0753 850851 for an informal discussion, or submit a comprehensive CV to HOGGETT BOWERS plc, 36 High Street, Eton, WINDSOR, SL4 6BA quoting the appropriate reference number.

Hoggett Bowers

Executive Search and Selection Consultants

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CHIEF ACCOUNTANT

London NW10

£18,000-£20,000 plus car

E.I.M. Limited, located in North West London, is the machine tool Merchant Division of the B. Elliott Group of Companies, with a turnover of some £15 million per annum.

A progressive, high-calibre Chief Accountant is now sought to assist and deputise for the Financial Controller. Responsible for a staff of eleven, principal tasks will be the timely production and interpretation of monthly management accounts and the wide range of sophisticated financial information necessary for controlling the performance of the Company.

Candidates will be qualified (ACA, ACCA, ACMA) ideally under 30, with some practical industrial or commercial experience and knowledge of computerised accounting systems. The position will suit an individual with highly developed communication skills who possesses the strength of character necessary to make a positive contribution in a demanding sales oriented environment.

Applicants should write, enclosing full curriculum vitae, to:

Christine Snelgrove
B. ELLIOTT PLC
167 Imperial Drive
Harrow, Middlesex HA2 7JP



International Retailing Group Financial Controller

Hants

c£27,500 + Bonus + Car

ALLIERS INTERNATIONAL LTD is a world leader in duty free shopping with an annual turnover of £250m operating at airports and on board cruise liners around the world. The Company is a subsidiary of Hanson Trust PLC and promotion within Hanson Trust has created this vacancy.

The Group Financial Controller is directly responsible for three major U.K. profit centres whilst controlling those in Australia, Canada and U.S.A., and therefore the position requires a person who will accept full responsibility for all financial matters. The Company relies heavily on financial disciplines and this position encompasses all aspects of accounting, tendering, treasury and capital controls in a fast-moving, international environment. The recent introduction of more advanced computer equipment will involve further systems development and improved financial modelling applications.

The ideal candidate will be a Chartered Accountant, aged at least 30, with five years post qualifying experience, three of which will have been in industry. He/she must be well versed in D.P. Systems and previous involvement in retailing and exposure to foreign exchange would be desirable but more important is a high degree of self-motivation, commercial awareness and communicative ability.

In addition to the salary quoted the benefits of profit related bonus, car, contributory pension scheme and BUPA, enhance the package. Where necessary relocation expenses to this attractive area in Hampshire will be reimbursed. The position offers excellent career prospects with both Alliers International and Hanson Trust. Ref: 1419/FT. Write or telephone for an application form or send full details (with day-time telephone number and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-3 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter

Selection Consultants

Financial Controller

Central London £neg + executive car

mdbs, a leading US-based supplier of information management computer software, is renowned for the excellence of its database and expert systems products. Our continued success has led to the recent establishment of a UK sales and technical office in London.

We have an outstanding opportunity for a high-calibre Chartered Accountant, with experience of US operating methods, to play a major part in our development programme. Reporting to the Director of UK Operations, you will join a small management team and have overall responsibility for all financial, administrative and personnel-control functions.

You will have well-developed financial management experience gained in the

UK subsidiary of a US company, preferably in the computer (software) industry. Ambition, together with commercial acumen and the ability to assume a high-level of responsibility, will ensure your swift progression in this developing environment.

The salary is negotiable to attract the right candidate and, in addition, we offer a company car and a range of excellent company benefits.

Please send full career details to Graham Williams, Director of UK Operations, mdbs Limited, Imperial Buildings, 58 Kingsway, London WC2B 6DX. Tel: 01-831 2020.



FILM & TV

This expanding media group provides an extensive range of services to the film, video and television industries. As a result of corporate restructuring two Divisional Financial Controllers are required to provide comprehensive financial support to operating management. Responsibilities will embrace business planning, operational costing, management accounting, budgets, forecasts, etc. and will require a practical hands on approach. The emphasis, however, will be on running the business. Ref: JG.

C. LONDON £25,000 Package + Car

FINANCE DIRECTOR

This substantial and highly successful manufacturing company, an autonomous US subsidiary, produces a range of products, 70% for export. With the scope to redefine and reorganise the finance department, the role commands general management responsibilities embracing all financial input to the main board and innovating and developing manufacturing and cost systems in conjunction with production management. Candidates should be qualified accountants, 30-40 with board potential and a manufacturing background. Ref: GH.

S. YORKSHIRE £25,000 + Car

FINANCE MANAGER

As a result of development and expansion this US computer service company offers a challenging project accounting role. Responsible for systems development projects from their inception to their completion, you will liaise with senior management, develop training programmes and provide an interface between finance and the MIS function. Candidates for this non-routine position will be qualified accountants with previous commercial experience. Ref: JH.

BERKS c. £19,000 + Car

Robert Half Personnel, Freepost, Roman House, Wood Street, London EC2B 2JQ. 01-638 5191.



NIGERIA

FINANCIAL MANAGEMENT CONSULTANT/ACCOUNTANT

Required to work in Nigeria. Previous Nigerian experience essential. Good terms. Two leaves p.a. totalling 10 weeks. Bachelor status preferred.

Final interviews in London late January early February.

Write enclosing full c.v. to:

D. Sheldon Esq
P.O. Box 259
London W11

Appointments Advertising

£43 per single column centimetre
Premium positions will be charged
£52 per single column centimetre

For further information call:

Daniel Berry 01-248 4782
Emma Cox 01-236 3769
Jane Liversidge 01-248 5205

Accountancy Appointments

THURSDAYS. ACCOUNTANCY APPOINTMENTS

WEDNESDAYS. GENERAL/FINANCIAL APPOINTMENTS

Manager UK Tax

c.£25,000+ Bonus+ Car

International Computers Limited, Europe's leading computer company requires a Tax Specialist who will be responsible to the Manager, Worldwide Tax and based at the corporate Headquarters in Putney, London.

Initially, responsibilities will cover all aspects of U.K. compliance including planning, forecasting and advising management on U.K. related corporate tax issues.

Applicants for this number two position will typically have an Honours Degree plus ACA or ATII and at least five years broadly based post qualification corporate tax experience.

Preferred candidates will be aged around 30-35 and will currently hold a senior position within either a medium to large commercial/industrial company or the profession.

An ability to communicate effectively with senior management, external advisors and fiscal contacts is essential.

The job holder will become progressively involved in the international affairs of the ICL Group.

Salary will be in the region of £25,000. In addition, a Management Bonus will be payable. Other benefits include a company car and private medical insurance.

Please send details to Elizabeth Crowson, ICL, ICL House, 1 Putney High Street, London SW15 1SW, or telephone 01-788 7272 ext. 2336.



We should be talking to each other.

A MEMBER OF THE STC PLC GROUP

Financial director designate

London, circa £38,000



For a new operating company in a long established and nationally known group in the field of publishing and printing which is currently being restructured. The new company, which will play a central role in the reconstructed group, is expected to have a first year turnover of over £100 million.

You will start as Group Financial Controller reporting directly to the Group Financial Director while the new company is being established. Your remit will be to develop an effective financial function for the new company, covering financial and management accounting, budgeting and financial control. Initially an important aspect of the work will be covering the implementation of a new bureau based accounting and reporting package which is currently being developed. Subject to satisfactory performance, appointment to Financial Director of the new company is anticipated within twelve months.

A qualified accountant in your mid to late thirties you will already have made your mark in a management orientated finance role within a significant industrial or commercial enterprise. In addition to a high level of technical competence, people management skills and substantial experience of implementing computerised financial and business control systems will be particularly important. Ambition, energy and adaptability are more important attributes than industry knowledge.

Résumés including a daytime telephone number to Torrance Smith, Ref. TS637.

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Director

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Please write in confidence, to Peter Willingham, quoting reference LM45, at Spicer and Pegler Associates, Executive Selection, Filary Court, 65 Crompton Place, London EC3N 2NF, giving sufficient details to explain why we should meet to discuss this appointment. Please include present remuneration and preferably a daytime telephone number.



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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday January 22 1987

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US drugs companies show strong advance

BY JAMES BUCHAN IN NEW YORK

BRISTOL-MYERS and SmithKline Beckman, the US diversified drug companies, reported double-figure increases in fourth-quarter earnings despite having to make good losses in market position caused by tampered products earlier in the year.

Bristol-Myers said that net profit increased 24 per cent to a record \$151.7m, or \$1.06 a share, on sales up 9 per cent to \$1.2m.

The company also announced record sales and earnings for the year, with profit margins rising for the 14th year in a row, according to Mr Richard Gelb, chairman. Sales inflated by about 1 per cent by a weaker dollar, rose 9 per cent to \$4.5bn and earnings were up 15 per cent to \$559.9m, or \$4.13 a share.

Bristol-Myers took a 14 cents a share special charge in the second quarter to account for the withdrawal of all the company's over-the-counter drugs in capsules after analgesics were found laced with cyanide.

Earnings at SmithKline rose 13.7 per cent to \$147.2m on a 18.3 per cent rise in sales to \$1.04bn. Per share earnings rose almost 17 per cent, to \$1.94, on the strength of a share repurchase scheme.

Revenues for the year at SmithKline were up 15 per cent at \$3.75bn, assisted by \$111m in favourable currency translation and 15 per cent growth in Tagamet, the company's anti-ulcer preparation which raised \$1bn in revenues. But net income grew only 1.3 per cent to \$521.1m, or \$6.78 a share.

Mr Henry Wendt, chief executive, said per share earnings would have been \$7.15 but for a \$30m charge to cover early retirement and the withdrawal of Contac, the leading US cold cure.

Capsules were poisoned by a stockbroker's clerk who owned options to sell SmithKline and intended to depress the share price. Mr Wendt said the company had spent \$40m in a special promotion to reintroduce Contac.

Another big US drugs and toiletries group, American Home Products, reported slower fourth-quarter profits growth, with net earnings up from \$163.7m or \$1.21 a share to \$169.4m or \$1.24 on virtually unchanged sales of \$1.19bn.

The company said its latest quarter net included a gain of \$500m on the sale of its E. J. Brach confectionery business, offset by \$495m in special charges.

Meanwhile Warner-Lambert said it expected 1986 per share earnings of \$2.18 including a non-recurring gain of 94 cents. This compares with a net loss of \$315m or \$4.05 per share in 1985.

Genentech in loss after write-off

By Our New York Staff

GENENTECH, the San Francisco bio-technology company that is one of Wall Street's prime glamour stocks, yesterday reported net losses of \$380.4m in the fourth quarter, or about 10 times revenues, thanks to the write-off of research spending on new drugs.

The \$380.4m charge, which accounts for the purchase of the assets of two limited partnerships formed to finance the research, caused a net loss for the year of \$382.2m.

However, net operating income excluding the non-cash charge more than doubled from \$2.2m or 3 cents a share to \$4.5m or 6 cents in the quarter and to \$12.5m or 15 cents a share for the year as a whole.

Genentech's share price, which is highly volatile, slipped back 51% to \$18.50 in early trading.

The two partnerships, formed in 1982 and 1983 with investment of \$30m, were bought out with the issue of 5m shares in a transaction that closes at the end of this month.

Genentech and its shareholders will own exclusive rights to three important genetically-engineered drugs, including TPA, a "wonder" treatment which dissolves blood-clots in heart attack victims.

Some Wall Street analysts believe TPA can generate sales of as much as \$1bn a year on profits margins of up to 50 per cent, which can be partly sheltered from taxation by last year's loss.



Mr Eberhard von Kienheim, BMW chairman

BMW warns of risk from \$

BY ANDREW FISHER IN FRANKFURT

BMW, the West German maker of luxury cars, yesterday highlighted the weakness of the dollar as the main risk element in 1987, which it otherwise expects to be a favourable year.

The Munich-based company said that the falls in both the dollar and the pound against the D-Mark were responsible for last year's 3.2 per cent decrease in world turnover from DM 18.1bn (\$9.9bn) to DM 17.5bn.

"With unchanged parties, group turnover would have considerably exceeded that of the previous year," the company added. Parent company turnover rose 5.3 per cent to DM

15bn, including DM 8.9bn (a 8.3 per cent increase) abroad.

BMW said profits for the year were "satisfactory," but gave no details. In 1985, net profits of the parent company declined from DM 330m to DM 300m as competition intensified on the home market.

Mr Eberhard von Kienheim, chairman, said BMW was confident about the current year on the basis of both the overall economic background and the state of the motor industry.

However, he warned: "The favourable outlook contains risks. Among them is the weakness of the currencies of important export markets, above all the dollar."

In Germany, however, further rises in real incomes should mean a repeat of last year's high figure for new car registrations. Both production and exports of the German motor industry should remain high, he said.

The high export dependence of the industry - nearly 70 per cent (300,000 cars) of BMW's output is sold outside Germany - has caused German stock market analysts to number the car makers among those becoming most vulnerable to currency pressures.

The German car industry had another record year in 1986.

Disney boosted by theme parks

BY RODERICK ORAM IN NEW YORK

WALT DISNEY, the US leisure and entertainment group, reports profit up more than 150 per cent in the first quarter, thanks to strong performance from all its businesses, particularly theme parks and resorts.

Net earnings were \$98.6m, or 66 cents a share, for the three months ended December 31 compared with \$34.7m or 26 cents a year earlier. Revenues grew by 50 per cent to \$755.5m from \$504.1m.

The company said revenues and net income in the December quarter were records. Shares in the family entertainment group jumped 24% to \$54 following release of the

results, which were much better than generally expected on Wall Street.

Theme parks and resort sector revenues increased 31 per cent to \$356m in the latest quarter, while operating income of \$77.5m was 87 per cent ahead of a year earlier on increased attendance and higher per-capita guest spending.

Disney said film and entertainment segment revenues rose 109 per cent to \$262.3m with a substantial portion attributable to the domestic television syndication of two major packages from the Walt Disney Studio's library.

In addition, increased sales of home-video products - including a record 1m units of Sleeping Beauty over Christmas - contributed to the results in this segment, where operating income increased 134 per cent to \$33.7m.

An additional factor behind the earnings were improved operating results at Arvida, a land developer which Disney acquired in 1984.

Disney's earnings in fiscal 1986, which ended September 30, had risen 43 per cent to \$247.3m or \$1.82 and faster growth was considered unlikely against a background of a generally sluggish rise in consumer spending.

Waddell quits as JCI chairman

By Jim Jones in Johannesburg

MR GORDON WADDELL, the chairman of Johannesburg Consolidated Investment (JCI), the big South African mining house, has unexpectedly announced his resignation.

He says he will turn 50 when he leaves the company on June 30, that his resignation is "for personal reasons" and that he hopes to spend more time with his family in Scotland.

Mr Waddell emigrated to South Africa 22 years ago and married Mary Oppenheimer, the only daughter of Mr Harry Oppenheimer, the chairman of South Africa's largest mining house Anglo American corporation. They were divorced after a few years.

Apart from one parliamentary term in the early 1970s when he served as an opposition Progressive Party MP for Johannesburg north, Mr Waddell's entire career in South Africa has been with the Anglo American group.

In 1981 he was appointed chairman of JCI, which is controlled by Anglo American and the Bechtel group. In turn, has strategic holdings in De Beers diamond trading companies and in Rustenburg Platinum, South Africa's largest platinum producer.

Mr Waddell is also to step down from the Rustenburg chairmanship.

Mr Waddell will be succeeded as chairman by Mr Murray Hofmeyr, an executive director of Anglo American, though effective management of JCI will be in the hands of Mr Pat Retief, an executive director of the group who is to be appointed managing director on July 1.

Kenneth Marston adds JCI also announced yesterday that net profit for the first half to December had risen 21 per cent to \$91.1m (\$44.1m), equal to 1236 cents per share, from \$75.3m a year ago. The total for the year to last June was \$204.6m.

The interim dividend is being increased to 500 cents.

Boise Cascade raises profits despite charges

BY ANATOLE KALETSKY IN NEW YORK

BOISE CASCADE, the Idaho-based paper and forest products company, earned \$20m, or \$1.04 a share in the last quarter of 1986.

The quarter's profits, struck after charges totalling 40 cents a share to cover the loss of investment tax credits and costs of relocating the company's headquarters, were nearly double the net earnings of \$10m, or 61 cents a share, achieved a year earlier.

The favourable results reflected strong US paper prices which have resulted from the falling dollar, as well as the benefits of labour cost reductions secured after a lengthy strike last summer.

Results for 1986 as a whole were hit by strike-related losses in the third quarter. The company made \$101.6m, or \$3.32 a share, on sales of \$3.8m in 1986, marginally down on the previous year's \$104.3m, or \$3.45 a share.

However, the underlying performance was substantially better after allowing for 55 cents in strike losses during 1986 and for capital gains and other special factors which added 45 cents a share to the 1985 earnings.

Mr John Pary, Boise Cascade's chairman, said he expected "significantly stronger performance" this year in spite of what he believed would be only modest growth in the economy.

Mr Pary said that the paper and pulp division, which accounted for 44 per cent of sales and 67 per cent of profits in 1986, was performing particularly strongly as a result of lower costs and steadily improving prices for uncoated white papers, linoleum and market pulp.

However, other paper grades, which made up about half the company's total pulp and paper capacity, remained weak owing to over-supply, he added.

AMR declines sharply after tax provisions

BY OUR NEW YORK STAFF

AMR, the parent company of American Airlines, the third largest US carrier, yesterday reported a sharp fall in earnings caused by extraordinary provisions against the change in US corporate taxation.

AMR, which has recently been the subject of intense speculation on Wall Street over a possible takeover of Pan Am, reported fourth-quarter net income of \$2.7m, or 11 cents a share, against \$24.4m, or 39 cents, in the last quarter of 1985. Revenues edged up from \$1.49bn to \$1.5bn.

Although American is regarded as one of the more profitable and soundly capitalised US carriers, the latest result is distorted by an extraordinary charge to profits of \$38.9m, to reflect the phasing-out of

tax credits on capital investment under the new Tax Reform Act.

However, on the credit side, the current quarter also included an \$11.6m gain from changes in pension accounting, a \$10.8m reduction in depreciation expense and a \$14.8m gain from sale of property rights.

For all 1986, the company reported a fall in net earnings from \$345.8m, or \$5.94 a share to \$279.1m, or \$4.83, on revenues down from \$6.13bn to \$6.02bn.

Earnings for the year include a \$46.6m pension gain, a \$50.3m pre-tax gain from sale of subsidiaries and a \$42m reduction in depreciation expense due to changes in accounting for aircraft and other equipment.

Aegon to buy remainder of mortgage bank

By Laura Roun in Amsterdam

AEAGON, the second-largest Dutch insurer, is buying the 75 per cent of financially troubled mortgage bank Friesch-Groeninge Hypotheekbank (FGH) it does not already own for about F1 37m (\$17.5m).

The insurer is acquiring FGH despite its financial problems, because of its attractive price, favourable restructuring and future prospects. FGH expects to post losses of about F1 11m for 1986 in spite of two half-cent involving Aegon, the state-owned Postbank and the Dutch central bank.

The Postbank, which owned 25 per cent of FGH, will lose F1 36m on the sale of its holding. Aegon is offering F1 10 a share for both common and preferred stock, about F1 3 below recent house prices. Private shareholders, who own the other 50 per cent of the mortgage bank, will receive F1 25m.

A financial restructuring plan last year was designed to breathe new life into FGH by spinning off about F1 1.5m in loss-making mortgages and property holdings into a separate company called Transvexor. Aegon, the Postbank and the central bank provided fresh loans to cover the losses.

FGH's structure within Aegon also will include it. By keeping FGH independent and non-consolidated, Aegon expects to suffer no harm to its profits in coming years and eventually to reap some benefits.

FGH plunged into financial difficulties like other mortgage banks because of the sharp decline in the Dutch property market in recent years. Last year another mortgage bank, Westland-Utrecht Hypotheekbank, was rescued by Nationale-Nederlanden, the largest Dutch insurer.

Johannesburg Consolidated Investment Company, Limited

(Incorporated in the Republic of South Africa Registration No. 01/00429/06)

Interim Report for the six months ended 31 December 1986

The following are the unaudited consolidated results of the Company and its subsidiaries:

Consolidated Income Statement	Six months ended 31 Dec. 1986	Six months ended 31 Dec. 1985	Year ended 30 June 1986
Profit before taxation	181.9	99.9	258.2
Taxation	27.8	21.8	45.7
Profit after taxation	94.1	78.6	209.5
Outside shareholders' portion of profit (Loss)	0.4	-	(1.6)
Profit before preference dividends	93.7	78.6	211.1
Dividend from:			
Income from investments	72.4	58.5	134.7
Operating subsidiaries	12.4	13.9	33.0
Other net revenue	8.9	13.2	43.4
Preference dividends	2.6	3.3	6.3
Profit attributable to ordinary shareholders	91.1	75.8	204.8
Ordinary dividends	36.9	24.0	88.5
Retained profit	54.2	51.3	116.3
Earnings per share	1.290c	1.082c	2.778c
Dividends per share	500c	385c	1.200c
Number of ordinary shares in issue	7373 300	7373 300	7373 300

Consolidated Balance Sheet	Six months ended 31 Dec. 1986	Six months ended 31 Dec. 1985	Year ended 30 June 1986
Capital employed:			
Ordinary shareholders' interest	696.4	577.1	642.2
Preference share capital and premium	48.0	56.0	56.0
Outside shareholders' interest	5.2	3.8	2.8
Deferred taxation	74.0	43.1	56.0
Long-term liabilities	79.6	82.9	81.1
	901.2	767.9	847.1
Employment of capital:			
Investments, loans, marketable properties and mining prospects	722.4	458.2	489.6
Fixed and mining assets	310.8	281.1	397.9
Net current (liabilities) assets	(132.0)	28.6	59.6
	901.2	767.9	847.1
Net asset value per share (based on market valuation of listed investments at 31 December 1986 and directors' valuation of unlisted investments at 30 June 1986)	R701	R357	R494

Notes

- Profits attributable to ordinary shareholders of R91.1m were disclosed in the latest annual report.
- In terms of the provision of the Share Option Scheme, options to subscribe for or purchase a total of 15 500 ordinary shares were granted to nominated executives on 29 September 1986 and 6 October 1986, at prices ruling on The Johannesburg Stock Exchange on 25 September 1986 and 3 October 1986 respectively.
- Mr G. H. Waddell has informed the Board of Directors that he has decided for personal reasons to resign as Executive Chairman, on 30 June 1987.
- The Board wishes to announce that Mr M. B. Hofmeyr has been appointed to the Board as Deputy Chairman and that he will succeed Mr Waddell as Chairman on that date. The Board also wishes to announce that Mr F. F. Retief will at that time be appointed Managing Director of the Johannesburg Consolidated Investment Company, Limited and Chairman of Rustenburg Platinum Holdings Limited.

4. Particulars of the Group's capital expenditure are as follows:

	31 Dec. 1986	31 Dec. 1985	30 June 1986
Capital expenditure for period	13.8	13.5	52.8
Capital expenditure commitments	18.4	24.0	17.9

Dividend No. 123

An interim dividend (No. 123) of 500 cents per share in the currency of the Republic of South Africa has been declared payable to holders of ordinary shares in respect of the year ending 30 June 1987.

Last date for registration: 6 February 1987
Registers close (dates inclusive) from: 7 February 1987 to 15 February 1987

Currency conversion date (for payments from London): 20 February 1987
Date of payment: 9 March 1987

The dividend is declared subject to the customary conditions which may be inspected at or obtained from the Company's

Johannesburg office, the office of the London Secretaries (Bernato Brothers Limited of 99 Bishopsgate, London, EC2M 3XB) or the London Branch Office of Hill Samuel and Company Limited, 45 Bech Street, London EC3P 8LX. Holders of share warrants to bearer should present Coupon No. 123 to the London Branch Office. South African Non-Resident Shareholders' Tax at the rate of 12.93 per cent and United Kingdom Income Tax will be deducted where applicable.

By order of the board
M. J. Meyer
Secretary

Head Office and Registered Office:
Consolidated Building, c/o Fox and Harrison Streets, Johannesburg 2001 (P.O. Box 590, Johannesburg 2000)
Copies of this interim report can be obtained from the London Secretaries

21 January 1987

Bankers Trust moves ahead at year-end

BY OUR NEW YORK STAFF

BANKERS TRUST, a leading New York money centre bank, has reported a \$1.2m rise in fourth-quarter 1986 net income to \$97.5m, and a 15 per cent rise in full year net income to \$427.9m, or \$8.01 per share.

It said its earnings benefited from higher non-interest income, lower income taxes and increased net interest income, offset by a higher provision for loan losses and increased non-interest expenses.

Bankers Trust increased its provision by 75 per cent to \$306m but, along with other money centre banks reporting this week, these were cushioned by much improved earnings from non-traditional com-

mercial banking activities, such as securities trading.

Trading account profits and commissions jumped by \$151.6m to \$168.4m in 1986.

Meanwhile, the Dallas-based RepublicBank Corporation, which recently announced that it was taking over InterFirst, a local Dallas rival, reported that its fourth-quarter earnings fell by 73 per cent to \$9.1m, or 26 cents a share, while full year net income fell by 61 per cent to \$54m, or \$1.65 per share.

InterFirst reported a fourth-quarter loss of \$49.6m against a net profit of \$13.7m in the same quarter of 1985.

J.P. Morgan, the fifth largest

banking group in the US, confirmed its move towards a worldwide investment banking business with an announcement that it had formed a securities group.

Mr John Olds, executive vice-president of Morgan's main banking subsidiary, Morgan Guaranty Trust, will head the group, which will be responsible for developing the company's global securities strategy.

Morgan said the new group would include J.P. Morgan Securities, the subsidiary it formed recently to conduct underwriting and trading in government and municipal securities and money-market instruments.

Morgan, which has no retail banking network, has recently emphasised investment banking alongside its traditional commercial business and has campaigned vigorously for the repeal of the Glass-Steagall Act which forbids commercial banks from underwriting corporate securities.

The company said the new group was intended to give more definition and direction to our evolving securities business.

Morgan has also formed an operating committee, headed by Mr John Ruffe, vice-chairman, to address issues arising from changes in the financial markets.

This advertisement appears as a matter of record only.



Moonrose Marine Corporation
Lexham Marine Corporation

US \$95,000,000

Provided by:

Commerzbank
International S.A.
Barclays Bank plc

DG BANK
Deutsche Genossenschaftsbank
Den norske Creditbank

Agent:

Commerzbank Aktiengesellschaft

Initiated and arranged by:

First International
Capital Corporation

This announcement appears as a matter of record only.



JACOBS SUCHARD

U.S.\$150,000,000

Euro-Commercial Paper Programme

Dealers

Swiss Bank Corporation International Limited
Union Bank of Switzerland (Securities) Limited
S. G. Warburg & Co. Ltd.

Issue Agent

Swiss Bank Corporation International Limited

Paying Agent

Swiss Bank Corporation

January, 1987

This announcement appears as a matter of record only.

\$101,000,000
Commercial Paper Program

for

100 First Finance Corp.

Financing

100 First Plaza
San Francisco, California

Developed by

Barker Interests Limited



supported by a direct-pay irrevocable letter of credit
provided by

Barclays Bank PLC
New York Branch

MORGAN STANLEY & CO.
Incorporated

January 15, 1987

INTERNATIONAL COMPANIES and FINANCE

Slowdown at French holiday group

By David Housheer in Paris

CLUB MÉDITERRANÉE, the French-based holidays and hotels group, recorded a further slowdown in profits growth last year despite buoyant earnings from its US and Asian operations.

Estimated consolidated profits rose 4.8 per cent to FFf 315.8m (\$51.5m) in the financial year ending October 31 on the basis of a 0.6 per cent increase in turnover to FFf 6m. Excluding minority interests profits rose 10 per cent to FFf 283.2m.

However, the group's US subsidiary, Club Med Inc, reported a 16 per cent increase in profits to \$18m on the basis of a 20.4 per cent increase in turnover to \$336.9m. Club Med handles the US and Asian businesses of the group.

The increase in dollar earnings - lower than the 29 per cent rise reported in 1984/85 - was offset in the consolidated accounts by a 21.8 per cent decline in the dollar's value.

In comparison with this year's 4.8 per cent consolidated profits growth, net consolidated earnings climbed 16 per cent in 1984-85 to FFf 302m.

On a consolidated basis the number of hotel days registered rose 3.5 per cent to 7.7m. However, the occupancy rate fell 2.9 per cent to 67.3 per cent.

BCI chairman to retire early

MR ANTONIO MONTI, chairman of Banca Commerciale Italiana (BCI), Italy's second largest state bank, will retire a few months ahead of schedule, writes Alan Friedman in Milan.

Mr Monti will be succeeded as chairman by Mr Francesco Cingano, the long-serving joint general manager of the bank.

Mr Cingano's responsibilities for the domestic side of the bank are to be taken up by Mr Sergio Siglienti, who has been a senior executive in charge of operations at BCI. Mr Siglienti will work alongside Mr Enrico Braggiotti, the joint general manager with responsibility for international banking.

Rockwell rises 19% in quarter aided by strong aerospace unit

BY JAMES BUCHAN IN NEW YORK

ROCKWELL, the US defence, electronics and automotive group, has reported a 19 per cent rise in first-quarter earnings. Although the aerospace division, which makes the B-1 bomber, put in a strong performance, the gain was mainly due to overfunded pension schemes.

Earnings of \$149.4m, or \$1.04 per share on a diluted basis, far outpaced sales revenues which grew a more modest 3.5 per cent to \$3.9bn. But net earnings were swelled by a clawback of \$28.5m, or 20c a share, from company pension schemes which are expected to contribute about \$190m (before tax) for the

year as a whole.

Without the pension gain, operating and after-tax income would have been broadly unchanged after flat or weaker performances by electronics, automotive and general industries divisions.

Mr Robert Anderson, chairman of the Pittsburgh group, said the quarterly figures were in line with expectations of "significant improvement in earnings" this year. Operating earnings at the aerospace division were up 43 per cent at \$178.7m, thanks to the B-1 programme and most of the pension clawback. However, sales were flat

at \$1.3bn, and Rockwell faces a sharp fall in orders as the current B-1 programme expires next year.

The B-1 order backlog halved to \$3.5bn, against \$6.8bn this time last year, and helped pull total group orders back from \$14.5bn to \$10.7bn. Rockwell has also been hurt by the loss of the Challenger space shuttle.

Meanwhile, operating earnings from electronics fell from \$70.7m to \$68.7m. The division was held back by weak markets for factory automation at Allen-Bradley, which Rockwell bought for \$1.7bn in 1985 to help replace earnings from the B-1.

EdF cuts debt costs and lifts earnings

By George Graham in Paris

EDF, the French state-owned electric utility which has spent the last two weeks under assault from strikes and the cold weather, boosted its profits last year by 30 per cent to FFf 1.3bn (\$214.5m).

The company cut its debt costs, thanks to the fall in the dollar and in interest rates. Sales of electricity also rose by 5 per cent over the year despite the fall in the price of oil and other competing energy sources.

The state will receive a FFf 715m dividend from EdF on the results. Mr Marcel Boiteux, who is due to retire as EdF president this year, said the company's debt service costs had dropped to 19 per cent of its turnover in 1986 from 23 per cent the previous year and a peak of 27 per cent in 1983 and 1984.

The utility's debt burden totals FFf 220bn after heavy borrowing to finance its nuclear power plant construction programme. Mr Boiteux said the level - 1.6 per cent of turnover - was not excessive.

But EdF must resist the temptation to cut prices too quickly. It had already lowered tariffs by 4 per cent last year - or 2 per cent in real terms - but going further could endanger the policy of reducing borrowings.

CCF to float off Locamic

By Our Paris Staff

CREDIT COMMERCIAL de France, the banking group due to be privatised in the second quarter of this year, is to float one of its subsidiaries on the Paris second market next week.

Locamic, 70 per cent owned by CCF, will be offered for sale on January 27 at a price of FFf 320 a share.

Newmont Mining takes \$50.3m write-off

BY OUR FINANCIAL STAFF

NEWMONT MINING, the US gold, base metals and energy group, is to take an after-tax charge of \$50.3m, equivalent to \$1.55 a share, against fourth-quarter earnings to reduce the carrying value of unprofitable copper operations and investments.

While Newmont's operations were profitable in the fourth quarter of 1986, the charge will cause a net loss for the quarter, the company said. In 1985, the company had a fourth-quarter loss of \$62.3m, which included charges of \$56.5m. Newmont said it would be profitable for all 1986 - the results are due to be reported on January 28.

Nine-month profits were \$116.8m, or \$3.24 a share, compared with \$27.4m, or 90 cents a share, in 1985.

About \$38.2m of the write-off represents lost value of plant, equipment and mine development costs and estimated closure costs to be incurred by the Newmont Mines offshoot which has shown a loss each year since 1981 due to low copper prices and high unit operating costs.

A further \$6.2m of the charge is due to the previously announced write-off by 34 per cent-owned Sherritt Gordon Mines of its Rutan copper mine.

N. AMERICAN QUARTERLIES

AMERICAN TELEPHONE BUILDING			
Fourth quarter	1986	1985	
Revenue	2.25m	2.25m	
Net profit	277.4m	248.1m	
Net per share	1.50	1.70	
Year			
Revenue	9.25m	9.02m	
Net profit	1.45m	1.02m	
Net per share	7.57	7.25	

KRAFT FOOD PROCESSING			
Fourth quarter	1986	1985	
Revenue	2.47m	2.12m	
Op. net profit	117.1m	112.2m	
Op. net per share	6.88	6.78	
Year			
Revenue	9.76m	7.58m	
Op. net profit	282.1m	408.1m	
Op. net per share	2.77	2.88	

MANNESMANN CORPORATION			
Second quarter	1986-87	1985-86	
Revenue	225.2m	222.2m	
Net profit	25.1m	14.5m	
Net per share	0.48	0.28	
Year			
Revenue	984.8m	1.1m	
Net profit	28.4m	27.4m	
Net per share	0.89	0.86	

UNION CAMP			
Fourth quarter	1986	1985	
Revenue	54.8m	49.8m	
Net profit	43.8m	39.8m	
Net per share	6.87	6.42	
Year			
Revenue	2.05m	1.57m	
Net profit	128.8m	95.1m	
Net per share	2.85	1.95	

N.S. FINANCE
CORPORATION NV.
U.S. \$15,000,000 Guaranteed
Floating Rate Notes Due
1987/89

Unconditionally guaranteed by
Netherlands
Schepingspothoekbank N.V.
For the three months 21st January,
1987 to 21st April, 1987, the
Notes will carry an interest rate of
6 1/4% per annum with a Coupon
Amount of U.S. \$30.47 payable on
21st April, 1987.

Bankers Trust
Company, London Agent Bank

Some business travellers
will change neither hotel nor newspaper.
That's why they are particularly happy to
find complimentary copies of the Financial
Times at the following hotels in Lyon:
Frantel, Grand Hôtel Concorde,
des Artistes, Le Roosevelt, Mercure.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

This announcement appears as a matter of record only.

December 1986



BANCO ESPIRITO SANTO
E COMERCIAL DE LISBOA

London Branch

£100,000,000

Certificate of Deposit Programme
with Multi-currency Option

Arranged by

Morgan Grenfell & Co. Limited

Dealers

Chase Investment Bank

Morgan Grenfell & Co. Limited

S.G. Warburg & Co. Ltd.

CORRECTION NOTICE NOTICE OF REDEMPTION GOETAVERKEN 8 1/4%

Guaranteed Bonds due September 15, 1987

Public notice is hereby given that the publication dated January 15, 1987 in respect to the final redemption date should be read as February 17, 1987 and not February 16, 1987.

FOR GOETAVERKEN ARENDAL AB
(Former AB Gotaverken)

BANK OF AMERICA INTERNATIONAL S.A.
LUXEMBOURG

FISCAL AGENT AND PRINCIPAL PAYING AGENT

Isveimer

U.S. \$100,000,000

Floating Rate Participation Certificates Due 1992

issued by Morgan Guaranty GmbH for the purpose of
making a loan to

Istituto per lo Sviluppo Economico
dell'Italia Meridionale

(a statutory body of the Republic of Italy incorporated under
Law No. 286 of April 11, 1953)

In accordance with the terms and conditions of the
Certificates, the rate of interest for the Interest Determination
Period 22nd January 1987 to 23rd February 1987 has
been fixed at 6 1/4%. Interest accrued for the above
period and payable on 27th July 1987 will amount to
US\$55.00 per US\$100,000 Certificate.

Agent

Morgan Guaranty Trust Company of New York
London Branch

U.S. \$60,000,000

Industrias Peñoles, S.A. de C.V.

Floating Rate Notes Due 1989

Interest Rate 10% per annum

Interest Period 22nd January 1987
22nd April 1987

Interest Amount per
U.S. \$10,000 Note due
22nd April 1987 U.S. \$250.00

Credit Suisse First Boston Limited

Agent Bank

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on 19th Jan. 1987 U.S. \$183.10

Listed on the Amsterdam Stock Exchange

Information: Pearson, Harding & Pearson N.V.,
Herengracht 214, 1016 BS Amsterdam.

AIBD BOND INDICES

WEEKLY EUROBOND GUIDE JANUARY 18, 1987

	Yield	12 Months	12 Months
		High	Low
US Dollar	8.505	-0.152	10.200
Australian Dollar	14.183	0.364	14.587
Canadian Dollar	9.930	-0.250	11.704
Eurodollar	6.184	-0.145	6.314
Euro Currency Unit	8.529	-0.280	9.524
Yen	6.028	-0.099	7.002
Sterling	10.837	0.203	11.532
Deutsche Mark	6.216	0.000	6.816
Bank J. Vothel & Co Ltd, Zurich			6.221

Bank J. Vothel & Co Ltd, Zurich - Tel: 012/26 JYZ CH



Leader in acquisition finance

This announcement appears as a matter of record only.

BCI Holdings
a new corporation formed by
Kohberg Kravis Roberts & Co. and Management

has acquired

Beatrice

\$4,100,000,000
Senior Term Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as co-manager for the above financing.



April 1986

This announcement appears as a matter of record only.

First Brands Corporation
a new corporation formed by
The First Boston Corporation and Management

has acquired

**The Home & Automotive
Products Business of
Union Carbide Corporation**

\$425,000,000
Senior Revolving Notes

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



July 1986

This announcement appears as a matter of record only.

SSI Holdings, Inc.
a new corporation formed by
Kohberg Kravis Roberts & Co. and Management

has acquired

Safeway Stores, Inc.

\$3,500,000,000
Senior Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as co-manager for the above financing.



August 1986

This announcement appears as a matter of record only.

Macy Acquiring Corp.
a new company formed by
investors including the management of Macy

has acquired

R.H. Macy & Co., Inc.

\$2,073,000,000
Senior Bank Facility

Manufacturers Hanover Trust Company Acquisition Finance
acted as co-manager for the above financing.



August 1986

This announcement appears as a matter of record only.

MRC Acquisition Corporation
an affiliate of

Forstmann Little & Co.

has acquired

Midland Ross
\$560,000,000
Senior Debt Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



September 1986

This announcement appears as a matter of record only.

AMF Bowling Companies, Inc.
a new corporation formed by Commonwealth Venture Partners

has acquired in a leveraged acquisition

The AMF Bowling Products Division
of

AMF Incorporated
\$130,000,000
Senior Financing

Manufacturers Hanover Trust Company acted as agent
and Manufacturers Hanover Acquisition Finance
arranged the above financing.



November 1986

This announcement appears as a matter of record only.

Haleworth Limited
a newly formed corporation by
Schroder Ventures and Management

has acquired various companies from
Williams Holdings PLC

£18,400,000
Senior Debt Financing

Manufacturers Hanover Trust Company Acquisition Finance
London Office provided the financing for the above transaction.



November 1986

This announcement appears as a matter of record only.

Woodward & Lothrop Inc.

has acquired in a leveraged acquisition

John Wanamaker, Philadelphia

\$260,000,000
Senior Credit Facilities

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



December 1986

This announcement appears as a matter of record only.

GFICT Acquisition, Inc.
a subsidiary of

General Felt Industries, Inc.

has acquired

Color Tile, Inc.
\$115,000,000
Senior Credit Facilities

Manufacturers Hanover Trust Company Acquisition Finance
acted as agent and arranged the above financing.



December 1986

This announcement appears as a matter of record only.

Pony Industries, Inc.

has acquired

Atlantic Richfield Company's
Building Products, Chemlink and Specialty Chemicals Businesses

\$158,000,000
Acquisition Facility
\$70,000,000
Working Capital Facility

Manufacturers Hanover Trust Company Acquisition Finance
and The CIT Group/Business Credit, Inc.
acted as agents for the above financing.



December 1986

This announcement appears as a matter of record only.

CDS Acquisition Corp.
a company newly formed by
Clayton & Dubilier, Inc. and Management

has acquired

The Lawn and Garden Group
(The O. M. Scott & Sons Company
and the
W. Atlee Burpee Company)

ITT Corporation
\$137,000,000
Senior Revolving Notes

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



December 1986

This announcement appears as a matter of record only.

FWI Acquisition Corporation
a corporation formed by

Exeter Capital, L.P.

has acquired

Funk & Wagnalls, Inc.

\$37,000,000
Senior Debt Financing

Manufacturers Hanover Trust Company Acquisition Finance
provided the senior debt and arranged the above financing.



December 1986

This announcement appears as a matter of record only.

BCA Corporation
a new corporation formed by
management and institutional investors

has acquired in a leveraged acquisition

American Bakeries Company

\$190,000,000
Senior Debt Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as lead manager for the above financing.



December 1986

This announcement appears as a matter of record only.

Playtex Holdings, Inc.
a corporation formed by Drexel Burnham Lambert Incorporated
and Playtex, Inc. Management

has acquired

BCI International Playtex, Inc.
BCI Playtex Family Products, Inc.

\$350,000,000
Acquisition Facility

Manufacturers Hanover Trust Company Acquisition Finance
acted as agent for the above financing.



December 1986

This announcement appears as a matter of record only.

Griffith Acquisition Corporation
a new corporation formed by PaineWebber Capital Inc.,
Fidisco Capital Group, and Ardshiel, Inc.

has acquired in a leveraged acquisition

National Car Rental System, Inc.
from

Household International, Inc.

\$150,000,000
Senior Financing

\$70,000,000
Letter of Credit Facility

\$150,000,000
Revolving Credit Facility for GAC Leasing I and GAC Leasing II,
subsidiaries of Griffith Acquisition Corporation

Manufacturers Hanover Trust Company Acquisition Finance
arranged and provided the financing for the above transaction.



December 1986

This announcement appears as a matter of record only.

Campeau Acquisition Corp.

has acquired

Allied Stores Corporation

\$3,281,200,000
Senior Bank Financing

Manufacturers Hanover Trust Company Acquisition Finance
acted as co-agent for the above transaction.



December 1986

The Investment Banking Group

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Clare Pearson talks about the future with IPMA's new chairman

Call for cross-market co-operation

MR ARMIN MATTLE, new chairman of the Eurobond new issue market's trade association, yesterday called for stronger links between the primary and secondary markets to aid the liquidity and price transparency of new bond issues.

Mr Mattle, managing director of Union Bank of Switzerland (Securities), became chairman of the International Primary Market Association (IPMA), which groups 65 houses active in the new issues market, at the beginning of this month.

He took on the role as the Eurobond market faces up to new regulatory requirements under Britain's Financial Services Act. The Association of International Bond Dealers (AIBD) has already introduced reporting rules which will help it to meet the latest UK legislation under which the AIBD is due to become a recognised investment exchange.

Mr Mattle does not, however, expect IPMA's role to change radically, though its members, like all other investment businesses, will need to be authorised by the Securities Association, a new self-regulatory body, to deal in London.

IPMA currently issues recommendations on market practice to its members who are not bound to observe them but generally do.

Mr Mattle said yesterday: "Neither the self-regulatory organisations nor the recognised investment exchanges which will be authorised by the act are likely to focus on inter-market inter-professional new issue syndication practices. IPMA will continue doing so in the interest of its UK and non-UK members against a

changing market and regulatory background."

He believed IPMA should officially recommend that lead and co-lead managers domiciled in London should commit themselves to becoming reporting dealers, under the recently implemented AIBD rules, when they join a bond issue's management group.

Such a measure could prove contentious as underwriters

renewly working on a definition of the point in the life of a bond at which the rules become applicable. Presently each house decides individually when to transfer an issue to its secondary market book.

Mr Mattle considered the rules would mean that the period normally allocated to primary trading would be cut sharply. The best definition of the timescale for trading a bond

is a market in the security.

The true marketability of a bond would become more obvious because it would be possible to tell when a house was not regularly reporting trading levels, as it would be required to do as a reporting dealer.

Mr Mattle also said he expected that some current IPMA rules on disclosure during syndication needed to be altered to bring them up to date with changes in instruments since the association was originally set up in 1984.

In particular, the mushrooming of the international equity market — which is more volatile than the bond market — made some of the existing recommendations look inadequate.

In an equity issue it was important to allow potential underwriters to have enough time to consider joining the management group, and also for them to have more information on the borrower than they would normally receive in a bond issue.

Mr Mattle expected that IPMA would be carrying out a review of the effectiveness of existing recommendations — syndication practices such as the timing of payments of fees.

There might be a need to change the criterion for entry to the association, he said. The existing qualification is to have run the books on six issues over the previous two years.

The proliferation of market players since this was originally devised had imposed strains on IPMA's consensus approach to decision-making, since all recommendations have to be passed unanimously, he said.

The CoB has, however, tightened disclosure requirements so that second market companies will have to publish quarterly less information on the borrower than they did under a three-year apprenticeship, they will be required to produce half-yearly reports and consolidated accounts, which were previously not mandatory.

The main reason why so many large companies choose to stay on the junior market, is that they do not want to issue more shares to the public. Many second market companies are family controlled and are very happy to have only 10 per cent of their shares publicly traded. This is the minimum level for the second market.

Most of the companies that have gained a full listing have been those which had already issued more than the 10 per cent level.

Bafip, which joined the second market in June 1984, already has more than 40 per cent of its shares publicly held. The rest of its shares are mainly controlled by Calphos, a company closely tied to the mutual insurance sector, Farthes, the investment banking group, and Cofac, the export credit agency.

The group's market capital is FFf 3.38bn after its share price quinquennial in 1984. Daily turnover in Bafip shares averaged 3,700 shares last year, compared with 2,800 in 1983.

Montedison, the Italian chemicals group, is discussing an asset swap with Antibiotics of Spain with a view to setting up a joint venture to pool marketing resources.

Antibiotics is Spain's biggest producer of pharmaceuticals. Its penicillin sales account for more than 13 per cent of the world market. Exports last year to the US and Europe accounted for about 40 per cent of sales, valued at more than Pts 20bn (\$155m).

Antibiotics plans to produce in Argentina for the US market at an estimated cost of Pts 1.5bn.

Societa Immobiliare Finanziaria Italiana (SIFI), a Montedison subsidiary, plans to increase its capital from 1,200m to 1,800m (\$72.6m) by issuing 37.5m ordinary shares.

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INTERNATIONAL COMPANIES and FINANCE

Chris Sherwell reports on the moves and obstacles which are delaying plans to reshape control of an entire industry

Counter-offer for HWT by Fairfax

Australian media battle caught in legal maze

THE BATTLE for control of the Melbourne-based Herald and Weekly Times (HWT) media group has unexpectedly been reopened following a counter-offer from John Fairfax, the Sydney newspaper and television group, which exceeded the recent bid from Rupert Murdoch.

The Fairfax move values HWT at close to A\$2.5bn (US\$1.6bn). It is designed to capitalise on an unresolved legal problem over Mr Murdoch's HWT takeover, springing from his US citizenship. The suit could yet undermine the compromise he reached last week with his then rival for the group, Mr Robert Holmes & Court.

Yesterday the Australian Broadcasting Tribunal, the regulatory authority which must decide the matter, adjourned a hearing until today, when Mr Murdoch's News Corporation is expected to show cause why the takeover should not be stopped.

Both the tribunal session and Fairfax's counter-bid followed a finding by a Federal court on Tuesday that Mr Murdoch, despite a restructuring of his interests, did not effectively control two key television stations in Sydney and Melbourne.

Although the stations have nothing directly to do with HWT, the finding is relevant to his bid for the group because HWT has two television channels and five radio stations.

Australian laws disallow more than 15 per cent foreign control of broadcasting licences. Fairfax simultaneously initiated a move in the Victorian Supreme Court to halt the registration by News of HWT shares. The judge made no order, however, and the hearing will resume in a week.

Mr Murdoch was reported to be returning to Sydney from New York. Interviewed before he left, he said of the Fairfax offer: "We've got the shares, we're not about to give them back."

Fairfax, a family-controlled quoted company, is best known as the publisher of the Sydney Morning Herald, Melbourne Age and Adelaide Advertiser. It also owns valuable television stations in Sydney and Brisbane.

HWT is the publisher of the Melbourne Sun, a Morning Herald, and the Melbourne Advertiser. Its television channels are in Melbourne and Adelaide. The company controls the Advertiser group in Adelaide and owns 48 per cent of Queensland Press in Brisbane.

Fairfax's offer of A\$18 per share for HWT took Mr Murdoch's last bid of A\$15. If his bid succeeded, Fairfax said it would divest itself both of HWT's newspaper assets in Melbourne and Perth and of its television and broadcasting assets.

IF NOTHING else, the latest complex developments in Australia's media shake-up have exposed the density of the legal thickets which engulf the country's media sector.

In the space of a few hours yesterday, the Australian Broadcasting Tribunal met to consider the validity of Mr Rupert Murdoch's bid for the Herald and Weekly Times (HWT) group, and the rival Fairfax group initiated a court move to stop his takeover while announcing a better counter-offer.

The action followed a Federal court ruling on Tuesday which found that Mr Murdoch, a US citizen, remained in effective control of two key television stations in Sydney and Melbourne and was thus in effective breach of foreign ownership laws.

These and many earlier developments only make sense when seen against the background of a perplexing maze of laws, institutions and policy intentions which now purport to control Australia's media sector.

Some feel Australia's media giants are making this irrelevant. Either way, the legal signposts to understanding the maze are as follows.

The key reform is the abolition of the 20-year-old television rules restricting television ownership. Individual companies can now own an unlimited number of stations, so long as their "reach" does not exceed 75 per cent of the national viewing audience.

Separately, there is a ban on cross-ownership of print and broadcast media in single centres. This does not apply to weekly newspapers or magazines. Importantly, it also does not apply to existing established empires.

If the new rules now apply—a point accepted more readily by some than others, particularly in the absence of the fine print—Mr Robert Holmes & Court currently has a potential problem in Perth as a result of his compromise deal with Mr Murdoch last week to end their HWT takeover battle.

This is because that deal gave Mr Holmes & Court two Perth, daily newspapers. The entrepreneur already has a television station in the city, and is in fact hoping to build a television network.

Mr Alan Bond, on the other hand, has already used the new rules to create the first such nationwide commercial network of four stations. On Tuesday he bought two television stations from Mr Kerry Packer.

The Broadcasting Act administered by the Australian Broadcasting Tribunal. This imposes a 15 per cent ceiling on foreign ownership of broad-

casting companies with television or radio licences. So far it threatens to affect only Mr Murdoch.

Although Australian-born, Mr Murdoch became a US citizen in 1985, and he subsequently restructured the

Mr Alan Bond has already used new rules to create the first nationwide commercial network of four TV stations

ownership of the two Channel Ten stations which he controls in Sydney and Melbourne.

The complicated restructuring is designed essentially to leave Mr Murdoch with his financial interest intact but his voting rights well diluted below the 15 per cent mark.

The arrangement has been scrutinised by the tribunal and referred to the courts.

The resulting pronouncement, made on Tuesday, is to be appealed against by Mr Murdoch, but it has effectively thrown the onus back to the tribunal to act. Because Mr Murdoch has since followed a similar procedure to restructure his ownership of News Corporation ahead of the HWT takeover, the tribunal's view

seems certain to affect this too. Indeed, it was in light of the court's finding that the Fairfax group stepped in with its legal move and counter-bid yesterday. But the judge in the Victorian Supreme Court has made no order, and hearings will resume a week today.

Whatever the tribunal decides, Mr Murdoch had indicated early on in his HWT takeover battle that he would sell HWT's two television stations. His legal advice, he added later, was that this had to be done, but only within six months of the takeover to avoid an infringement.

At the time this was disputed by his then rival, Mr Holmes & Court. Now Fairfax is doing the same. If Mr Murdoch's HWT takeover is stopped, Mr Holmes & Court may rejoin the fight for HWT, this time alongside Fairfax.

The Trade Practices Commission, which administers Australia's anti-trust legislation. The relevant section of the law seeks to prevent a company dominant in a particular market from acquiring a competitor if this is likely to strengthen its control or dominance of that market.

In the case of the media, and especially newspaper, the relevant issue appears not to be domination of editorial content but financial competition for advertising revenue. So far, most questions arising from the media shake-up have been resolved through discussion with the commission.

Mr Murdoch, for example, committed himself to selling newspapers in Brisbane, Adelaide and Perth, in all of which centres he stood to acquire an effective monopoly once he secured the HWT group. He has since agreed to sell Mr Holmes & Court the Perth news papers, and potential buyers are expressing interest in the others.

Mr Holmes & Court himself is meanwhile discussing with the commission his own new situation in Perth for the same reasons. The Fairfax group can be expected to do the same in case its HWT bid is successful.

● The Foreign Investment Review Board. This agency examines foreign investment proposals, including takeovers, to ensure that they would be consistent with Australia's interests.

The board has already reported its finding on Mr Murdoch's HWT take over to the Government, and the Government has in turn found no reason to step in. But it gave no reasons, and revealed nothing of the board's findings.

● The National Companies and Securities Commission, the Government's watchdog body for the stock market and takeovers. Through the state-based Corporate Affairs Commissions, this ensures that the relevant takeover documents are lodged and circulated in a manner that ensures all shareholders are treated fairly. Its role has probably been least noticeable in the past few weeks.

Woodside accepts Santos bid for Vamgas

By Our Financial Staff

SANTOS, the Australian oil and gas producer, yesterday moved towards victory in its A\$201.6m (US\$133.8m) takeover bid for Vamgas, a fellow participant in the Cooper Basin energy project in Queensland.

This came with the agreement by Woodside Petroleum, which owns 50.6 per cent of Vamgas, to accept the Santos offer. Woodside reversed the right to change its mind, however, if a higher bid emerged before the closing date of next Wednesday.

The A\$3 per share bid from Santos, launched in mid-December, followed a series of unsuccessful offers by National Mutual Life Assurance of Australasia (NML), the country's second largest insurance office.

The acquisition of Vamgas would give Santos majority ownership of the Cooper Basin gas and liquids project, increasing its existing 45 per cent share to 53 per cent and providing additional interests in nearby fields.

Woodside, which for the past 18 months has been controlled jointly by Broken Hill Proprietary and Shell, is operator of the North-West Shelf liquid natural gas project off Western Australia. It has been willing for some time to divest its Vamgas holding.

Saudi sale by Beirut bank

By Our Financial Staff

THE FIRST large sale by a foreign bank of a holding in a Saudi joint venture bank, for a disclosed yesterday, lending weight to persistent reports of attempts by other foreign partners to reduce their exposure in the country.

Bank of Beirut, has sold its 10 per cent stake in United Saudi Commercial Bank (USCB), the newest and second smallest of the kingdom's banks. Its 250,000 shares fetched prices averaging around SR 115 a share, for a total value of some SR 297.5m (\$79.3m) and were taken up by USCB's 100-odd founding shareholders.

Butcher Industries, Inc. and McCrossin-Bowers, Inc.

are pleased to announce the formation of

Butcher Financial Markets
Specializing in Structured Finance Programs

and the appointment of

Mr. Edward McC. Bowers
as Managing Director

Butcher Industries, Inc.
Subsidiary of Butcher and Company, Incorporated
211 South Broad Street, Philadelphia, Pennsylvania 19107
(215) 985-5146

BANQUE DE GESTION PRIVEE-SIB

the BANQUE DE GESTION PRIVEE and the SOCIETE INTERNATIONALE DE BANQUE have merged on December 8th 1986

The new bank will be called:

BANQUE DE GESTION PRIVEE-SIB (BGP)

Gerard Ekanani is the chairman of the supervisory board of which the members are:

Christian de Fels, Arnaud Leunhardt, Francis Arboussat, Bernard Arnault, Faisal Ben Khadra, Baudouin de Brie, Nicholas Clive Worms, Georges Coulon-Karlweis, Paul Desmarais, Serge Desmarais, Albert Dondelinger, Philippe Dulac, Albert Frère, Jean Lanier, Jean-Pierre de Lamotte, Jean-Louis Masurel, Khalid Al-Mishari, Claude Pierre-Brosselet, Didier Pineson-Valencienne, Edouard de Royat, Youssef H. Al-Sana, Georges Soleilhavoup, Pierre Razy, Joseph-Camille Genton.

The board of management consists of: Guy de Mailly Nesle, President, and Claude Vercambre.

Members of the Executive Committee are: Guy de Mailly Nesle, President, Jean Berthon, Olivier Douin, Jean-Pierre Ducrest, Hubert Grosperrier, Pierre Le Barrois d'Orgeval, Alain Lefebvre.

Olivier Cizeron is its secretary.

BGP  **BANQUE DE GESTION PRIVEE-SIB**
26, RUE DE LA LAUME - 75006 PARIS - TEL. (0) 40.75.62.62

Co-operative Bank p.l.c.
(Incorporated in England under the Companies Act 1948 to 1980)

£75,000,000
Subordinated Floating Rate Notes 2000
Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 21st January, 1987 to 21st April, 1987, the following information will apply:

1. Rate of Interest: 11% per annum
2. Interest Amount payable on Interest Payment Date:
£137.93
Per £5,000 nominal or
£1,379.28
Per £50,000 nominal
3. Interest Payment Date: 21st April, 1987

Agent Bank
Bank of America International Limited

Memorex International B.V.

and
its wholly owned subsidiary

Memorex Corporation

new corporations formed by Eli S. Jacobs

have acquired the

Memorex Division

of

Unisys Corporation

The undersigned assisted in the negotiations and acted as financial advisor to Memorex International B.V. and Memorex Corporation in this transaction.

Drexel Burnham Lambert

INCORPORATED

This announcement appears as a matter of record only.

\$550,000,000

Memorex Corporation

\$225,000,000

Senior Increasing Rate Guaranteed Notes
due 1991

\$100,000,000

Senior Subordinated Increasing Rate Guaranteed Notes
due 1992

\$100,000,000

Senior Subordinated Guaranteed Notes
due 1996

\$125,000,000

Subordinated Guaranteed Debentures
due 1998

The undersigned acted as agent in the private placement of these securities.

Drexel Burnham Lambert

INCORPORATED

December 1986

IBA to consider TV-am share transfer

British Gas points out that it is a highly seasonal business—



it makes all its profit in the winter and usually makes a loss during the first half. The slight improvement in operating profit this year was due to the lower cost of gas, as a temporary reduction in output from the

that the full-year outcome will—as ever—be dependent on the weather.

See Also

The chairman said the directors were committed to maintaining earnings growth and were actively pursuing those opportunities which offered significant development potential. First Leisure's well-established group of businesses were capable of generating an increasing flow of profits in future years, and in addition the management

Profits from property and investment disposals were lower, however, at £24,000 (£24,000). There were also increased administrative expenses of £3.77m (£3.3m).

Stat took £4.17m (£3.55m), leaving net profits of £8.56m (£8.6m). There was an extraordinary £382,000 debit last

per cent, so the group is well placed to make acquisitions. But organic growth alone should see profits to around £15m for the current year. That puts the shares, down 6p at 414p on profit-taking, on a multiple of about 13.5, not expensive considering the company's record and the prospects for the sector.

This advertisement is published by J. Henry with the offer for Bryans Holdings plc ("Bryan

Schneider Wang & Co. Limited on behalf of English

Kunick is returning to the dividend list with a payment of 0.75n net.

1986 SALES RESULTS

*Excluded Target L10

In particular, Target is now clearly the largest unit linked company in the independent financial intermediary market (measured by new annual premiums).

ET
PLC

UNIT TRUSTS • LIFE ASSURANCE • PENSIONS • FINANCIAL MANAGEMENT

A market in progress



EARLINGS: the interest rate on this week's issue of local authority bonds is 10½ per cent, down ½ of a percentage point from last week, and compared with 13½ per cent a year ago. The bonds are issued at par and are redeemable on January 27, 1958. A full list of issues will be published in tomorrow's edition.

Final offer period										Final closing date				
M	T	W	Th	F	M	T	W	Th	F	M	T			
12	13	14	15	16	19	20	21	22	23	26	27			

**The Increased Ordinary Offer is final, will not be increased and will remain open for acceptance until 1:00 p.m., on Tuesday 27th January 1987 unless it has become or been declared unconditional in its acceptance by 5:00 p.m. on that date, in which case, it will be deemed to have been accepted. The BCC retains the right to revise or increase or extend the Increased Ordinary Offer in the event of a competitive situation arising.*

Postscript

FT 22/1



STOCK EXCHANGE

A market in progress

UK COMPANY NEWS

The Republic of Panama

U.S. \$50,000,000

Floating Rate Serial Notes due 1991

For the six months

23rd January, 1987 to 23rd July, 1987

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 per cent. per annum, and that the interest payable on the relevant interest payment date, 23rd July, 1987 against Coupon No. 16 will be U.S. \$211.17.

The Industrial Bank of Japan, Limited
Agent Bank

Pirelli Financial Services Company N.V.
(The Issuer)

to the holders of the outstanding
U.S. \$50,000,000 - Guaranteed Floating Rate Notes due
1991 of the Issuer ("Notes")

of the
EARLY REDEMPTION ON 27th FEBRUARY 1987
of all the outstanding Notes by the Issuer

NOTICE IS HEREBY GIVEN to the holders of the Notes that, in accordance with Condition 7(b) of the Notes, the Issuer will redeem all of the Notes then outstanding on the next interest payment date falling on 27th February, 1987, (the redemption date). The Notes will be redeemed at their principal amount plus interest accrued to the redemption date. Payments of principal and accrued interest will be made against surrender of Notes on or after the redemption date at the specified office of any of the Paying Agents as listed on the Notes. Coupon No. 6 maturing on 27th February, 1987, should be presented for payment in the usual manner. Interest on the Notes will cease to accrue from the date of redemption and coupons maturing after the redemption date will become void. Notes and coupons will become void unless presented for payment within a period of ten and five years respectively from the redemption date.

By Citibank, N.A.
Agent Bank
January 22, 1987.

CITIBANK

Anglia TV surges
to £8.5m and
makes cash call

BY ALICE RAWSTHORN

Anglia Television yesterday announced a surge in pre-tax profits of 197 per cent to £8.5m, and called upon shareholders for £8.5m through a one-for-five rights issue in order to finance its proposed investment in the British Satellite Broadcasting project.

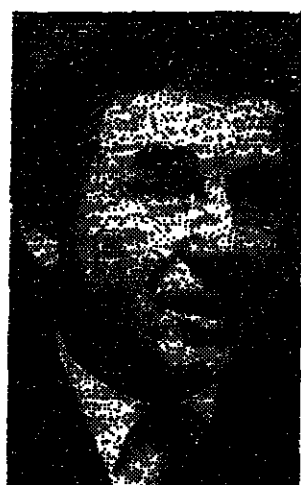
Anglia forms part of the BSB consortium - which includes Virgin, Pearson (owner of the Financial Times), Granada and Amstrad Consumer Electronics - recently appointed by the Independent Broadcasting Authority to launch the British DBS system.

Anglia is committed to investing £10m in BSB and is considering underwriting an additional £10m.

In addition to its BSB investment, Anglia will play a part in Superchannel, the proposed pan-European cable TV channel, and has joined a consortium bidding for a new television channel in Israel.

For the future, Anglia intends to pursue further expansion in the new media and in television overseas.

"The cosy old days of the regional television franchise are over," said Lord Buxton, Anglia's chairman. "The future will be very, very different and



Mr David McCall, chief executive of Anglia TV

we intend to seize the new opportunities it presents."

In the rights issue Anglia proposes to issue 2.88m new ordinary shares at 30p a share. Its share price fell by 17p to 30p yesterday on the announcement.

With its rise in profits Anglia surpassed the City's expectations. In the year to October 31 turnover increased to £75.2m (£62.7m) and operating profit to £24.29m (£15.48m).

The subscription to Channel 4 cost £10.71m (£9.99m) and the Exchange Levy on profits £3.00m (£1.43m).

Earnings per share rose to 37.15p (14.94p) and the board proposes to pay a final dividend of 7.5p (6p), making 11.25p (9p).

The growth in advertising revenue outperformed that of the ITV network during the year, and Anglia succeeded in increasing its programme sales.

comment

In the past Anglia seemed to be the epitome of the dull but worthy ITV company. Thus its newfound enthusiasm for the novelties of the new media is all the more surprising.

Investors may be rather less enthusiastic about DBS: given the challenges posed by the forthcoming Irish and Luxembourg launches and the lengthy payback period, BSB will launch in 1990 and should break into profit four years later. But diversifying outside traditional television is logical enough; as is the decision to stick to familiar territory, given past uninspiring forays into dry drink machine making and merchant banking. On fundamentals Anglia's prospects are bright; both its share of network revenue and overseas programme sales should rise again and it will be a beneficiary of the recent Levy reform.

producing projected profits of £10.5m and a prospective p/e of 9.5 this year. Yet the share price, having risen rapidly in recent months, should move more modestly with the market.

Wolverhampton and Dudley

Wolverhampton and Dudley, one of the UK's largest regional breweries, is continuing to expand from its traditional trading area. The company opened three new outlets in Manchester and Nottingham during December, and another public house is scheduled to begin trading in Manchester in the spring.

Clay Harris analyses Barrow Hepburn's bid defence

A question of waiting for success

TO Professor Roland Smith, Yule Catto's £18m bid for Barrow Hepburn poses a classic exam question for British institutional shareholders: are they prepared to forgo short-term gain for long-term success?

Yule Catto answers without hesitation: the professor himself has been Barrow's chairman since 1974. Mr Ray Way has been chief executive of the engineering and chemicals group for seven years. If management has not produced success by now, how long should shareholders be expected to wait?

There is nothing new about what may now be called the Pilkington defence. But its success in one prominent takeover battle is encouraging bid targets of all sizes to dig in deeply behind its ramparts.

Barrow claims to have entered the final phase of a painful transition from leather tanning to diversified industrial group. The building blocks for future growth and greater profitability are now in place, argues Mr Way. "The calling to account should be suspended for three years. We've sorted out all the problems. We've got a sound, growing group."

In recent years, Barrow has focused on chemicals. Its Ferrite subsidiary makes rubber compounds and high-quality plastics and Mydrin makes fabric coatings and stiffeners.

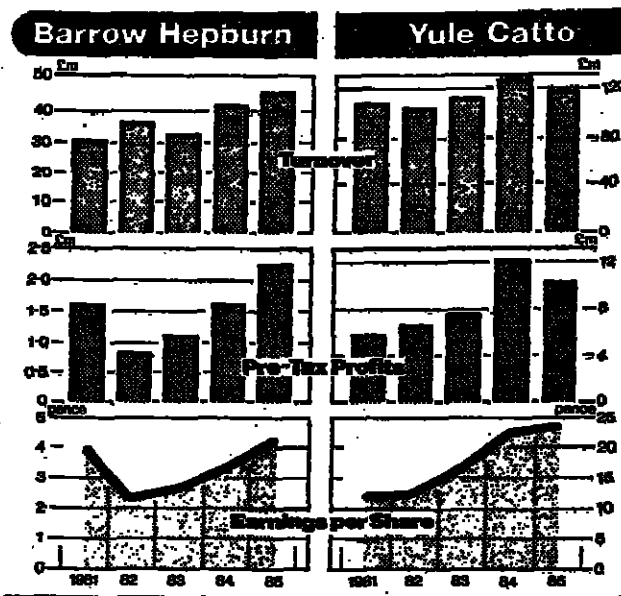
Mydrin exemplifies what Professor Smith calls the business of "selling developed chemical technology." Most of its products are designed to customers' specifications for the precise qualities needed for the coatings. Since Barrow bought Mydrin in 1983, the staff has grown from 25 to 48, of whom half are qualified chemists.

"We've pumped a lot of resources into that company," Mr Way says.

In engineering as well, Barrow prides itself on the high-margin specialised service provided by its Wolverhampton-based fastener subsidiaries, Fastenerable and Extrafast Nut and Bolt.

"We have to live with markets where high volumes do not matter," Mr Way says.

However clear the management vision, shareholders have not yet reaped the reward. Earnings per share grew by a compound annual rate of only 2 per cent between 1981 and



1985. Net tangible assets per share actually fell from 36.8p to 28.7p over the same period.

In the past 10 years Barrow has seen a parade of acquisitions and disposals. Its specialty chemicals business was sold in 1978, ironically in view of its recent emphasis on the same sector.

Barrow's tanning business, once Britain's largest, was rescued, temporarily, in the late 1970s by an ill-fated joint venture with the state-run National Enterprise Board. It has since escaped from hide dealing, leaving the rump of its leather interests disguised within engineering, where Rizal is a world leader in tanning equipment, and consumer products, where subsidiaries dress semi-finished leather and supply shoe components.

Having extricated itself from tanning, Barrow shudders at the thought of being linked with a plantation group. "After being involved in the nightmare of leather and hides in the late 1970s, I wouldn't want to be anywhere near the commodity business," Professor Smith says.

Yule Catto disagrees. It has reduced but does not intend to eliminate its exposure to commodities. By last year (1986), less than 10 per cent of the company's attributable profit came from commodities.

"We've never stopped investing in these businesses," says Mr Alister McLeish, managing director. "While commodities

are down, we're still generating profits from them."

"The strategy has been to develop industrial chemicals without turning out back on the cash generation achievable from the plantations," says Mr Alex Walker, chief executive.

The plantation interests were Malaya General's dowry when it merged in 1971 with Yule Catto, a private company holding Indian investments and William Cox, the plastic rooflights maker at the centre of the present group's second materials division, building materials.

The third division, chemicals, came with Revertex, which was softened up by a dawn raid and won with an increased offer in 1980. The fact that Mr Walker and Mr McLeish are both veterans of Revertex illustrates the ultimate harmony of that union as well as Yule Catto's subsequent emphasis.

"We don't bid very often, but when we do, as we have achieved with Revertex, we have proved the capabilities of turning the profits out of it," Mr McLeish says.

An early indication of Barrow shareholders' inclinations may come tomorrow, when they are asked to approve the £18m purchase of Tor Coatings, a specialty paints maker based in Chester-le-Street, Co Durham.

Even Yule Catto concedes the attractions of Tor, which makes graffiti-resistant coatings and anti-climbing paints that never

fully dry. But it questions the price, which amounts to 24.4 times historic earnings. "The problem is," says Mr Walker, "it's going to take you to the 1990s to make a return on it."

Barrow maintains it won Tor with its promise of a less claustrophobic management style than it might find in a bigger company. It argues that exceptional items distorted the year in question and that Tor's present owner-managers will have to achieve a far higher level of profit to earn any deferred payment.

Independent analysts agree that historic earnings probably understate the potential of the company, but Yule Catto is adamant that provisions for the rent of an unoccupied factory, obsolete or slow-moving stock, and directors' bonuses should not be considered exceptional.

The acquisition would also put 12 per cent of Barrow's expanded share capital in the hands of holders who have promised not to sell before the end of this year without the consent of the board.

How far will shareholders' patience stretch? Prof Smith is hopeful. "My reading of the situation, generally, is that the mood is changing and that the institutions are moving away from getting involved in a contested bid situation. I'll be surprised if the institutions do turn their back on management."

Mr Walker thinks the time for a management change has come: "That company has been through fire and brimstone for many years."

Much may depend on it, and by how much, Yule Catto raises its offer. The current bid of 108p in cash and one £1 convertible preference share for every four Barrow shares has been most recently valued by Kilmartin Grieveson, Yule Catto's brokers, at 85p against 61p in the market. Independent analysts put the value closer to 53p or 54p.

Some institutional shareholders may indeed hope Yule Catto will increase the role of its own ordinary shares in the offer. This reflects not only fear that the preference shares would have limited marketability, but also apparently the re-reading for which Yule Catto has been pleading for some time. Its shares have risen from 286p to 289p since the Barrow bid was announced.

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Financial record

	1982	1983	1984	1985	1986
	£000	£000	£000	£000	£000
Turnover	2,775	3,511	18,233	23,114	26,427
Profit before tax	589	926	3,020	5,062	7,214
Earnings per share	3.0p	3.7p	8.5p	16.3p	25.0p
Dividend per share	-	1.5p	2.5p	4.5p	*8.0p

*recommended

Microgen Holdings plc
Watling Street, Radlett, Herts WD7 7HZ
Telephone 09276-2233

Please contact Brian Shears to obtain a copy of Microgen's Report and Accounts due out in February 1987.

BRITISH GAS plc

INTERIM RESULTS

Chairman's Statement

In view of the seasonal nature of its business, British Gas normally generates its annual operating profit during the winter months and the results of the first half of the financial year usually show a loss. The seasonality of the business is very evident in this first financial report to shareholders which shows that the current cost operating loss for the six months to 28 September 1986 was £136 million compared with a loss of £147 million for the equivalent period last year.

The slight reduction in turnover was mainly due to a reduction both in the number of terms sold and selling prices in the interruptible contract market, as a result of changes in competitive conditions due to the collapse in oil product prices, partially offset by a higher volume of sales in the domestic market, in the period under review, April to September 1986.

The current cost operating results for the six months to 28 September 1986 benefited from a reduction in the cost of gas purchased resulting from reductions in gas supplies from Frigg (following industrial action at the field), which were temporarily replaced by supplies mainly from the lower cost Early Southern Basin Fields, and from the effect of more favourable exchange rates. These lower gas costs resulted in the current cost working capital adjustments being a credit (thereby reducing the current cost operating loss) whereas in the previous year these adjustments were a charge; a favourable movement of £38 million.

Net interest receivable increased by £21 million reflecting a higher level of current asset investments. The current cost pre-tax loss was thus £68 million compared with a loss of £100 million for the equivalent six month period in 1985.

The outlook for the rest of the financial year to 31 March 1987 is, as always, influenced by weather conditions during the winter months. The results for the six months to 28 September 1986 are consistent with the profit forecast for the full year included in the prospectus and the Directors consider that, in the absence of unforeseen circumstances, the results for the year ending 31 March 1987 should also at least achieve that profit forecast.

British Gas plc Unaudited Results for the 6 months to 28 September 1986

	Notes	Six months to	
		28th September 1986	29th September 1985
Turnover		£2,593	£2,639
Current cost operating loss	2	(£136)	(£147)
Net interest receivable		68	47
Current cost loss before taxation		(68)	(100)
Taxation	3	(19)	(17)
Current cost loss after taxation		(87)	(117)

- The unaudited results of the Group for the six months to 28 September 1986 have been prepared on the basis of the accounting policies as set out in the Annual Report and Accounts for the year ended 31 March 1986.
- On an historical cost basis the operating (loss)/profit for the six month periods to 28 September 1986 and 29 September 1985 was £15 million, and £2 million, respectively.
- Taxation for the six months to 28 September 1986 has been provided on the basis of the estimated effective tax rate for the current year.
- The profit after taxation for the six month periods to 28 September 1986 and 29 September 1985 calculated in accordance with United States and Canadian generally accepted accounting principles was £118 million and £99 million, respectively. The differences between United Kingdom and United States and Canadian generally accepted accounting principles relate principally to the capitalisation of replacement expenditure and the provision of deferred income taxes.

Sir Denis Rooke, Chairman,
British Gas plc

Jan 21st 1987

British Gas
ENERGY IS OUR BUSINESS

SAINSBURY'S

J Sainsbury plc

£100,000,000

Sterling Commercial Paper Programme

Arranger

S. G. Warburg & Co. Ltd.

Dealers

Swiss Bank Corporation International Limited

S. G. Warburg & Co. Ltd.

Issuing and Paying Agents

The Chase Manhattan Bank, N.A.

December 1986

Accountancy Appointments

Chief Accountant

South London To £25,000 + car

Our client - very much a household name - operates profitably in the fragrance and cosmetics sector, generating a turnover of £20 million through the manufacture and marketing of a sizeable range of high-quality products.

The need is for a Chief Accountant with the evident potential for promotion to the Board. Although the focus of the role is on Financial Accounting, the brief also covers Costing, Credit Control and Treasury. Key tasks will be the rationalisation of existing systems, the development of new procedures and the improvement of existing computerised functions. Candidates must be qualified accountants with extensive experience of Financial Accounting, ideally but not necessarily in a light manufacturing environment. The preferred age-range is 28-40 and the ability to speak French would be an asset.

Applications, please, in confidence, quoting Ref 287/1 to S. C. Mackay at Charles Barker MSI, 30 Farringdon Street, London EC4A 4EA. Tel: 01-634 1143.

CHARLES BARKER
SELECTION-SEARCH-ADVERTISING

General Manager (Director Designate)

North London

c.£35,000 plus car

Our client is an internationally based Group who are about to launch an exciting new worldwide travel club with the administration centre based in North London. This highly computerised operation will shortly embark on a major selling and marketing campaign and it is therefore essential that a highly motivated General Manager is appointed as soon as possible.

Reporting to the holding company, the General Manager will be responsible for the entire accounting and administration of the travel club. This will include the development of management information systems, international sales support information, and statutory accounting. It will be necessary to demonstrate a highly commercial approach within a selling and marketing environment. Practical experience of the travel industry would be an advantage.

Candidates, aged 30 to 40, must be qualified accountants with exceptional drive, personality and technical ability. The attractive remuneration package will be augmented by a profit share scheme.

Interested candidates should write to Andrew Sales FOCA enclosing a full curriculum vitae and a daytime telephone number quoting reference LM46 at Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.



Spicer and Pegler Associates
Management Services

Group Management Accountant

Central London

c.£26K

Our client is a well known, £1 billion+ turnover plc with significant international operations. It has an outstanding growth record and is the market leader of several sectors within the service industry.

Reporting to the Group Financial Controller and responsible for a small team, this important post controls the complete management accounting and reporting functions at Group level. This includes budgeting, acquisitions and disposals analysis, appraisal of capital expenditure and the development of the latest computerised reporting systems.

Candidates, male or female, must be qualified accountants, ideally graduates,

aged 28-35, with a number of years in a management accounting role in a multi-national organisation. This is an excellent opportunity for an ambitious financial executive to gain experience at the centre of an expanding Group with good promotion possibilities.

The attractive remuneration package includes those benefits associated with a senior position in a large company.

Please reply in complete confidence, enclosing full career details, to Michael Hann, Bull Thompson and Associates Limited, Alliance House, 63 St. Martin's Lane, London WC2N 4JX, quoting Ref. No. 1202.



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50 Fleet Street, London EC4Y 1BE

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Group Financial Analysis

S.W. Essex

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This is a rare opportunity to join a "blue-chip" British group at a senior level with assured prospects of continuing career progression. As a member of a small high-calibre team the person appointed will take responsibility for the strategic review of a substantial sector of the Group. The role is wide-ranging and embraces new product programmes, major capital projects and acquisition studies as well as the on-going analysis of plans and performance within the sector. The team has a high profile with reporting lines directly to the Board and senior executives. There is some travel to operating locations including occasional trips overseas. Applicants (male or female) should be aged around 30, and be qualified accountants. The Group does not recruit "career analysts" so that applicants must show the experience or potential to move into a senior financial position with one of the operating subsidiaries, within about 2 years.

Ref: 1636/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCIL, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0155 (24 hours).

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Financial Controller

Thames Valley

to £22,000 + car + benefits

Our client is the U.K. subsidiary of a major North American corporation involved in the design and development of some of the world's most advanced digital telecommunications systems.

Due to an internal promotion, they now wish to appoint a Financial Controller who will be responsible for the entire finance function of this small but rapidly expanding organisation.

Candidates will be qualified accountants, aged 28 to 35 years, who possess a broad commercial background gained preferably in either the high tech. or manufacturing industries.

Interested applicants should write, enclosing a full C.V. and quoting reference number 12/60 to:-

AGB Executive
173 SLOANE STREET LONDON SW1X 9QG
Tel: 01-235 9881

International Appointments



The Bank of Bermuda Limited
(Incorporated in Bermuda in 1880)

FINANCIAL ACCOUNTING OFFICER

The Bank of Bermuda Limited is Bermuda's largest Bank and leads the island's financial services industry with over \$3 billion in assets. In addition to its Bermuda base, the Bank operates four expanding international locations in Guernsey, Hong Kong, London and New York.

Due to growth and internal progression, a vacancy exists in Bermuda for an experienced qualified Accountant to be appointed as Financial Accounting Officer. The primary functions of this position are the preparation of a large section of the Bank's financial statements and day-to-day management of the general accounting function. This is a demanding Officer-level position and requires active participation in the overall management of the Accounting function of the Bank.

The successful candidate must have:

- An internationally recognised primary accounting qualification;
- A minimum of four years' post-qualification experience;
- Proven success in managing a large staff complement.

The Bank's contract period is for an initial term of three years. An attractive tax-free salary, profit-sharing bonus and benefit package are being offered for this position. We invite interested applicants to forward a detailed curriculum vitae to:

The Bank of Bermuda Limited
Representative Office
B. of B. (Europe) Limited
Minster House, 12 Arthur Street
London EC4R 9AB
Attention: Mr. R. J. Duttall

If you are married (or plan to be married) and your spouse would wish to be employed in Bermuda, please include his or her curriculum vitae for immigration purposes. Interviews will be conducted in London during the week beginning February 16th, 1987.

Group Financial Controller - Nigeria

Oilfield Supply Base Services

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Our client caters for the needs of companies operating in the oil exploration and production sectors in Nigeria both inland and offshore providing a wide range of terminal operation services including the supply of labour and specialised shipping and equipment. It is part of an international group which has considerable knowledge and experience of working in Nigeria.

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Candidates must be qualified accountants with relevant senior experience including international banking and financial transactions. Generous remuneration package plus attractive benefits.

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ABU DHABI NATIONAL OIL COMPANY

Abu Dhabi National Oil Company (ADNOC) controls and co-ordinates the operations of both onshore and offshore oil and gas exploration and production and associated petrochemical industries. The Company wishes to recruit the following personnel in its Finance Department:

SENIOR FINANCIAL ANALYST:

The candidate for this position will be required to analyse financial statements as necessary, to evaluate the impact of budgets on Group Company Balance Sheets, to follow-up and analyse financial market trends and to perform loan administration functions.

The candidate should have a first degree in Business Administration, Accounting, or equivalent coupled with at least 7 years relevant experience in financial analysis.

SENIOR ACCOUNTANT:

Responsible for performing accounting duties relating to ADNOC's Cash Management. Co-ordinate and monitor the flow of funds through the company's bank accounts. Evaluate and analyse the company's fund utilisation activities and financial institutions holding ADNOC's funds.

The candidate for this position should have a first degree in Business Administration, Accounting or equivalent plus 6 years relevant experience in cash management.

Both positions require high proficiency in English and Arabic. Experience in computerised accounting systems is also essential.

We offer competitive two-tier salaries plus a full range of expatriate benefits including free accommodation, subsidised school fees, airfares and generous paid annual leave. Interested candidates are invited to forward their detailed applications together with photocopies of their education and experience certificates, within three weeks from the date hereof, to:

THE HUMAN RESOURCES DIVISION MANAGER
PERSONNEL DEPARTMENT
ABU DHABI NATIONAL OIL COMPANY (ADNOC)
P.O. BOX 898 - ABU DHABI - U.A.E.

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As a result of an internal promotion within the group, our client seeks two senior auditors to undertake the planning and performance of audits. In addition to financial audits, there will be exposure to systems and operational reviews as well as some investigation work.

This challenging role which has considerable exposure to senior

management involves a significant travel content.

Candidates (m/f) should be aged 26-35, having gained audit experience within a large public accounting firm or an industrial group. You should be fluent in English together with one other European language and should hold a recognised accounting qualification and/or a university degree.

Interested applicants should contact Frank Van de Voorde on Brussels 010 322 648 13 84 or send a comprehensive curriculum vitae to Michael Page

International, Avenue Louise 350, Box 3, B-1050 Brussels, Belgium.



Michael Page International
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ET UNIT TRUST INFORMATION SERVICE[illegible]

DANTE

[illegible]

Solution to Puzzle No 6.232

[illegible]

Financial Times Thursday January 22 1987

[illegible]

[illegible]

Money Market Trust Funds

[illegible]

Money Market Bank Accounts

[illegible]

COMMODITIES AND AGRICULTURE

OECD steps up surplus warning

BY ANDREW GOWERS

THE ORGANISATION for Economic Co-operation and Development (OECD) has stepped up its appeal for a concerted, long-term approach to the world's farm surplus problems and for an immediate commitment by producers not to increase agricultural support measures which distort trade.

The Paris-based OECD, which groups industrial nations, said in its annual report on agricultural policies and markets that measures adopted to combat the agricultural problem so far "represent only a partial and often temporary solution."

"It is essential that a series of complementary measures be rapidly taken, so as to improve in the short term the functioning of markets and their equilibrium, and to encourage the long-term adjustment of the agricultural sector."

The appeal, issued by the OECD's governing council and prepared by its influential committee on agriculture, reflects the growing tensions between agricultural producers. It also bears the hallmarks of widespread frustration at the failure so far to agree a timetable for talks on agriculture trade under the so-called Uruguay round of GATT (General Agreement on Tariffs and Trade) negotiations. Finding out that total world cereal stocks exceed the equivalent of two years' world demand and that surpluses currently affect virtually all commodities and all OECD regions, the report says.

"Overdependence on the principal world agricultural markets

grows ever more serious and the outlook for the short and medium term gives no reason to expect any improvement."

Cereal prices are probably at their lowest level in 50 years in real terms, it adds, while dairy production capacity remains excessive despite recent cuts and the meat market is depressed by slack demand and the short-term effects of the culling of dairy cows. Meanwhile, farm incomes continue to decline, budgetary outlays for agriculture are at record levels, and the battle for export markets is "putting in danger international economic relations."

Exporting nations are struggling to get the agricultural part of the GATT negotiations on the ground, but their fundamental positions appear far apart and

the preparations are being overshadowed by the worsening row between the US and the EEC over American maize.

OECD members are currently examining proposals produced by the Organisation's secretariat which could provide a basis for resolving differences over the content of the negotiations. These involve the calculation of so-called "producer subsidy equivalents" to cover direct and indirect forms of farm support.

It is not immediately clear how this idea, publication of which is being blocked by several OECD member states, could be fed into the GATT process. However, some senior Western officials believe that it will be raised at the next summit meeting of the leading industrial nations this summer.

EEC pigmeat row resolved

BY TIM DICKSON IN BRUSSELS

THE BITTER battle between France and West Germany over EEC policy for pig farmers was finally resolved in Brussels yesterday after a compromise which left both sides able to claim victory.

The dispute was precipitated by the recent realignment of the European Monetary System (EMS) but it was made all the more acute by the worsening plight of the European pigmeat sector and by national political preoccupations in the member states concerned.

Mr Ignaz Kiechle, the German Farm Minister, was determined not to yield to French pressure with only days to go to the Federal elections and West German pigmeat farmers publicly protesting against imports on the Dutch border. His opposite number in Paris, Mr Francois Chaulieu, is a staunch defender of the key Brittany pig-farming industry and was equally insistent that nothing should be done to harm their interests.

The issue at stake was whether or not to apply negative measures to pigmeat amounts (MCAs) in the pigmeat, poultry and eggs sector.

MCA's are a system of taxes and subsidies designed to even out the effect of currency movements on cross border trade but which in recent months have increasingly been turned into blatant bargaining chips in the rough political battle to maintain farm incomes. As a result of the EMS realignment, the Commission proposed new negative MCAs of 1.5 per cent for pigmeat and 3.2 per cent for eggs and poultry, the effect of which was to place a tax on French exports and a subsidy on West German sales elsewhere in the Community.

The Germans argued that these anti-monetary changes flowed automatically from the Finance Ministers' decisions; the French claimed that last April (after a previous EMS realignment) they won a commitment that no new negative MCAs would be created in these sectors.

The compromise solution is that the Commission's proposals will (as originally envisaged) take effect from today. The new negative MCAs in the pigmeat sector, however, will be progressively reduced with a 0.5

'Considerable' sugar price rise forecast

By Richard Mooney

RISING CONSUMPTION and a continuing decline in world stocks should result in a "considerable" rise in sugar prices by the end of this year, according to the latest market report from London broker, C. Czarnikow.

The extent of the rise will depend, however, on expectations as to the continued development of the situation in 1988, the report says.

Czarnikow currently estimates that stocks at the end of 1987 will be between 6m and 6.5m tonnes below the level at the end of 1986. And it has started before that it believes the stock figure of about 40m tonnes which was widely quoted at that time was seriously overstated.

The report describes 1986 as "another disappointing year." After rising from 4.74 cents a lb at the start of the year to 9.21 cents a lb in April, the New York spot price slipped back to 4.34 cents in September before ending at 5.43 cents.

Czarnikow currently estimates major factors influencing prices for countries to become self-sufficient in sugar.

Fish oil's founding market

BY PATRICK KNIGHT

THESE ARE troubled times for producers of fish oil. Normally the cheapest of all edible oils in any case, its prices were forced to 40-year lows last summer by the collapse in the vegetable oil market.

In addition, fish oil mainly used in margarine and biscuit manufacture, has been a victim of consumer hostility to animal fat, with which the product is bracketed.

Fish oil is responsible for only 2 per cent of the world output of edible oils but it is a significant export earner for Chile, Peru and several Scandinavian countries, and it is an important employer in Japan and the US.

To compensate for higher processing costs, fish oil has always been priced about \$50 a tonne below its nearest competitors. Its market is concentrated almost exclusively in the Northern European countries led by Britain, West Germany and the Netherlands.

The price of fish oil was forced down to \$123 a tonne last August, yet it still lagged ground to palm oil and to locally produced and highly subsidised rape and sunflower seed oil. Prices have since recovered to about \$200, but the fundamental problems remain.

With markets shrinking by at least a quarter, and production estimated to have risen by about 13 per cent last year—Peru had one of its periodic good anchovy catches—fish oil is being bought in boilers in factories and power plants in Japan and Iceland, and it is being fed to fish on fish farms. Fishing is being curtailed in some places, and stocks are rising.

Fish oil is suffering particularly badly since it is classified as an animal fat, words which have become tantamount to a health warning on a product

label. Vegetable oil is increasingly seen as synonymous with health, and animal fat detrimental to it.

Many margarine and biscuit manufacturers have eliminated fish oil and switched to using vegetable oil exclusively in the past few months, which they say is because of pressure from the big supermarket chains rather than because of price.

In addition, the industry in Japan, the world's foremost fish oil producer—with almost a third of the annual production of about 1.3m tonnes—has been

inclined to keep supplying in the knowledge that it will be almost impossible to regain market share once it is lost.

However, most of Europe's major edible oil processors are not so optimistic. They say that the extra output from the many new oil palm plantations which have yet to start producing will substantially exceed any reduction in output caused by falls in productivity, if existing plantations are neglected.

Most traders forecast that palm oil output will continue to grow far faster than demand,

rape and sunflower oils is also threatening fish oil.

The still relatively low cost of oils means that there has never been a better time for consumers to alter formulations to eliminate fish oil, which has lost its special status as a health food, and needs more deodorising than some competitors. The prices of products such as ice cream and margarine, in which oil can comprise 50 per cent of the final cost, have not fallen to anywhere near the same degree as raw materials. So profit levels are high enough for formulation changes to be made without worrying about the extra cost, which is small in any case.

It is ironic that fish oil is in danger of eclipse at a time when its health qualities are becoming better known in some places. Isolated groups of Eskimos, for example, whose diet is almost entirely composed of fish and from which fibre, fruit and vegetables are virtually absent, have very low incidences of heart and other circulatory diseases.

Fish oil, which contains less cholesterol than several vegetable oils, is almost certainly responsible.

Most have convinced public opinion in the US, where there is now a market for fish oil capsules worth \$20m a year. They sell for a price equivalent to \$10,000 per tonne of oil.

The bright side for the producers is that fish meal prices have not fallen to the historic lows of fish oil, and for Chile and Peru, where the oil content of fish forms only between 4.6 per cent of fish weight, compared with 20 per cent in the sardines caught off Hokkaido, off Japan, where less is important than the main business of producing fish meal, of which between 4.5 and 5.5m tonnes is traded each year.

These include Consolidated Plantations, Harrisons Malaysian Estates, Highlands and Lowlands and Kuala Lumpur Kepong, all of which are listed on the stock exchanges of Kuala Lumpur, Singapore and London.

Meanwhile, Dr Mahatir Mohamad, the Malaysian Prime Minister, is to make a three-day visit to India from Monday to try and consolidate Malaysia's position in the Indian edible oil market, in the face of increasing competition.

India used to be Malaysia's biggest market, taking as much as 720,000 tonnes in 1984, or 22 per cent of Malaysian exports in that year.

But Indonesia has made inroads by offering lower prices, longer credit terms and counter-trade. Malaysian exporters generally demand cash.

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LONDON MARKETS

COFFEE prices fell back sharply on the London futures market yesterday with the March position's 83¢ drop wiping out more than half of Tuesday's strong rally.

With supplies available for immediate delivery already regarded as adequate confirmation that the Brazilian Coffee Institute had opened negotiations for March exports added to the pressure on prices. Cocoa prices also fell back following the New York market, where it has become more widely recognised that, despite the weak agreement to apply the International Cocoa Agreement provisionally, full application of the price-supporting pact was still some way off.

May delivery cocoa ended the day at \$14.50 down to \$14.40 a tonne. At the London Metal Exchange copper led a general rise in base metals prices with a 29 advance to \$281.15 a tonne. Dealers said the rise was in sympathy with a stronger tone in the New York market.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Unofficial + or -
close (p.m.)
5 per tonne

Cash 705.4 +1.5 706.9/707.2
3 months 717.5 +0.5 718.0/718.5

Official closing (am): Cash 705.3 (705.3 three months 717.5 (717.5) settlement 705.3 (704.3). Final Karb close: 718.5. Turnover: 4,200 tonnes.

Cocoa Feb 14.40 -1.40 14.00/14.10
Coffee Feb 81.75 -0.25 81.50/81.75
Sugar Feb 15.50 -0.25 15.25/15.50
Rubber Feb 1.10 -0.05 1.05/1.10

Unquoted: 1st Feb 75 lb. 81.50 a pound. 2nd Feb 75 lb. 81.50 a pound. 3rd Feb 75 lb. 81.50 a pound.

COPPER

Unofficial + or -
close (p.m.)
5 per tonne

Cash 851.5 -0.5 851.0/852.0
3 months 862.5 -0.5 862.0/863.0

Official closing (am): Cash 851.5 (851.5) three months 862.5 (862.5) settlement 851.5 (851.5). Final Karb close: 862.5. Turnover: 2,625 tonnes.

LEAD

Unofficial + or -
close (p.m.)
5 per tonne

Cash 893.4 -1.5 891.9/894.9
3 months 905.5 -1.5 904.0/907.0

Official closing (am): Cash 893.4 (893.4) three months 905.5 (905.5) settlement 893.4 (893.4). Final Karb close: 905.5. Turnover: 1,225 tonnes.

NICKEL

Unofficial + or -
close (p.m.)
5 per tonne

Cash 2325.0 -1.5 2323.5/2326.5
3 months 2345.0 -1.5 2343.5/2346.5

Official closing (am): Cash 2325.0 (2325.0) three months 2345.0 (2345.0) settlement 2325.0 (2325.0). Final Karb close: 2345.0. Turnover: 900 tonnes.

ZINC

Unofficial + or -
close (p.m.)
5 per tonne

Cash 1001.0 -1.5 999.5/1002.5
3 months 1015.0 -1.5 1013.5/1016.5

Official closing (am): Cash 1001.0 (1001.0) three months 1015.0 (1015.0) settlement 1001.0 (1001.0). Final Karb close: 1015.0. Turnover: 1,800 tonnes.

TIN

Unofficial + or -
close (p.m.)
5 per tonne

Cash 1404.5 -1.5 1403.0/1406.0
3 months 1425.0 -1.5 1423.5/1426.5

Official closing (am): Cash 1404.5 (1404.5) three months 1425.0 (1425.0) settlement 1404.5 (1404.5). Final Karb close: 1425.0. Turnover: 400 tonnes.

GOLD

Unofficial + or -
close (p.m.)
5 per ounce

Cash 360.5 -0.5 360.0/361.0
3 months 365.0 -0.5 364.5/365.5

Official closing (am): Cash 360.5 (360.5) three months 365.0 (365.0) settlement 360.5 (360.5). Final Karb close: 365.0. Turnover: 1,200 tonnes.

SILVER

Unofficial + or -
close (p.m.)
5 per ounce

Cash 16.5 -0.5 16.0/17.0
3 months 17.0 -0.5 16.5/17.5

Official closing (am): Cash 16.5 (16.5) three months 17.0 (17.0) settlement 16.5 (16.5). Final Karb close: 17.0. Turnover: 1,200 tonnes.

RUBBER

Unofficial + or -
close (p.m.)
5 per tonne

Cash 1.10 -0.05 1.05/1.15
3 months 1.15 -0.05 1.10/1.20

Official closing (am): Cash 1.10 (1.10) three months 1.15 (1.15) settlement 1.10 (1.10). Final Karb close: 1.15. Turnover: 1,200 tonnes.

FUTURES

Unofficial + or -
close (p.m.)
5 per tonne

Cash 1.10 -0.05 1.05/1.15
3 months 1.15 -0.05 1.10/1.20

Official closing (am): Cash 1.10 (1.10) three months 1.15 (1.15) settlement 1.10 (1.10). Final Karb close: 1.15. Turnover: 1,200 tonnes.

SUGAR

Unofficial + or -
close (p.m.)
5 per tonne

Cash 15.50 -0.25 15.25/15.75
3 months 16.00 -0.25 15.75/16.25

Official closing (am): Cash 15.50 (15.50) three months 16.00 (16.00) settlement 15.50 (15.50). Final Karb close: 16.25. Turnover: 1,200 tonnes.

COCOA

Unofficial + or -
close (p.m.)
5 per tonne

Cash 14.40 -1.40 14.00/14.80
3 months 15.00 -1.40 14.60/15.40

Official closing (am): Cash 14.40 (14.40) three months 15.00 (15.00) settlement 14.40 (14.40). Final Karb close: 15.40. Turnover: 1,200 tonnes.

POTATOES

Unofficial + or -
close (p.m.)
5 per tonne

Cash 1.10 -0.05 1.05/1.15
3 months 1.15 -0.05 1.10/1.20

Official closing (am): Cash 1.10 (1.10) three months 1.15 (1.15) settlement 1.10 (1.10). Final Karb close: 1.20. Turnover: 1,200 tonnes.

WHEAT

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

BARLEY

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

OATS

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

RICE

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

MAIZE

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

SOYABEAN MEAL

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

WHEAT

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

BARLEY

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

OATS

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

RICE

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

MAIZE

Unofficial + or -
close (p.m.)
5 per tonne

Cash 110.00 -0.50 109.50/110.50
3 months 112.00 -0.50 111.50/112.50

Official closing (am): Cash 110.00 (110.00) three months 112.00 (112.00) settlement 110.00 (110.00). Final Karb close: 112.50. Turnover: 1,200 tonnes.

SOYABEAN MEAL

Unofficial + or -
close (p.m.)
5 per tonne</

LONDON SHARE SERVICE

INDUSTRIALS—Continued[illegible]

78	10.5	0.9	—
294	1012.5	1.5	6.0
266	1010.0	0.7	5.3
YJ 5p	103.0	2.8	2.4
196	12.5	4.6	20.8
77	11.0	1.9	4.2
578	1011.0	1.9	4.2
53	1024.0	1.8	6.4
5p	1040.0	1.9	1.8
301	5.25	2.5	2.8
260	5.21	1.6	8.1
10p	4.95	1.0	7.5
93	5.5	2.5	10.1
2.30p			

US\$1	23.42	1.5	0.92	1.8	—
10p	130.9	—	21.5	3.0	1.6
1j	88	—	4.5	1.2	7.4 (14.9)
1j	74	—	4.5	1.2	8.6 (12.9)
2p	268	—	16.75	2.6	3.3
2p	38	—	—	—	15.5
50p	37	—	0.6	1.3	6.9
1.50p	316	—	10.0	3.1	4.5
50p	286	—	6.025	4.9	1.8
1p	22.9	—	—	—	16.2
44	—	—	0.089	1.4	6.3
44	—	—	0.089	2.0	3.3
44	—	—	0.089	2.0	3.3

132	74	100.00	2.0	5.7	182
140		F3.9	2.0	5.4	13.4
231	+25	100.00	2.8	2.5	14.5
28		Q15%	2.8	8.5	4
28			—	—	—
224	+4	100.00	—	3.9	—
344	-3	F12.5	2.2	5.2	12.1
25			—	—	24.5
255	+3	45.0	2.3	2.8	21.4
163		F3.2	3.0	2.9	15.0
5124		102.9	1.6	11.7	5.4
1334	-1	44.75	2.4	5.0	19.6
123	-2	5%	—	5.7	—

Prof.	109	+3	64%	—	8.7	—
	212	-1	73.5	5.2	2.3	8.9
	196	+1	\$6.79	1.7	5.0	15.3
	415		110.0	2.0	3.4	19.5
	44	-1	\$80.5	0.9	?	—
10p	39	-2	91.5	2.7	5.4	9.4
	145		5.0	1.5	4.9	16.7
20p	19	-2	\$1.2	—	?	—
30p	89		—	—	—	—
40p	585	-4	15.5	3.7	1.3	26.4
50p	89		\$12.34	—	3.2	—
60p	189		\$21.1	1.8	4.2	12.5

W	105		62.18	2.6	4.2	13.2
W	105		4.1	2.4	5.6	10.4
W	318		62.37	4.4	1.5	15.0
W	60	-1	0.2		0.5	-
W	158		41.25	1.8	3.8	20.3
W	80		+43.02	2.6	5.3	10.3
W	253	-5	+9.71	1.6	5.4	18.3
W	63		2.68	0.2	6.4	-
W	320		7.0	2.3	3.1	20.0
W	218	-1	41.5	7.2	1.0	14.9
W	141	-2	13.3	2.9	3.3	12.1
W	311		14.0	3.2	1.7	20.6
W	213	+2	65.3	3.4	1.5	15.1

161	10.9	2.6	3.9	13.4		
322	114.0	2.6	3.5	12.6		
	8.52	0	3.8			
10p	76	+3	12.1	3.3	9.0	
10p	186	+2	13.2	2.2	13.9	
1st Sp	145	+5	13.4	3.0	2.9	13.9
5p	58		0.35	1.5	9.9	8.7
168	-1		0.53	2.2	4.4	10.8
258			11.7	5.7	0.9	26.8
399	8		4.25	2.8	3.1	13.1
04-09	11953	-7%	0.8	22.3	14.2	
07-12	11263	-1%	0.010		18.1	
1161	3		5.75%		7.0	

271	+1	\$F7.0	2.8	2.9	27.5
255		9.25	2.8	51	9.7
33		11.27	1.9	3.4	18.3
115	-1	7%		8.6	-
253		14.0	2.7	22	23.4
50.01	-1	104.6c	3.4	2.8	9.8
368		036.0		9.8	-
580		7.0	4.7	2.0	15.2
144		0.38		37	0
165	+10	3.75	1.5	3.2	30.3
48		0.75	3.4	2.2	19.1
59		\$2.83	2.4	5.8	10.1

205	7.2	2.0	9.0	14.0
159	-5	64.3	2.5	38.1
213	-4	12.7	1.0	10.7
215		1.75	3.3	1.1
195	+5			19.6
71		1.2	3.1	4.0
197		R2.13	2.3	1.5
170		69.25	2.4	2.7
76		1.3		5.6
72		06.34		8.8
437	-3	2.3	5.6	0.8
347		18.0	4.1	3.2
120		1.5	4.8	1.5

395	+22	0105	2	24	6.4
339	-2	1.5	26	6.3	'85
73		0215	25	2.0	19.7
251		5.8	35	3.1	13.0
280		R3.5	3.2	2.0	22.7
113		027	33	3.4	12.9
236	+4	1.5	53	0.9	27.5
445		L3.5	31	1.1	47.1
303		6.0	1.7	28	22.6
189	+7	10.2	2.7	4	79.5
118		24.1	21	4.9	13.9
530	+2	P.5	1.9	5.4	13.2
347					

	20	25	30	35	40
281		12.9	6.9	1.5	10.5
354	+2	18.2	4.3	1.3	10.0
130	+3	17.5	2.2	4.0	15.3
90	+3	12.7	0	2.7	0
27	+1.5	1.0		5.2	
30	+1.5	—	—	—	20.4
235	+2	14.5	4.1	2.7	10.9
348		8.75	0	3.5	0
121		F4.0	3.9	4.7	12.7
346		110.0	2.0	4.4	16.4
268	+3	150.4	4.6	7.9	14.4
270		36.0	2.2		20.0
48	+2	0.55	6.6	1.6	13.1

123	+3	73.75	2.2	4.7	13.4
71		2.0	2.7	4.0	10.0
132	-1	62.75	2.1	2.9	19.3
185	+3	2.25	2.4	1.7	28.6
116					
46		62.0	2.4	2.6	22.9
247	+4	1.0	2.1	3.1	22.4
185		14.6	2.6	2.6	19.2
108		49.5	1.6	7.6	30.3
73					13.3
247	-1	45.15	0.7	9.9	67.0
		5.25	3.1	3.0	15.5

41		1.01	3.1	34	12.7
359	+2	449.53	0	1.8	0
1265		12.48	3.0	2.6	17.9
58	+1	1.9	2.2	4.6	11.7
74	+8	102.68	3.3	2.5	12.1
110		73.35	3.5	4.3	8.5
109		10	2.7	1.1	47.5
648		16.0	1.6	1.3	14.4
868	-1	F2.1	4.3	3.4	11.3
118	-4	4.0	3.1	4.8	8.5
156		43.27	2.3	3.0	21.0
5242		076.4	2.3	5.6	-

18					
280	-1	475	32	33	122
176	+1	67	10	54	262

MINES—Continued[illegible][illegible]

REGIONAL & IRISH STOCKS			
The following is a selection of Regional and Irish stocks, the latest available information being given in Irish currency.			
Albury Inc 20p	65	Fin. 13% 97/92	210 1/2
Craig & Rose 11	834	Armco	275
Fidelity Prov. 50	52	CFR Hedges	16
North Lond 250	800	Carroll Textile	36 1/2
Irish 50p	75	Carroll Textile	36 1/2
IRISH		Hold (H. & L.)	202
Ford 11 1/2% 1988	675 1/2	Holdings	24 1/2
NAL 5% 50/50	675 1/2	Irish Export	24 1/2
Irish 50p	75	Irish Export	330

"Recent Issues" and "Rights" Page 4
(International Edition Page 38)

This service is available to every Company dealt in on the Exchanges throughout the United Kingdom for a fee of £3 per annum for each security.

LONDON STOCK EXCHANGE

Government bond futures surge on rate cut hopes

but equities fall in nervous trade

Account Dealing Dates
Options
First Declared Last Account
Dealings Times Dealing Day

Jan 12 Jan 22 Jan 23 Feb 2
Jan 22 Feb 2 Feb 6 Feb 16
Feb 9 Feb 19 Feb 20 Mar 2
* New dealings may take place
from 9.00 am to 10.00 am on the day

The UK securities markets ended an eventful session yesterday with Government bond futures surging ahead on hopes of early cuts in German and Japanese interest rates, but equities undermined by worries over the widening of the UK Trade Deficit.

Heavy trading in the final hour took the March contract in long Gilt futures to new highs, both in price and turnover. In the underlying Treasury market, long dated yields fell decisively below 10 per cent.

Equities opened sharply lower as London anticipated a fall in the Wall Street, and rapidly extended their losses in mid-afternoon when the City was hit by a spate of rumours that the Trade Department was scrutinising the speculative bid situations which have featured the market in the past 12 months.

Confusion was stimulated by problems with the SEAI reporting system which prevented marketmakers from updating prices for half an hour.

But equity selling was not heavy and prices steadied when Wall Street recovered from an easy fall. The FT-SE 100 index, down 26 points at worst, closed a net 17.3 lower at 1387.6. The FT ordinary index fell 12.3 to 1385.7.

With the City seriously worried about the political implications of the rash of insider trading scandals, the rumour of a fall in the Department of Industry, while completely unsubstantiated, brought widespread losses in speculative stocks.

Guinness shares were an exception, gaining ground as US buyers took up hints that the company is now a bid target.

Nervousness over the outlook for Wall Street, together with anticipation of early moves on global interest rates, left the international issues vulnerable to sellers.

Oil stocks, headed by British Petroleum, fell again, a fall in the Russian Trust reflected its association with the takeover boom, now under a cloud of doubt.

British Gas, however, steadied after announcing trading progress.

But notable exceptions to the general trend included Glaxo, strongly higher as US buyers returned, taking up the running from the Japanese investors active before Christmas.

In Government bonds, all the excitement—and trading—was in the futures market, where prices were higher, and extended their gains after the latest public opinion poll favoured both the Government and Mrs Thatcher.

The authorities sold some more of the 10 per cent 1994 stock at £41, which was above its initial selling price, but retained some for future use.

Comment on the resignations of Messrs Reeves and Walsh and a

profits downgrade by stockbrokers Greenwell Montague induced renewed selling of Morgan Grenfell which dropped to 389p in the early dealing. However, buyers stepped in to support the share and helped the shares to close 5p lower on balance at 407p; news of the appointments of Mr Richard Webb as head of corporate finance and Mr Anthony Richmond as deputy head made little impression on late sentiment. Hill Samuel, meanwhile, reflecting Turner and Newall litigation worries and rumours of a large line of shares overhanging the market, dropped 10 to 486p. Other merchant banks succumbed to profit-taking with Hambro's falling 14 to 238p and Kleinwort Benson 17 to 601p. Elsewhere, suggestions that Leyds could possibly be interested in bidding for Morgan Grenfell coincided with heavy selling of the former which closed 40p lower at 457p. Other clearers closed well off the bottom with NatWest 12 easier at 570p, after 570p, and Midland 7 off at 567p, after 569p. Barclays ended 7 lower at 535p after 530p.

Guinness began slightly easier but, against the run of play, recovered on persistent support to end 2p higher at 286p. Bass was another resilient Alpha stock, reflecting a Wood Mackenzie "buy" recommendation, and settled slightly higher at 277p. Bid speculation continued to fade in Vaux, down 5 more at 430p, while Allied-Lyons slipped to 236p after closing 4 lower on the session at 239p.

Losses in Buildings were limited to a few pence, the sector underpinned for the most part by a broker's bullish seminar.

Recent private market activity in the building sector, in which Adelaide Steamship of Australia recently reduced its holding, shed 3 to 635p. Barrat Developments, a subsidiary of the former, shed 1p to 182p. The latter, however, attracted fresh demand in a market short of stock and moved up 2 to £11. Alfred McAlpine, which followed a similar pattern, moved up 1p to 182p.

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FINANCIAL TIMES STOCK INDICES											
	Jan. 21	Jan. 20	Jan. 19	Jan. 18	Jan. 15	Year ago	1986/87	Since Completion			
Government Secs	85.80	85.33	85.31	85.43	84.89	80.52	94.51	80.29	91.18	91.18	91.18
Fixed Interest	91.71	91.65	91.66	91.52	91.36	86.65	97.68	90.25	97.68	97.68	97.68
Ordinary V	1,386.7	1,399.0	1,397.0	1,403.0	1,406.9	1,123.6	1,425.9	1,094.3	1,425.9	1,425.9	1,425.9
Gold Mines	328.0	335.4	335.2	330.0	338.7	335.3	357.8	185.7	357.8	357.8	357.8
Ord. Div. Yield	4.32	4.09	4.10	4.08	4.06	4.44	4.32	4.06	4.32	4.32	4.32
Earnings Yld. (%)	9.66	9.59	9.61	9.62	9.59	10.77	9.66	9.59	9.66	9.66	9.66
P/E Ratio (x)	12.68	12.78	12.75	12.75	12.80	11.52	12.68	12.75	12.68	12.68	12.68
SEAI Returns (%)	34.06	36.29	34.63	44.92	36.50		34.06	36.29	34.06	34.06	34.06
SEAI Returns (x)	1,244.47	1,190.85	1,177.05	1,234.32	1,242.86	47.94	1,244.47	1,190.85	1,244.47	1,244.47	1,244.47
SEAI Returns (x)	50,127	58,559	54,066	46,708	52,262	207.2	50,127	58,559	50,127	50,127	50,127
Shares Traded (m)	482.9	525.1	625.2	537.3			482.9	525.1	482.9	482.9	482.9
Opening	10 a.m.	11 a.m.	Noon	1 p.m.	2 p.m.	3 p.m.	10 a.m.	11 a.m.	Noon	1 p.m.	2 p.m.
Day's High	1392.6	1391.2	1388.9	1390.5	1392.1	1390.7	1392.6	1391.2	1388.9	1390.5	1392.1
Day's Low	1379.7	1379.7	1379.7	1379.7	1379.7	1379.7	1379.7	1379.7	1379.7	1379.7	1379.7
LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 8026											

Rumours that Burton Group was to be investigated by DTI inspectors on matters regarding share transactions made during its successful bid for Debenhams demoralised Burton and sparked off heavy selling of other leading retailers. Burton, despite a bid that the company was about to be scrutinised, plummeted to 250p at one stage before closing a nervous session 31 down on balance at 253p.

Harris Queensway, which were involved in the Burton/Debenhams bid situation at one stage, immediately encountered nervous selling and closed 30 lower at 187p with sentiment here additionally aggravated by adverse comment suggesting possible store closures.

DTI worries also plagued Woodward and Dixons as fears grew that the authorities would also investigate their abortive merger last year and the former closed 18 easier at 700p, after 695p, and the latter 12 lower at 313p, after 311p.

Elsewhere, Baxters succumbed to nervous selling and talk that the company could be dragged into the Guinness affair and fell away sharply to 10 1/2 down on balance at 257 1/2p. Austin Reed "A" declined 7 at 175p and Top Traders lost 11 at 155p after comment on the interim results.

Electricals leaders eased with the general trend. Cable and Wire- less gave up 8 at 347p and Wires- less gave up 8 at 347p and Wires- less gave up 8 at 347p.

Elsewhere, Barclays de Zotte Wedd profits downgrading, lost 15 more for a two-day decline of 40 at 86p. Awaiting further news of the merger at 685p. Among the other miscellaneous industrial leaders,

cash: UB eased to 232p.

BTB were actively traded (6.1m) following further consideration of the lapsing of its offer for Pilkington before setting 7 lower on the day at 281p. Pilkington, in contrast, staged a rally, closing 9 better on the day at 685p. Among the other miscellaneous industrial leaders,

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Continued on Page 41

AMEX COMPOSITE CLOSING PRICES

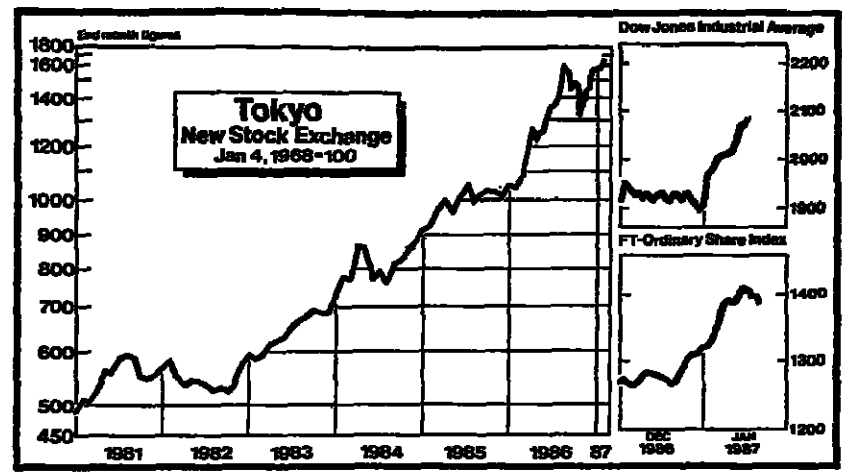
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Continued on Page 39

FINANCIAL TIMES

WORLD STOCK MARKETS

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Jan 21	Previous	Year ago
NEW YORK			
DJ Industrials	2,367	2,104.47	1,514.45
DJ Transport	871.37	877.79	715.98
DJ Utilities	224.09	224.28	170.80
S&P Composite	288.53	288.04	205.79
LONDON			
FT-100	1,387.7	1,389.0	1,123.6
FT-SE 100	1,761.6	1,778.9	1,378.1
FT-A All-share	879.81	887.75	673.55
FT-A 500	965.38	973.98	738.13
FT Gold mines	328.0	335.4	335.3
FT-A Long gts	8.85	9.92	10.80

CURRENCIES			
	Jan 21	Previous	Jan 21
(London)			
US Dollar	1.8470	1.8380	2.80
DM	1.5930	1.5920	2.83.50
Yen	1.6025	1.614	2.8475
FF	1.5505	1.5410	2.3525
Sfr	2.0800	2.0720	3.155
Lira	1.313	1.30875	1.982
Scd	38.35	38.15	58.20

COMMODITIES			
	Jan 21	Previous	Jan 21
(London)			
Silver (spot fixing)	360.550	368.400	
Copper (cash)	2381.75	2372.75	
Coffee (March)	21,577.50	21,615.50	
Oil (Brent Blend)	18.375	18.55	

GOLD (per ounce)			
	Jan 21	Previous	Jan 21
(London)			
Zurich	\$407.00	\$415.00	
Paris (fixing)	\$407.25	\$414.75	
Luxembourg	\$410.95	\$416.98	
New York (Feb)	\$408.80	\$413.00	

US BONDS			
	Jan 21	Previous	Jan 21
(New York)			
Treasury			
6% 1988	100%	6.195	100%
7% 1993	100%	6.827	100%
7% 1998	101%	6.987	101%
7% 2016	102%	7.324	102%

TREASURY INDEX			
	Jan 21	Previous	Jan 21
(New York)			
Maturity			
1-30	162.81	+0.11	6.79
1-10	154.23	+0.07	6.50
1-3	143.48	+0.02	6.18
3-5	157.08	+0.05	6.59
15-30	193.35	+0.22	7.71

FINANCIAL FUTURES			
	Jan 21	Previous	Jan 21
(Chicago)			
US Treasury Bonds (CBT)			
8% 32nds of 100%	101-18	101-25	101-17
March	94.85	94.90	94.84
10% 32nds of 100%	94.85	94.90	94.84
March	94.47	94.47	94.45

INTEREST RATES			
	Jan 21	Previous	Jan 21
(New York)			
3-month US\$	6.75%	6.75%	6.75%
6-month US\$	6.75%	6.75%	6.75%
12-month US\$	6.75%	6.75%	6.75%
3-month UK\$	6.75%	6.75%	6.75%
6-month UK\$	6.75%	6.75%	6.75%
12-month UK\$	6.75%	6.75%	6.75%

HONG KONG			
	Jan 21	Previous	Jan 21
(Hong Kong)			
Hang Seng	2,533.90	2,448.88	1,776.19

SINGAPORE			
	Jan 21	Previous	Jan 21
(Singapore)			
Straits Times	948.21	940.11	600.09

SOUTH AFRICA			
	Jan 21	Previous	Jan 21
(South Africa)			
JSE All Share	2,533.90	2,448.88	1,776.19

SWEDEN			
	Jan 21	Previous	Jan 21
(Sweden)			
Stockholm	2,533.90	2,448.88	1,776.19

SWITZERLAND			
	Jan 21	Previous	Jan 21
(Switzerland)			
Swiss Bank Ind	583.00	581.10	594.0

WORLD			
	Jan 21	Previous	Jan 21
(World)			
MS Capital Int'l	390.8	390.7	252.1

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WALL STREET

Rally shows signs of losing steam

PROFIT takers finally got the better of the stock market's historic New Year rally and shares closed lower yesterday for the first time in 1987, writes Roderick Oram in New York.

Credit markets were slightly weaker as bond and foreign exchange dealers waited cautiously for discussions on the dollar which were due to take place between the US Treasury Secretary and Japanese Finance Minister after the markets closed.

The Dow Jones industrial average closed down 10.40 at 2,094.07 breaking its 13-session winning streak which was the longest since the index was expanded to 30 stocks in 1928. It opened some 15 points lower yesterday morning, recovered to a 12 point gain on the day by late morning but slipped gradually away through the rest of the session.

Broader indices also lost ground with the New York Stock Exchange composite index off 0.72 points at 152.90 and the Standard & Poor's 500 falling 1.20 to 267.84. The sell off was strongest in the secondary tier of stocks with the American Stock Exchange composite index giving up 3.02 points to 291.46. NYSE volume was 194.2m shares with declining issues outpacing rising by a two-to-one margin.

Some consolidation of the 11 per cent rise in the Dow Industrial so far this year and similar gains by other indices was inevitable. Relief that at least the first day of the consolidation was moderate was expressed by some analysts.

Among blue chips, Chevron lost \$1% to \$50.4, General Electric gained \$% to \$87.4, General Motors lost \$% to \$70.4, 3M fell \$1 to \$129.4, Philip Morris lost \$% to \$81.1 and Sears Roebuck slipped \$% to \$44.7.

Overall, the latest results influenced some stock prices. Among drug companies reporting higher earnings, for example, Bristol-Myers gained \$1% to \$93.4 after turning in fourth quarter net profits of \$1.84 against 61 cents a year earlier. American Home Products slipped \$% to \$83.4 on quarterly profits of \$1.34 against \$1.21 and SmithKline Beckman rose \$% to \$101.4 on fourth quarter profits of \$1.94 a share against \$1.87.

Genentech slipped \$% to \$104.4 in the over-the-counter market. It reported fourth quarter operating profits of 6 cents a share against 3 cents but it had an overall loss of \$30.4m because of the cost of buying out the exclusive rights to some promising drugs from research partnerships.

Other drug companies were mixed. Pfizer lost \$1 to \$84.4, Upjohn was up \$% to \$107.4, Squibb lost \$% to \$127.4 and Merck gained \$% to \$133.4.

In the communications and high technology area, Ameritech fell \$1% to \$140.4. The Bell system telephone company serving the mid-West boosted its latest quarterly earnings to \$1.83 a share from \$1.70. Harris, which makes information and communications systems, advanced \$1% to \$35 on fourth quarter profits of 49 cents a share against 38 cents.

Credit markets remained pre-occupied by currencies and the meeting late yesterday of Mr James Baker, the US Treasury Secretary, and Mr Kiichi Miyazawa, the Japanese Finance Minister, it is widely believed Tokyo would follow quickly with an interest rate cut if Bonn were to cut its rates soon as expected.

Such moves would help firm up the dollar and give the Federal Reserve scope to lower US interest rates. With investors waiting for signs that this scenario could unfold, bond prices were little changed. The 7.50 per cent benchmark Treasury long bond dipped 1/8 of point to 101 1/8 at which it yielded 7.33 per cent.

The discount rate on three-month Treasury bills rose 11 basis points to 5.32 per cent, gained four basis points on six-month bills to 5.29 per cent and one basis point on year bills to 5.38 per cent.

Economic figures released yesterday brought good and bad news to the markets. On the positive side, December's rise in the consumer price index was lower than expected at 0.2 per cent but housing starts rose to 1.6m at an annual rate in the month which was much stronger than forecast. On balance, the figures had little impact on bonds.

More important to markets will be the preliminary estimate of fourth quarter gross national product which will be published this morning. A growth rate of

below 2 per cent would be favourably received while higher than 2.5 per cent could push down bond prices.

The Federal Reserve added liquidity to the financial system yesterday by making \$2.5bn of customer repurchases when the Fed funds stood at 6 per cent.

EUROPE

All eyes focus on Bundesbank

INTEREST RATES resurfaced as the main focus of attention on the European bourses yesterday with all eyes on West Germany amid speculation over whether the Bundesbank would cut its discount rate today.

Frankfurt staged a partial recovery in late volatile trading, although the mid-session calculation of the Commerzbank index registered a further 15.1 drop to 1,882.2.

Sentiment was divided over the implications of a cut by the central bank in the discount rate by a half percentage point to 3 per cent. Although lower rates would benefit the economy and ease the pressure on the D-Mark, it is feared that the Bundesbank would also trim its re-discount quota thus offsetting much of the increased liquidity stemming from a rate cut. This uncertainty forced many operators, particularly institutional investors, to the sidelines.

Banks derived little benefit from the rate speculation as Deutsche Bank lost DM 3.50 to DM 781, wiping out almost all of Tuesday's gains, while Dresdner gave up DM 3 to DM 386.50. Commerzbank at DM 300.50 fared the best, with only a 50 pfg setback.

Daimler steadied in early trading and jumped to DM 1,108.50 by the close to a show a gain of DM 17.50 on the day. BMW, which announced "satisfactory profits" but lower turnover for the year,

TOTAL turnover of the eight West German stock exchanges, counting buying and selling in all transactions, is to be published daily from February 2, said Mr Rüdiger von Rosen, the chief executive of the Association of German Stock Exchanges.

Turnover will be broken down into German and foreign shares, domestic and foreign stock warrants and total volume in public authority bonds classified under a broad band of categories.

fell DM 3 to DM 507. VW posted an early loss which was reversed by the close to show a DM 7.50 gain to DM 383. Porsche was unchanged at DM 970 despite the firmer dollar.

Chemicals managed little progress despite the improved dollar: Hoechst was steady at DM 252, BASF added DM 1.30 to DM 253.30 and Bayer firmed DM 1 to DM 285.50.

The bond market was sharply lower as foreign investors sold paper on the basis of the higher dollar and the belief that the D-Mark will suffer from a discount rate cut. Longs fell up to 70 basis points.

Bundesbank market balancing operations amounted to purchases of DM 7bn of paper after buying DM 127.8m on Tuesday. The average yield on public authority bonds rose to 5.78 per cent from 5.76 per cent.

Amsterdam slipped in quiet trading as investors stayed on the sidelines, undecided about the prospects of a cut in West German, and thus most likely Dutch, lending rates.

Even the dollar's slight rise against the guilder failed to spur buying. Internationals lost ground, with Philips shedding 10 cents to Fl 44.90 and Unilever down Fl 3.20 to Fl 508.50. Only KLM firmed, by Fl 1.10 to Fl 38.20.

ABN, one of the most active stocks, added Fl 1.00 to Fl 523.50, while Alenta, the investment fund, closed unchanged at Fl 141.40 also on a high turnover. Total turnover was a modest Fl 536.1m.

Milan was mixed on a featureless day where early buying concentrated on Montedison, the chemicals group, and some financials before fading later. Montedison closed up L55 at L2,975 on speculation that its major shareholder, Raul Gardini, wanted to extend his 28.5 per cent stake.

Fiat eased L55 to L14,150, while Olivetti dropped L50 to L12,900. Firelli SpA joined the industrial retreat, falling L32 to L5,088.

Paris was actively higher on interest rate factors and the news that the

French foreign trade account showed a small surplus for last year.

Banking and construction shares gained on the dip in money market rates and speculation of a German move on rates.

Brussels finished mixed in low turnover although some institutional support was detected. Insurers were strong at AG firmed Bfr 100 to Bfr 4,350 and Royal Belge closed Bfr 70 up at Bfr 3,920.

Zurich remained uncertain about rate movements and most investors held firm on the sidelines.

Madrid scored another record with construction stocks again leading the way. Telefonica was one of the few to fall back with a 2 point drop to 192.50 per cent on nominal value.

Stockholm was steady while Oslo remained quiet. Norsk Data, most active, added Nkr 5 to Nkr 230.

TOKYO

Rate hopes fuel fourth peak in row

HOPES FOR another official discount rate cut lifted buying momentum and boosted share prices to a record high for the fourth day running in Tokyo yesterday, writes Shigeo Nishitani of Jiji Press.

Financial, blue chip and budget-affected issues were the focal point in the upswing. Volatile foreign exchange rates and recent sharp gains in stock prices continued to foster investor caution.

The Nikkei average soared 213.06 to 19,429.18, sprinting to a record for the fourth consecutive day. Volume remained heavy, with 877m shares changing hands, although it was down from the previous day's 996m. Advances outdistances declines by 479 to 377, with 150 issues unchanged.

Brokers said some institutional investors hesitated to pour large amounts of cash into the market ahead of a meeting between Japanese Finance Minister Mr Kiichi Miyazawa and his US counterpart Mr James Baker in Washington.

But persistent expectations of another key interest rate reduction shifted buying interest from large-capital steels, shipbuilders and chemicals to financial stocks and drove the market higher, traders said.

Most financials spurred, with city and trust banks breaking records set last year. The strength was attributed to robust earnings performances by many banks for the year and follow-through purchases by speculators.

Among large-capitals, Nippon Steel remained the most active stock, with 100.39m shares changing hands, but slipped Y4 to Y216 on profit-taking by investors eager to cash in recent gains. Kawasaki Steel slumped Y7 to Y191 and Nippon Kokan Y8 to Y240.

Mitsui Toatsu Chemicals, second busiest with